

Here is the news

by CHRIS DUNKLEY

There were two good reasons for last week's watching of the BBC television programme "The Annals of the Solzhenitsyns". First, one of the members of the Annals committee which is considering the future of broadcasting in the country has been busy behind the scenes, asking "Why is the BBC no good at current affairs?" and it seemed time to ask the generalisation contained in that question. Second, Sir Hugh Wheldon's *Red Dumbly Lecture* on the British experience in television was characterised by a interesting omission: though mentioned by name all the programmes in the drama, comedy, sport, music, documentary and light entertainment, and beat the drum in inimitable way for all these of television, Sir Hugh did not mention a single current affairs programme (if memory serves) and his brief generalised reference to the fact was prefaced by a sad admission from Oliver Whitley: "The country divided puts the on the rack."

I have been watching *Newsnight*, *Panorama*, *Terra Firma*, *Tonight* and other programmes—series, single—on 10 days, and to report that the Annals committee member, though it is a bit strong perhaps, a lot of justification for that.

It is significant that the two important (and, I suspect, the most influential) events in the current affairs last week were the Solzhenitsyn interview in *Panorama* and the programme made by the British to Stop Immigration on *Channel 4*. Both are about the same subject, but the BBC's current affairs programmes are so different from the other two that they are almost unrecognisable as a body of professional deceptions: Solzhenitsyn is a selecting subject and the act of the programme had a deal to do with the man's self and his reputation and

very little to do with the BBC or its programme-making abilities. In fact, Michael Charlton's questioning was much too different: one wondered what on earth Solzhenitsyn meant by claiming that in the West "There is this universal admiration of revolutionaries" but Charlton did not even bother to ask (though it could, presumably, have been a translation error). Perhaps I misunderstood him, but in the end Solzhenitsyn's thesis seemed to boil down to the complaint that the West has failed to live up to the mis-conceptions of it that he developed while inside Russia.

"Freedom is indivisible," he said, and indeed it is: the whole point about freedom of speech (implying, too, freedom of the Press and of broadcasting) is that you cannot divide it between those that you—or the Government, or the Establishment, or the police, or the self-appointed censors, or even the majority—happen to agree with and those that you happen to disagree with. If you wish it out, like Brownie badges, to the approved few, that is not freedom at all but something very close to the opposite. "Freedom" must even involve the freedom to be irresponsible sometimes: the crime of which Solzhenitsyn accuses the Western Press.

Unless you permit the politically abhorrent to carry on their proselytising you cannot claim freedom of speech. Which brings us to the public access series, *Open Door*, and the anti-immigrant programme. I intensely disliked its message, and many of its methods. The street interview in which the woman asked "Why are the whites encouraged to go on the pill when these immigrants have a baby every year?" was getting very close to some of the pre-war Nazi film propaganda. Yet I have—unhappily—to admit that experience as a newspaper reporter suggests that the views expressed here may well represent not just a large minority but even a majority, terrifying though the thought is. And already indicated, however, these programmes were exceptions. On the whole, 10 days viewing suggested that the BBC isn't very good at current affairs at present, and that having been said, the temptation is to hunt for some common denominator

to explain the failings. There are one or two general points that can be made. For instance, the BBC's most successful current affairs series are those that are most specialised and operate on the outside edges of the hard news area—*To-morrow's World*, for example, and *The Money Programme*.

As it happens, last week's *Money Programme* was a somewhat over-academic studio discussion on the economic philosophy of Adam Smith, and *To-morrow's World* happened to deal with two subjects on which I have some little knowledge: sailing (actually sand yachting) and modern newspaper print composition—in which they showed themselves to be either wrong or feeble, raising, as television does so often, doubts about the accuracy of programmes in the many areas where one's expertise is lacking.

Of the said yacht Judith Hanna reported blithely "When you want to put on speed all you have to do is tighten up the rope, which must have made sailors all over the world laugh like drains. Of facsimile transmission the programme implied that this was something from to-morrow's world, or at least something quite new, when in fact the Duffell installed the system in 1965 between Manchester and Belfast, ceasing use in 1971 not least because of the bombing of the Irish plant."

Yet *To-morrow's World* and *The Money Programme* are among the BBC's best current affairs series. The failure of the other two was typified and even exaggerated last week in a programme produced by Michael Weigall called *A Portrait of Richard Marsh* which was a study of the life of the author, and safe to the point of usefulness. The programme was better titled *An Oddly Timed Tribute to Richard Marsh*.

After all that, however, it must be said that the reasons for the failings in different series—*Nationwide*, *Tonight*, and *Terra Firma* for instance—vary very widely, and that unfortunately no single action could be expected to produce a common cure.

The *Nationwide* team persists in humoring the audience and treating us all like big children, spoon feeding us bland slops with the occasional pill buried in a wedge of goo. Film of rows of houses in a review of Milton Keynes is accompanied, with stunning inevitability, by that hackneyed folk song about tickety tacky little boxes looking all alike, although nothing as basic as a reason for building them in the first place is ever given. Shots of children's shoes for a brief item about foot health are accompanied (yes, I realise you're ahead of me) by "These boots were made for walking."

But the most dispiriting thing about *Nationwide* is its insistence on playing with the "nationwide" facility and "going nationwide" every evening whether or not there is a good reason. Having once "gone nationwide" to discover amateur meteorologists in all regions, or rural dropouts, or whatever it may be, the form is to hurry about hectic subjects through, prefacing questions with "Very briefly now—" and repeatedly interjecting "I'm afraid we must move on" as though there were some externally imposed statute restricting interviews to two minutes. In order to improve *Nationwide* (which has at least mastered its basic techniques at last) needs to re-think all its underlying values. Or perhaps think of a few in the first place.

The amazing *Terra Firma* on the other hand may have some useful underlying values for a Sunday evening magazine programme, but its team need to learn the basic—very basic—techniques. Indeed they are doing this before our very eyes week by week as they re-explore every inch of the territory discovered, conquered, and abandoned by previous magazine programmes during the last 25 years. To watch Alastair Clayre doing one of those tortuous studio links in which Brylcreem has to be verbally connected somehow with stone cleaning is to be offered a really nostalgic whiff of the fifties.

Tonight, which started so disastrously, has been slowly but quite steadily improving, the improvement being in direct proportion to the number of gimmicks abandoned. Now that it is almost stripped down to a nuts-and-bolts current affairs programme it is nearly as good as the run of the mill *Middleweek* which replaced and may very well, I suspect, get a lot better.

There is no simple single answer to that original question, and Oliver Whitley's comment is of no help because the last time the country was not divided was in about 1945, and even then it was united in only one very limited sense. Perhaps improvements might be encouraged if all current affairs staffs were advised to concentrate more on the information and education mentioned in the BBC Charter, leaving more of the light entertainment to the Light Entertainment department.

Under Mr. Gielen, the BBC Singers commanded its far-flung leaps ringingly, if not always with hair-breadth accuracy. A pity no repeat was possible—the strangely powerful impression the music left wanted consolidation. The new music of the evening was new to London: selections from Nicholas Maw's series of string-orchestra sketches called *Life Studies*, heard in various forms and heard over the air, the 1973 and 1974 Cheltenham Festivals. There under the piano texture, only the Academy of St. Martin's, much richer of tone in Maw's lush, copiously layered and carefully built string textures, much more generously reductive of phrase than were the BBC Symphony Orchestra string-players when led in strict tempo, unbending fashion by Mr. Gielen. The result was that the deftness, the neatness of Maw's quick, vivid string impressions, his apparently little actual substance discoverable underneath.

Radio 3's lunchtime recital, broadcast live from St. John's, Smith Square, brought back to London Rudolf Firkusny, the distinguished pianist who is the leading exponent of Janacek's piano music. Only one piece in the programme took advantage of his unique authority and distinction: the Sonata subtitled *October 1903*, the two-movement work for a murdered Czech working man that is also a musical meditation of haunting passion and power, the more affecting for its concise angularity. Though few Janacek piano performances have been given in the concert hall this past year, those few have been sufficient to highlight Mr. Firkusny's awesome mastery of the style by comparison with other, less searching performers. The jagged phrases were cut with burning rhythmic attack; more important, there was a wide range of tonal colour, and a willingness to dwell on and draw out the strange (but once appre-

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Boston Symphony Orchestra

by DOMINIC GILL

After their chamber-orchestral debut at St. John's, the Boston Symphony Orchestra came together at the Royal Hall on Monday under the music director Seiji Ozawa for a programme of Brahms' *Ives*.

The orchestra on international is rarely heard at its best, and the bewildering variety of different halls, different acoustics, inevitably take toll of the special musical qualities that come from relaxed, free music-making in the place. To read, and to understand the physical implications of the last leg of the present schedule—in honours American style—urg on Friday, London on Saturday and Monday, Bonn, and Paris on Tuesday, Wednesday and Thursday, is to marvel at the very of any players in such instances to produce any of performance at all.

perform the Bostonians and if not unfavourably at the sharpest and best, as we have seen from other days, and orchestra came together with records, often magnificently, hardly necessary to support, they have all the attributes of first-class orchestra: creamy, behind that force to mould it, one's horns, dashing trumpet give it form. There were details and trombones, agile woodwinds, strings exceptionally warm, and even now that the strings are used and respond to the exquisite, But for these silvery solo flute, a fierce blaze is alone, their performance of coda.

combining violin and piano tone, Stravinsky wrote splendidly for both instruments) and Glock delicately washing in the piano part that once seemed cold as ice. The two *Elegies* and the *Pequeña Suite* gave pleasure, albeit of an unusually delicate kind. The outside movements (less memorable anyway) were merely, would be happier, can't be many two teams need to all the Q&A without more piano tone to support the gentle, affectionate strains of the last three movements—the opening one is a different matter, and here the 11 Gotkovsky and William players were more closely matched. They ended as they began with a Mozart Sonata, K 377 in F dates from the same year (1781) as K 380, heard since even now that he heard shed his BBC responses, we don't have many of hearing Sir William. He was on this in a modest partner to a pianist. He was on this in a modest partner to a pianist. He was on this in a modest partner to a pianist.

beginning of the piece, one felt like exclaiming: nice to hear a good oboist a wobble. trouble with keeping the down, in this hall, is that the flute range goes cloudy and most touch of pedal blurs it. It was strange to Stravinsky's *Duo Concerto* which, in its first youth, was as the pinnacle of neo-classical dryness, sounding past-Rossini, with its sky playing the piano (in if his intentions, about

of Ives's fourth symphony was a special delight: big and grand, but never less than crystal clear, in the all-bells climax of the scherzo—a marvellous crystalline confusion, purest lives; gentle, but strong and richly coloured, in the slow movement, fugue—a string sound of impressive depth, bleed of sonority, unadorned of phrase and attack. In the finale, especially, the balance of degrees of intensity between various instrumental groups ever the despair of conductors of lesser bands—was beautifully managed. Their account of Brahms's first symphony after the interval, as admirably fine in detail, and just as clearly articulated, as the first of the same more like a tour performance. The playing was never without energy—but it lacked a kind of urgency; the impulse was more bland, the shading of delicate colour and counterpoint less sensitive. Ozawa's very lucid shaping of the antique I found even a little vulgar—though not at its best, without a certain persuasive sweetness. A curious intermezzo: and if not unfavourably at the sharpest and best, as we have seen from other days, and orchestra came together with records, often magnificently, hardly necessary to support, they have all the attributes of first-class orchestra: creamy, behind that force to mould it, one's horns, dashing trumpet give it form. There were details and trombones, agile woodwinds, strings exceptionally warm, and even now that the strings are used and respond to the exquisite, But for these silvery solo flute, a fierce blaze is alone, their performance of coda.

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Schoenberg, Nono, Maw

by MAX LOPPERT

The last of the present Monday series of BBC Symphony Orchestra Round House concerts finished in high style, with a performance of Schoenberg's Suite Op. 29 (for three clarinets, violin, cello and piano) of such persuasive freshness that the music was heard new. The introducer, Hugh Wood, focused in his talk on what was enjoyably atmospheric, even twenty-five about the piece, and that may have inspired the players to play the dance-movement as though their rhythms were indeed dance-movements. With humour and capricious lightness, there was a conductor, Michael Gielen, to lead the six players—though strictly unnecessary, this must have encouraged the feeling of freedom and security which so characterised the playing. One moment of ill-balance in the third movement's second variation, losing the bass clarinet, only inspired increased gratitude for the clarity and fine definition of the rest. John Constable was the excellently imaginative pianist. Earlier in the programme he revived Luigi Nono's *Covi di Didone* of 1963, for four-part choir, (each part further subdivided) and percussion. It is a setting of five beautiful Ungaretti poems, in which Dido's death is internalised, not externalised in terms of emotional reaction and observation. The musical line is, in response, frag-

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WORLD TRADE NEWS

Grain, lorry imports push Soviet Union into deficit

BY OUR OWN CORRESPONDENT

RECENTLY released official figures reveal that the Soviet Union ran up a 1.5bn. rouble (£1.16bn) trade deficit in the first half of 1975 after showing an overall 2bn. rouble surplus in 1974.

The figures show the entire deficit was made in exchanges with non-members of Comecon, meaning the Third World as well as the industrialised West.

Foreign Trade, the official publication of the Foreign Trade Ministry, carried the data in its January number. An accompanying article stressed the overall growth of Soviet trade, but gave no details or breakdown that would explain the deficit.

But it is accepted here that the deepening negative trade balance is largely the result of poor Soviet export performance early last year in the face of the economic crisis in the West.

Another factor cited by Western economists is that the Soviet Union began taking delivery in early 1975 of large quantities of machinery ordered from the West during the previous two years. For instance, considerable amounts of the estimated \$1bn. worth of Western-manufactured equipment bought for the Kama River lorry factory was delivered in the first months of last year and thus was added to the import ledger.

According to Foreign Trade magazine, total Soviet exports for the first six months of 1975 equalled 11.7bn. Roubles, while imports were 13.5bn. Roubles—a deficit of 1.8bn. Roubles. At the same time trade turnover with Comecon countries was evenly balanced at 6.7bn. Roubles in either direction. Thus the deduction that the deficit lay entirely within the non-Comecon sphere.

Traditionally Moscow offsets its deficit with the West through large surplus with the Third World, but apparently even heavy sales of raw materials to developing nations in 1975 could not offset its imbalance with the capitalist countries.

By comparison, figures given by foreign trade magazine for 1974 showed exports to all countries were 20.5bn. Roubles and imports 18.5bn. Roubles, a net surplus of 2bn. Roubles. Of that surplus, 1.5bn. Roubles was in trade with non-Comecon countries and 500m. with members of the Soviet trading bloc.

Most Western economic experts here expect that figures for the last six months of 1975 will show an even more massive deficit, thanks to grain purchases that the Soviet Union has been forced to make because of its disastrous harvest last year and because of delays in recovery of this country's export markets.

Manila seeks \$256m. loan

By Our Own Correspondent

MANILA, March 9. NEGOTIATIONS between the Philippine International Bank and Citicorp International Limited of London that could result in a substantial long-term loan for the first Philippine nuclear power plant, have reached an advanced stage.

The central bank disclosed that the loan, which will amount to \$256m. and is being arranged by Citicorp International Limited with Manufacturers Hanover Trust of London and American Express International of New York will represent the commercial portion of the foreign exchange crisis required for the country's \$1.2bn. nuclear power plant.

The Philippine nuclear power plant, through the national power corporation, was recently granted a \$277m. financing package by the U.S. Export-Import bank, the largest single credit approved by the bank. The Philippine Central Bank said today that the government is finalising a \$450m. credit line with four consortia of Japanese, American and European banks to tide over the balance of payments squeeze anticipated this year until 1977.

Fed lets interest rates slip to help sterling

BY GUY DE JONQUIERES

NEW YORK, March 9.

MONEY Market analysts in New York believe that the Federal Reserve Board may have decided to back away temporarily from its modest tightening of monetary policy because of the sharp decline in the value of sterling.

Official concern about exacerbating the run on sterling is being cited by experienced observers of the Fed as the most likely reason for the Fed's puzzling failure to follow through on its sudden decision ten days ago to push short-term interest rates to a slightly higher level.

The most significant indicator of the Fed's apparent hesitation in the behaviour of the rate on Federal funds, uncommitted reserves traded on the inter-bank market. After intervening at the end of last month to push this rate up to 6 per cent, the Fed has allowed it to slip back close to its previous level of about 4½ per cent. Last Friday, the Fed surprised observers by supplying additional reserves to the banking system, when it had been widely expected to do the opposite. In addition, its intervention tactics yesterday suggested that it was aiming at a

Fed funds target rate of about 4½ per cent.

While this change of tack has confused Wall Street experts, it has been well received by the markets, which have reacted nervously to the prospect of tighter credit. It was partly responsible for the firmer tone prevailing on the bond market yesterday and for the strong rally on the equity market over the past two days. At yesterday's auction of Treasury bills, the yield on 90-day bills dropped to 5.06 per cent from the 5.26 per cent a week previously, and the rate on the companion 180-day bills fell to 7.42 per cent from 7.54 per cent.

An alternative explanation of the Fed's current tactics now being canvassed on Wall Street is that the central bank misjudged the sharp drop in money supply last week resulting from the successful sale of \$8bn. in Treasury securities on February 13.

It seems improbable that this was the case, however, since it implies a massive oversight by the Fed's market managers.

Moreover, money supply and processing banks could not be expected to make only a small dent in the longer-term rate of increase. During February, M1 grew at an annual rate of about 8.5 per cent, close to the upper end of the Fed's 4.5 to 7.5 per cent target range. M2, which is a broader measure of the monetary aggregates, grew at an annual rate of 13.5 per cent, well above the Fed's target ceiling of 10.5 per cent.

The view of most experts on Wall Street is that, once the foreign exchange markets have settled down, the Fed will resume a slightly tighter credit policy for several weeks. It is thought that this could lead to a rise in prime rate to about 7½ per cent from 6½ per cent at present. It is thought, however, that with the inflation rate coming down quite sharply, the Fed is aiming more at fine tuning than at any major reversal of policy, and that it will avoid tightening the monetary reins so closely that the economic recovery could be affected.

Chilean loan 'misuse' condemned

By Hugh O'Shaughnessy

THE GOVERNMENT yesterday launched two new attacks on the Chilean military junta of General Augusto Pinochet.

Speaking at Wye College in Kent, the junior minister at the Overseas Development Ministry, condemned General Pinochet's use of the World Bank decision to grant a loan to Chile to suggest that there was international support for the junta's policies.

Though he stopped short of hitting at the World Bank itself, Mr. Grant said that the political capital made out of the decision to grant a loan was "an appalling and blatant misuse" of the World Bank action. It was a move to give the Chilean regime "a phoney cloak of international respectability," he said.

Last month the World Bank approved a \$33m. loan to Chile against the joint request of the British and other European countries. Britain abstained in the voting after having expressed disapproval of the loan.

Mr. Grant, a moderate member of the Labour Party, is known to feel that the decision to give aid to a government should be increasingly tied to an undertaking by the recipient government to respect human rights.

Meanwhile the Foreign and Commonwealth Office commented that Britain was not in favour of an open handed policy by the Inter-American Development Bank towards the junta. Britain, the major Western countries, Israel and Japan are all about to become members of the Bank and are waiting for the formalities of admission to be completed.

Under the presidency of the former Mexican Finance Minister, Sr. Antonio Ortiz Mena, the IDB has been channelling funds to Chile. The junta has formally complimented the Bank on the swiftness with which it has processed loan applications.

Aramco talks on takeover to 'end soon'

PANAMA CITY, Florida, March 9.

SECRET discussions here between Saudi Arabia and U.S. oil executives on the takeover of the Arabian American Oil Company (Aramco) are expected to end soon, the company has announced.

It said in a brief statement issued in New York last night that the talks were a continuation of earlier discussions between Aramco's management and the shareholders of Saudi Arabia, Mobil, Standard Oil of California and Texaco oil companies—and the Saudi Arabian Government, represented by its oil minister, Sheikh Ahmed Zami Yamani. The takeover, announced earlier by Saudi Arabia, was said to be being discussed, Aramco said. Renter

Peak motor sales in Canada

Sales of new motor vehicles in Canada last year rose to a record 1.3m. units, up 3.2 per cent, from the previous year, according to Statistics Canada, reports Ken Romani from Toronto. The total was made up of 980,189 (942,797) passenger cars and 324,489 (306,507) commercial vehicles. The industry is projecting a rise in car sales this year.

Sales of cars manufactured overseas rose 3.2 per cent to 153,494 while sales of North American built cars rose 4.9 per cent to 835,695 units.

Mexicans buy fewer cars

Car sales in Mexico fell by 1.3 per cent last year, but total vehicle sales rose by 4 per cent, because of a strong market for lorries and buses, reports Alan Riding from Mexico City.

Car sales were partly affected by the economic recession and the accompanying tight credit situation, but the impact of increased retail prices—an average 20 per cent, up last year—was clearly significant.

World Bank may save Pakistan's investments

BY IQBAL MIRZA

KARACHI, March 9.

PAKISTAN'S MAIN financial institutions, Pakistan Industrial Credit and Investment Corporation (PICIC) and the Industrial Development Bank of Pakistan (IDBP), which provide foreign loans to the private sector are bankrupt. PICIC has on its sanctioned list about 50 industrial projects involving foreign currency loans equivalent to Rs.500m. which are held up for want of necessary funds. Similarly the IDBP in foreign exchange to finance sanctioned projects in the private sector.

Two appraisal missions, one from the World Bank and the other from the Asian Development Bank are now with PICIC studying its industrial financing and long term credit requirements. The lack of adequate investment flow in the private industrial sector seems to have

caused widespread repercussions in the economy as a whole. The growth rate of GNP during 1974-75 touched a new low of 2.6 per cent, compared with 4.6 per cent in 1973-74 and 7.8 per cent in 1972-73. The increase in population of 3 per cent, outstripped the GNP growth and resulted in a decline in per capita income.

The situation has been aggravated by the stagnation in Pakistan's exports which have remained stuck at around the \$1bn. mark for the last two years. The country is heading towards a similar performance in the current fiscal year, official projections of Pakistan's reports in 1975-76 are around \$1.2bn. An analysis of the first six months shows that the year might end up with a total of \$1bn. Against this Pakistan's imports are increasing from \$2.3bn. in 1974-75 to around \$2.5bn. to \$2.6bn. this year.

U.K. exports to Denmark fall

By Hilary Barnes

COPENHAGEN, March 9.

DANISH IMPORTS from the U.K. fell by 7.5 per cent, in 1975, according to Danish trade statistics, totalling Kr.4.1bn. The U.K. share of Danish imports fell from 10.9 per cent to 10.2 per cent. Germany, Sweden and Norway, Britain's chief competitors in Denmark, all managed to realise small increases in their exports to Denmark, whose total import bill was down by 1.6 per cent, to Kr.59.48bn.

There were few major shifts in the pattern of imports from the U.K., with imports of transport goods falling from Kr.395m. to Kr.1.4bn. This included an increase in imports of cars from 11,627 to 13,449. Denmark's exports to the U.K. increased by 17.3 per cent to Kr.9.4bn.

U.S. envoy to Japan may testify

BY JUREK MARTIN

WASHINGTON, March 9.

MR. JAMES HODGSON, the current U.S. Ambassador to Japan, will probably testify before the Senate Sub-Committee on Foreign Relations on the Lockheed case in Japan.

Mr. Hodgson was a career Lockheed employee before joining President Nixon's administration in 1969, first as deputy and then as Secretary of Labour. He left government service at the end of the first Nixon term and rejoined the aerospace company as vice-president for corporate affairs until he was appointed some 18 months ago as Ambassador in Tokyo.

It is unclear whether the committee wishes to focus its questioning on Lockheed's role in the bribery in Japan over Lockheed's

behaviour there, on which he is eminently qualified to report, or on his past role as a Lockheed employee, or whether indeed it will press him on any contacts he has maintained with Lockheed's agents in Japan.

In his long career with Lockheed, Mr. Hodgson was never involved with foreign military sales, a company spokesman in California said today. His area of expertise has always been industrial relations.

In fact, it was former President Nixon, in the course of his trip to China last month, who drew public attention to Mr. Hodgson's Lockheed connections in some off-the-cuff remarks to a Press photographer.

Mr. Hodgson is currently back in the U.S. on a speaking tour

which, the State Department said this morning, was arranged long before the Lockheed storm broke. Meanwhile, Lockheed also announced today that it had been running dispute with the Securities and Exchange Commission it was being obliged to ask for an extension of a May 15 deadline for the latest phase of its re-financing plan.

THE LOCKHEED PAYMENTS

This essentially involves the conversion of the portion of the company's outstanding debt held by major banks into a new issue of preferred stock. This requires the presentation of a proxy statement to a full shareholders' meeting, but the SEC has been insisting that the statement include details of whom Lockheed has paid off overseas. The company has resisted this and, in consequence, the shareholders' meeting has been postponed at least three times already.

Both Lockheed and the SEC have hinted recently that they are not far off a consent agreement, which should enable the re-financing to proceed. It is believed that Lockheed is prepared to agree to the creation of an independent committee of outsiders which would fully investigate and report on the state of the company.

Lockheed said today that legal requirements, relating primarily to the terms of the consent decree and to the preparation of the proxy statement, had caused the delay, but it admitted that negotiations with its banks, headed by Bank of America and Bankers Trust, favoured the Lockheed jet fighters, to stay in power. Agencies

Boycott of Diet continues

TOKYO, March 9.

OPPOSITION parties to-day continued their boycott of the Japanese Diet (Parliament), including the consideration of urgent and recession measures in the budget, until the Government agreed to full disclosure of all information in the Lockheed payoff affair.

Parties said that American conditions about the release of information was a virtual rejection of resolutions passed by both houses of the Diet last month. These called for public disclosure of information on the multi-million payoffs by Lockheed to further the sale of its planes here.

Last Friday, the U.S. deputy Under-Secretary of State, Mr. Robert Ingelsoll, said that American officials had been given information only if all legal proceedings were actually started.

Meanwhile, a former Cabinet Minister said that the selection of the Lockheed F-104 jet fighter over Grumman aircraft to arm Japan's self-defence force in 1959 was made to help former Prime Minister Nobusuke Kishi remain in power.

Mr. Shigeo Inoh, chief of the Kishi Cabinet, said in an interview published to-day that he was confronted with "political pressures" through various channels.

He said that Mr. Kishi needed the support of the late Mr. Ichiro Kono, one of the powerful factional leaders who favoured the Lockheed jet fighters, to stay in power. Agencies

U.S. PUBLIC TELEVISION

Buying British

BY NANCY DUNNE IN WASHINGTON

THE MAJOR event on American television these days is not an expensive variety spectacular or a hit two-part showing of a hitherto unobtainable film or a controversial public affairs special with a pornographic scene. The much heralded happening is the start of the third season return of Upstairs Downstairs, and it takes place on the public broadcasting network.

Beginning with the extraordinary success of The Forsyte Saga in 1969, English TV imports have been so popular that critics have begun to talk of the "brilliant bundles from Britain" and have been challenging American TV moguls to produce shows of similar quality.

At this juncture, stations sponsored out to compete for the pre-emptive value acquired among "opinion makers" among programmes cultural events, concerts, dance and theatre—in depth reporting and analysis, documentaries, and widely-praised children's shows like Sesame Street and The Electric Company.

Even now, more than one-third of public broadcasting programmes are strictly educational—for classroom use. And many programmes, considered entertainment, like classic theatre and Upstairs Downstairs are accompanied by dialogue setting the shows in a home or literary framework. The 232 stations now participating in the system are licensed either to educational institutions—such as colleges, universities, local school boards—or to non-profit community corporations. Their interconnection is supervised by the Washington-based Public Broadcasting Service (PBS), which distributes programmes throughout the system and administers the station's national buying and producing co-operatives.

The Forsyte Saga arrived in the U.S. at a time when the Public Broadcasting stations had begun a considerable metamorphosis that turned "educational television" into an alternative entertainment and public affairs network. What had been a lot of individual local stations doing classroom instruction and providing home study courses evolved into a network when Congress created a private, non-profit Corporation for Public Broadcasting (CPB) in 1967 to allocate government and private funds and to facilitate the growth of public broadcasting.

Thus far, American-British production has meant a combination of British talent and American money.

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While the system can in no way compete with commercial networks for large audiences—3 per cent is considered an acceptable rating—it has a growing audience among well-educated, educated viewers. The fact that it has gained such allegiance from this dedicated segment of

viewers that, despite the recession of 1975, they contributed in record numbers to local fund-raising campaigns to support the stations. For instance in Chicago, subscribers' contributions provided about 68 per cent of the annual budget of station WTTW. In Los Angeles, the major Boston last year raised more money than the previous year and even more than the stations have hoped for. Corporations like IBM and Mobil Oil, which receive nothing from the funding programmes than a one sentence on-the-air credit, have been happy to jump in and

income of little more than \$200m. was provided by these diverse sources. State Boards of Education and State Grants 25.4 per cent; Federal Government grants, distributed mostly through PBS 22.3 per cent; local schools and local government grants 11.2 per cent; State colleges 10 per cent; foundations 9.1 per cent—money given by viewers 7.7 per cent; business and industry 3.5 per cent; public auctions of goods donated by viewers 3.5 per cent; other sources 2.3 per cent.

The Federal Government has been increasing its contributions each year—from \$8m. in 1969 to \$22m. in 1975. But its biggest help to the system is to come from the almost-completed legislation giving public TV its first long-term financing commitment. The legislation before Congress authorises the spending of \$634m. over the next five years. But to be sure that public broadcasting does not become too dependent on Uncle Sam, the Bill provides that each federal dollar must be matched by \$2.50 privately raised.

Besides being hurt by low funding and high costs, production of good American dramatic programmes has been further limited by a dedication to "localism". While the system is expecting a great infusion of government money, half of it will be distributed to the local stations. Whether the other half will be put into American drama and public affairs programming or be used to buy more from abroad is not known. Broadcasters predict that it will be some of both.

The trend now in public broadcasting is definitely for use of more and more imports and more international co-productions. Thus far, American-British production has meant a combination of British talent and American money. PBS executives are claiming they want to see British money spent on American shows. But until Americans can produce quality shows less expensively, public TV's use of British programmes is likely to continue.

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The trend of official aid in future is likely to be away from Asian beneficiaries.

vitiation. The ASEAN governments have not at once cleared their internal dissensions about insurgency, territorial disputes, policy toward China and Vietnam and economic collaboration, and were not therefore ready for a collective meeting with Mr. Miki.

As a result Tokyo's plans for an Asian commodity earnings guarantee system similar to an EEC scheme for Africa have come by the board—perhaps just as well in view of the Finance Ministry's stubborn refusal in a deficit budget year to agree to a greater aid handout. It is in any case recognised that the Asians, unlike the Africans, would prefer more individual commodity price stabilisation pacts similar to the International Tin Agreement to receiving export rebate full compensation, which inevitably arrives too late to remedy the foreign exchange crisis when it occurs.

Japan—unlike the U.S. or EEC—took the trouble to send an official observer to the last month to feel the pulse of the ministerial meeting of the Group of 77 developing countries formulating their final demand for more commodity agreements in the UNCTAD. But the agencies for Japanese participation in new commodity pacts are far from good. Even the Japanese contribution to the new coffee stock for the Fifth International Tin Agreement is held up because of a possible new agreement between the national Trade and Industry (MITI) and the private tin importers about who should bear

the risk. MITI has, however, guaranteed a \$100m. fund to help private importers to stockpile lead, copper, zinc, and aluminium. The economic ministries, unlike the Foreign Ministry, are unanimously against international agreements tending to raise world commodity prices, and Japanese policy on this question at the Fourth UNCTAD conference in Nairobi in May will be inevitably negative.

Dr. Okita, trying to drum up some domestic sympathy for overseas aid, has meanwhile come up with a \$800m. plan to double rice production in South and South East Asia through irrigation in the next 15 years. It is a clever move, since the Japanese are more interested in Asia than other parts of the Third World, prefer grass-roots projects to white elephants, and have more faith in schemes aiming to repeat their own success as rice farmers (their productivity as growers of rice is roughly three times that of India or Indonesia).

Dr. Okita's major target of the Third World this year is to get more aid on better terms including provision for debt relief. Japan cannot offer more than about \$1.2bn. and private investment under \$1bn. or so. The Foreign Ministry cannot even offer at Nairobi better things to

come, since its fall-back plan for a tripling of official aid to \$3bn. by 1980 has not yet cleared the Finance Ministry.

This plan, which includes the introduction of five-year planning on a rolling basis as is done by the U.S. and West Germany, would bring official aid to 0.35 per cent of Japan's GNP—only half of what the Group of 77 is demanding.

Japan is not sympathetic to a general approach to debt relief, which would make it more difficult to extend new government loans. Although Japan has participated in individual cases of debt relief, it does not relish the institutionalisation of re-scheduling unless all major donors participate.

On one matter Japan is unrepentant, namely its preference for giving loans rather than grants. It has found receiving aid more responsible in their disposal of the money if it has to be repaid.

The trend of official aid in future is likely to be away from Asian beneficiaries, who at present get about three-quarters of it in favour of Latin America and the Middle East (including Egypt). Disbursements to Iran and Iraq are expected to increase substantially next year under earlier commitments. But Foreign Ministry officials are quick to point out that private investment could be a far more effective way of increasing the flow of development funds to Asia and should not therefore fall

OVERSEAS NEWS

Mutineers threaten Syrian peace moves in Lebanon

BEIRUT, March 9.

ARMY mutineers to-day seized the Lebanese garrison town of Rashaya, on the slopes of Mount Hermon, and Premier Rashid Karami said the mutiny showed that some people thought they could take over the country. The action, which consolidated the hold of army deserters on Eastern Lebanon, cast a shadow over the mediation mission of Syrian Foreign Minister Abdel Halim Khaddam, who returned to Lebanon to-day.

Answering deputies' questions in parliament, Mr. Karami said the mutiny showed "that there are some who still imagine they can take over the government and the country through such tactics." The Syrian Foreign Minister, accompanied by Air Force chief Maj. Jamil, went straight into conference with President Suleiman Franjeh, who is reported to fear that another mutiny yesterday could provide a pretext for Israel to invade.

Army deserters yesterday took over an artillery battery at Arnnoun, only four miles from the Israeli border.

The garrison at Rashaya, which lies near a Palestinian commando supply route across the Syrian frontier, was seized without bloodshed, according to a local parliamentary deputy.

Amid the problems created by the army desertions and the political vacuum in Lebanon, there was one positive move to-day. The country's parliament met for the first time in more than four months and voted to keep itself in office for 28 months beyond the end of April. This was to avoid the holding of elections in the present unstable state of security in the aftermath of the Civil War.

The general uncertainty created by the new mutinies poses a threat to the ceasefire which Mr. Khaddam engineered here on January 22, and must cause Syria worries about the whole Middle East situation. The deserters, or Palestinian Commandos sympathetic to them, pose a risk that Syria could be dragged into a war with Israel at a time not of its own choosing.

Rhodesia guerilla war area 'has doubled'

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

SALISBURY, March 9.

RHODESIA has increased its war effort against nationalist guerrillas by 60 per cent. since the present escalation in the guerrilla war in mid-January, according to Mr. Ted Sutton-Price, Deputy Minister in the Prime Minister's office here.

Mr. Sutton-Price, who was giving a Press briefing primarily on the military situation to the growing numbers of journalists now in the Rhodesian capital, said that since January the area subject to "terrorist" attacks had roughly doubled, and that in the last three to four weeks, there had been some sort of incident, either in the north-east or along the eastern border with Mozambique, every day.

There was a distinction between the north-eastern front, opened in 1972, and the new one opened in January along the eastern border with Mozambique, he said. In the former, he implied that guerrillas had established themselves among the African population, although there was no sense in which they could be described as controlling Rhodesian territory. In the east, however, the guerrillas were based in Mozambique, making hit-and-run raids across the border at "soft" targets such as isolated farmsteads.

Although he refused to disclose any military details of the stepped up Rhodesian war effort, Mr. Sutton-Price several times repeated that Rhodesia's military authorities had the current situation fully under control, and even were the war to escalate further they would have no difficulty in controlling even a third front.

Meanwhile, the Nkomo-Smith talks are due to resume again tomorrow with both sides remaining silent on the precise nature of the concessions that Mr. Smith may have offered the African National Council here.

Nationalist sources continue to be optimistic, although others remain sceptical that anything like a breakthrough has been achieved.

More than 1m. jobless in Japan

AN estimated 1.24m. people in Japan were unemployed during January, a 23.1 per cent. increase on the same period last year, the Prime Minister's office in Tokyo announced yesterday. CPI reports, January was the second consecutive month that the unemployment figures topped the 1m. mark.

West Bank strike

For the second day running, shops and schools remained closed yesterday in the West Bank town of Nablus and several adjoining villages, writes L. Daniel from Tel Aviv. But the city elders and the education authorities have called upon the population not to demonstrate and to return to normal life.

Pacific zone

Nine South Pacific countries agreed yesterday on a compromise version of a nuclear-free zone in the Pacific which will allow some nuclear weapons and nuclear-powered ships in the area, reports Reuter from New Zealand. The agreed position was seen by observers as a victory for the two most influential countries, Australia and New Zealand.

Bangkok decision

Thailand announced it would continue to impose a State of Emergency in 25 of the country's 71 provinces for "national security reasons," reports AP-DJ from Bangkok. The present State of Emergency has been in effect since 1974 and has been extended every year.

Libyans arrested

Egypt's Deputy Interior Minister was yesterday quoted as saying that 20 specially trained Libyans were now in Egyptian custody after being sent to Cairo two weeks ago to assassinate public figures. Reuter reports from Cairo.

Angola-S.W. Africa

The immediate threat of war across Angola's border with South-West Africa has receded in the past three weeks, according to informed sources in Pretoria, reported by AP-DJ from Johannesburg. The sources said African troops of the Marxist Popular Movement (MPLA) and Cuban forces backing them have halted their southward approach towards the border.

PLO in Tokyo

The Japanese Government will approve the establishment of a representative office in Tokyo of the Palestinian Liberation Organisation (PLO) without granting it the diplomatic status, reports AP-DJ from Japan.

ECONOMIC DIFFICULTIES IN ZAIRE

Costs of copper bottoming

BY BRIDGET BLOOM, RECENTLY IN KINSHASA

KINSHASA to-day is full of rumours centering — now that President Mobutu has normalised relations with the MPLA in Angola — on the country's most serious economic crisis in nearly ten years. The city — or that part of it which follows these things as above all speculation on the likelihood of President Mobutu accepting a hefty devaluation of the Zaire — part, it is thought of an IMF package designed to help Zaire meet an estimated foreign exchange shortfall this year of some \$600m.

Zaire's problem, very similar to neighbouring Zambia's, derives from its dependence on copper, which currently provides around 80 per cent. of all foreign exchange receipts. Prices have declined, averaging only some £50 a tonne for most of the last 12 years, which is well below what it costs to produce the metal and the capacity of the country's export routes was cut by at least a third last August when the Benguela Railway through Angola was closed because of the civil war there.

Foreign exchange receipts, therefore have declined drastically. The estimate for this year's receipts is around \$600m, or less than half of what they were in 1973. This fall has come after several years of overspending by Zaire. Imports have been drastically cut back, but they rose to nearly \$1bn in 1974. Local food production has failed to meet demand, increasing imports, principally from South Africa, which in the middle of last year lent Zaire \$3m. Zaire (£3.72m), mainly to support the growing import bill (which covers a wide range including:

eggs from Natal, for example, retailing at £1.20 a dozen). Zaire has already had some balance of payments support from foreign donors in addition to South Africa; but in the early 1970s it also borrowed heavily in medium term capital markets so that its debt service ratio, including diamonds, is among the highest in Africa. Here has also been some skewing of spending priorities — it is

few reliable statistics. But the current picture, as put together principally by the World Bank and the IMF, puts total foreign exchange earnings in 1976 at \$440m; about \$480m. from the earnings of Gécamines and \$60m. mostly from other minerals including diamonds. It is hoped to keep imports to \$500m-\$600m. But against this must be set arrears in commercial debts of

the U.S. is already planning some \$80m. and it is thought that Belgium and France may provide around \$40m. each. With the knowledge that the IMF is attempting to help and is apparently being supported by President Mobutu, business confidence in Zaire, which has been at a very low ebb for many months, is beginning to pick up — particularly since the Govern-

ment now also seems prepared to allow many companies affected by nationalisation to negotiate deals which would leave them with majority shareholdings.

But from the Government's point of view — the nub of it all is that the package must include devaluation. The rate said to have been recommended by the IMF ranges from a really hefty 40 per cent. to a more modest 20 per cent. The main argument is that devaluation would increase the local currency revenue from copper, boosting Government finances, currently, also in heavy deficit.

The IMF plan is said to allow for some "ad-hoc" increase in wages, plus immediate pre-devaluation imports of food, to cushion the impact of the adjustment. But inflation is currently running at 30-40 per cent. and President Mobutu is said to be flailing at the political implications of anything more than 10-15 per cent. devaluation. He is a very tough politician — and the last really big African devaluation, recommended by the IMF, was introduced by Dr. Nkrumah's Government in Ghana, which was overthrown two weeks later.

An IMF package has been designed to help Zaire meet an estimated foreign exchange shortfall this year of some \$600m.

thought that some \$80m-100m. may have been committed to the purchase of 17 Mirage fighters from France (which are not included in the Zaire-France debt rescheduling announced during President Giscard d'Estaing's visit to Kinshasa last summer). Inevitably this general problem has had its effects on development projects — the immense scheme to run power from the Inga dam near the coast to the mining area of Shaba in the east has been cut back and will not be completed before 1978. Since expansion plans of the state mining company Gécamines have also been delayed, the effects may not be as serious as they might have been. Another project, involving Japanese, American, and South African finances is the \$800m. Tenke Fungurume copper project, was put on ice earlier this year. Only token work is being done to protect existing investment.

There is very little economic management in Zaire, and very Zaire's main trading partners —

at least \$450m. plus repayments on medium and longer term debts this year of some \$200m-\$300m. The estimated shortfall in foreign exchange earnings is thus some \$600m. and the IMF package, worked out last month, is believed — already in its essence — to be agreed to by President Mobutu. The package is said to include direct IMF aid of some \$200m. over the next nine months; this includes a basic quota drawing, plus oil and consensatory facilities of \$138m. plus \$62m. in second and third tranches.

There would also be rescheduling of some \$200m. of medium term and commercial debt. It is reckoned that Zaire's total debts may now be approaching \$3bn, of which perhaps one-third has been raised through the Euro-dollar market and private bank consortia. The package also specified some \$200m. in new balance of payments aid from

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Angola oil cash move

By Guy de Jongh

NEW YORK, March 9.

GULF OIL has decided to release to the Angolan Government about \$120m. in taxes and royalties on its oil concessions in Cabinda which it placed in a special account at the end of last year.

This action is apparently intended as a token of Gulf's good faith in its efforts to negotiate a resumption of production from its wells in Cabinda, which were shut down last December under pressure from the State Department.

A spokesman for Gulf said that talks with representatives of the Angola Government were still at a "formative" stage.

Talk of Red Guard rebellion

BY A SPECIAL CORRESPONDENT

PEKING, March 9.

A HINT that the Red Guard movement of the Cultural Revolution might be revived to combat Rightists within the Chinese Communist Party is contained in an article in to-day's People's Daily.

The article quotes members of the Peking Communist Youth League who are said to oppose the party's Rightists and "capitalist roaders." The league was banned after the Cultural Revolution, but revived three years ago though there has been no formal meeting or conference of the league since then.

The article claims that the ex-Red Guard members of the Peking League will "certainly demonstrate the revolutionary spirit of the Red Guards who will rebel against it."

justly rebelled against the reactionaries. During the Cultural Revolution, the League explained, "we Red Guards together with the people of the whole country and under the leadership of the Communist Party of China headed by Chairman Mao smashed the bourgeois headquarters of Liu Shao Chi and Lin Biao."

Now the unrepentant capitalist roaders who firmly supports the revisionist line of Lin Shao Chi and Lin Biao has again jumped out and stirred up the rightist wing. When revisionism raises its head we criticise it and struggle against it, and under the party leadership we will rebel against it."

Ex acting Premier Teng Hsiao

Ping, though not mentioned by name, is accused of standing in the way of the aspirations of youth. He and his "faction" are said to have spread political rumours, used all kinds of tricks, split the revolutionary ranks, sabotaged party unity and turned the "spear-point" against the party Central Committee, headed by Chairman Mao.

UPI adds: The first important military and political figure to speak out publicly against Vice Premier Teng Hsiao Ping appeared guarded in his remarks. The official was Sung Pei Chang, a member of the Communist party's Central Committee.

Kurds clash with Iraqis

By Gwynne Roberts

KURDISH civilians last week shot Iraqi soldiers and policemen who tried to move them from their homes for re-settlement in less sensitive areas of Iraq, according to travellers from the region. During the last two months, a series of serious incidents have been reported in Northern Iraq involving armed Kurds and Iraqi security forces. Most of the clashes have occurred around Ruwanuz, one of the main battle areas in the Kurds' year long rebellion which the Iraqi government quashed last March.

Travellers said the latest incident occurred last Wednesday.

"We'd like to think that more people fly TWA across the Atlantic because we're terrific."

The in-flight crew (right) may have something. But of course everyone has their own idea.

Bill Slattery, vice president of schedules, believes TWA's 187 departures every week from Europe, North Africa and the Middle East to a total of 35 cities in America have more bearing on the subject.

Harriet Korn, director of in-flight, puts up an interesting case for the choice of 2 films and 8 tracks of international audio on every Trans World Service flight.

Dieter Buehler, head of dining, says that the choice of 3 meals in Economy and 5 in First Class is a much more satisfying reason.

Jules Rondepierre, interior designer, suggests that TWA's wide, body-contoured seats in 747's are more to the point.

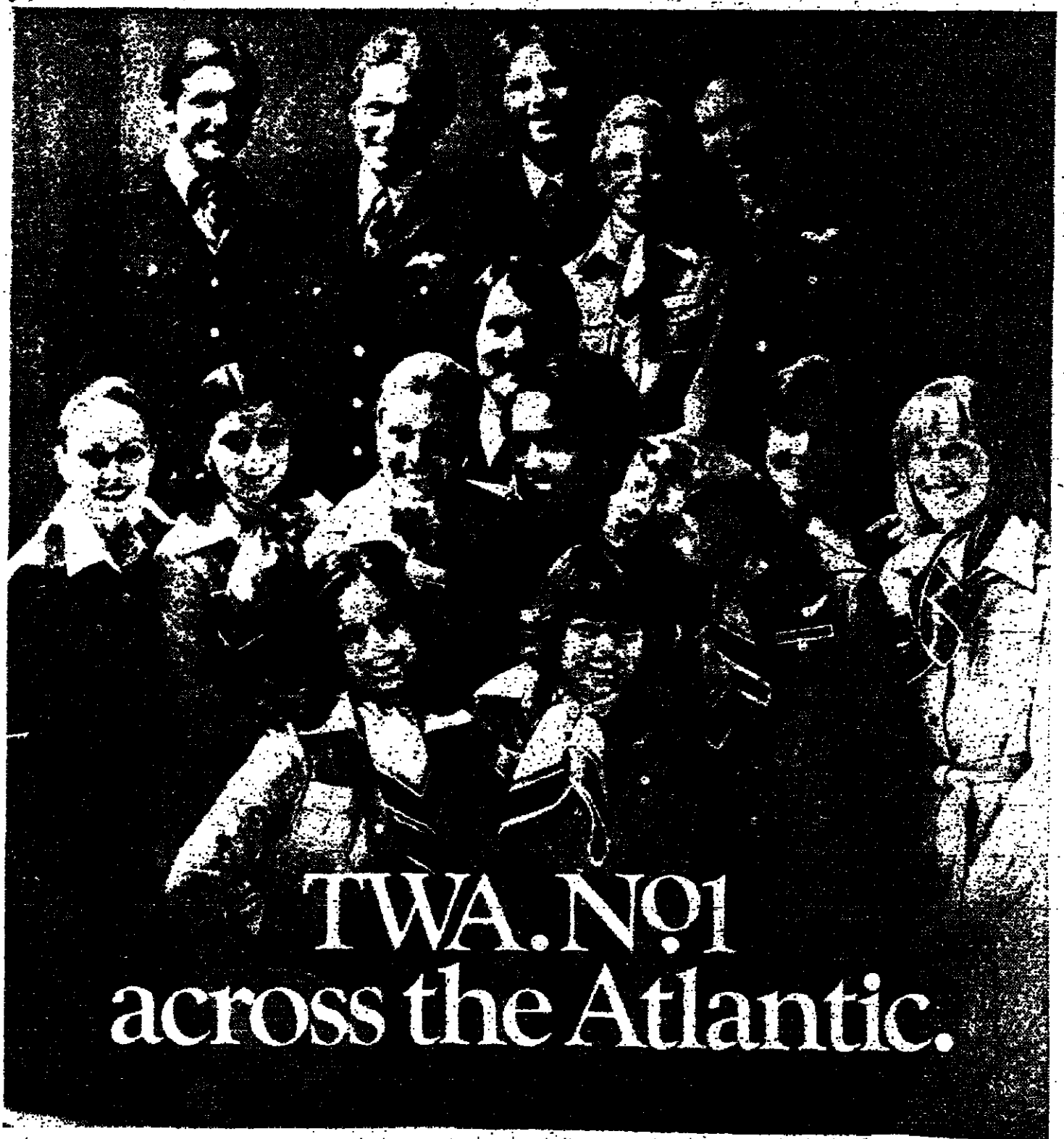
Andrée Picq, ground hostess, offers the unique reason of TWA's exclusive New York terminal.

And pilots are certain that TWA's consistent on-time performance is a much more important factor.

But it may just be that Charline, Kathryn, Lewis, Tamara, Shirley, Rick, Larry, Laura, Phyllis, Lynn, Ellyn, Denise, Art, Neal and Jane are right.

After all, they get to know you better than anyone.

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EUROPEAN NEWS

EEC parliamentarians fear delay on direct elections

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

STRASBOURG, March 8.

THERE IS NOW growing anxiety among European parliamentarians here that the forthcoming EEC summit may not finalise plans for the Parliament's direct election, due to start in 1979, mainly because of political difficulties in France. The wide-spread fear is that President Valéry Giscard d'Estaing may be hesitating over whether the moment is ripe to push ahead with the plan in view of the strong opposition inside France from the Communists and hard-line Gaullists.

Both in Brussels and in Strasbourg this would be regarded as a major setback. The direct

election of the Parliament, endorsed in principle by the Rome summit at the end of last year, is widely seen as an essential next step forward in the Community's development. Up to now M. Giscard d'Estaing has been a leading advocate of direct elections, and it has been the British and Danish Governments that have been hesitant over the May 1978 target date.

Concern over France's attitude was reflected in an address to the Assembly here today by M. Georges Spénale, the Parliament's President. M. Spénale, a French Socialist, was re-elected President for a second one-year term "by acclamation" here this morning.

M. Spénale argued that direct elections were essential to restore the balance between the Community's institutions, following the increasing political power that had been assumed by the regular summit meetings of the nine heads of Government in the European Council. Parliamentarians must make every effort, inside their parties and their own national parliaments, to ensure that the elections were held on time, he urged.

His statement also reflected concern here that the whole project could be delayed if the direct elections issue were to become subsumed in the wider debate on the Tindemans Report on European Union, which is likely to last for many months.

M. Spénale emphasised that the two subjects were quite separate, in that the Tindemans Report was a new departure while direct elections were already provided for in the Treaty of Rome.

Direct elections as such would not involve any new transfers of authority to the Community's institutions nor any additional "supranationality," he emphasised. He was clearly addressing his remarks towards those in France who have argued for direct elections as the end of French national independence.

Similar considerations appear to have played a part in the Parliament's decision today to postpone a debate on the Tindemans Report until after the April 1 and 2 Luxembourg summit to adopt the EEC Convention in which the plans for direct elections are to be enshrined.

Spanish officers' charges changed

By Roger Matthews

MADRID, March 8.

NINE Spanish military officers were accused today of trying to change the institutions of the country through army intervention.

During the second day of the court martial, being held in barracks outside Madrid, the prosecutor also read out documents which he claimed the nine had written stating that general elections should be called and that the armed forces should be put at the service of the people.

All but one of the charged—eight captains and a major—have refused to speak in court because of the military authority's refusal to permit them civilian lawyers.

The prosecution switched charges this morning, accusing the nine of plotting military rebellion instead of planning to change the institutions. But there was no change in the penalties: the prosecution is demanding three years' jail.

The leading military defence lawyer argued, however, that democracy had now become a respected word in Spain.

Portugal call for armed forces unity

LISBON, March 8.

PORTUGAL'S Council of the Revolution today called for unity among the country's divided armed forces. A Council statement, issued after an all-night meeting, said there was need to achieve greater cohesion and unity in the armed forces.

The statement indicated the military leadership's concern at the recent split between conservative and left-wingers on the Council, which has prompted fears that part of the armed forces might attempt a coup before next month's parliamentary elections.

The call for unity seemed to be mainly aimed at the Air Force chief, General Jose Morais e Silva, who, in a controversial address to his troops last month, criticised the Government. The Minister, Major Ernesto Melo Antunes, and the President, Sarr Francisco de Costa Gomes.

Rig drilling again

Production has been resumed from Platform Alpha on Norway's Ekofisk oilfield, Oslo correspondents report. The platform had been out of action since last November, following an explosion and fire. Total output from the field has been running at some 300,000 barrels per day. With Alpha again in operation, it can be increased to about 350,000 barrels per day.

Don Juan visit surprises Madrid

BY ROGER MATTHEWS

DON JUAN DE BORBON, father of King Juan Carlos of Spain, who has been renowned for his claims to the throne, started political observers here today by flying in from Portugal for lunch with his son. Last summer, Don Juan was banned from Spain by the Government of General Franco for a speech he made at his home in Portugal calling for full democracy and indicating that his son was not capable of leading the country towards it.

The meeting between the King and his father is taking on a growing significance, with some sources suggesting that Don Juan may have been offered the role of regent in order to unite the royal family. Don Juan, the son of Spain's last king, Alfonso XIII, has lived most of his life in exile and became a vociferous critic of General Franco. A much

more political animal than his son he has maintained regular contacts with left-wing opposition groups, and has very decided ideas on the path the country should follow.

Sources said he was expected to tell the King that a far more positive lead was needed from the monarchy, and that during such difficult times it would be increasingly difficult to fulfil the role of a constitutional monarch standing entirely above politics.

The arrival of Don Juan came against a background of simmering labour unrest following the police shooting of another worker near Bilbao yesterday and calls for "days of struggle".

Semi-official sources said this morning that nearly half a million workers had been in the four Basque provinces in protest against the killing of four workers in Vitoria last Sunday. As such, it was the biggest political strike to have hit the nation for several decades.

In the Bilbao satellite town of Basauri, where the Guardia Civil opened fire during a demonstration yesterday morning killing an 18-year-old, the strike remains solid. Over 10,000 workers held an authorised meeting this morning during which a labour leader said that the names of Basauri and Vitoria would be forever remembered in history as places where the revolution of the Spanish working man had begun. The workers then pledged not to return to their jobs "until the police and Government had explained this atrocity".

Elsewhere in the Basque provinces there was a partial return to normality with official sources

saying that 60,000 remained out in the province of Vizcaya, and about 10,000 in Guipuzcoa. At least 100 people were arrested in the many clashes between police and demonstrators yesterday.

The Guardia Civil put on roadblocks on roads leading to the town of Oviedo this afternoon, capital of the Asturias region, where left-wing groups have called for a general strike tomorrow. In Madrid, construction workers and those from the engineering sector, nearly 20,000 in all, have also been called out on strike tomorrow in protest at the recent shootings.

Disputes over the economic handling of the nation are also expected to surface publicly in the next few days, with the resignation of at least one of the two Deputy Ministers of Finance.

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Italy studies U.S. loan plan

BY DOMINICK J. COYLE

ROME, March 8.

ITALY'S economic and political problems, which Washington sees as being closely related, were discussed today at a meeting here between Prime Minister Aldo Moro and Mr. William Simon, the U.S. Secretary of the Treasury, amid indications that the U.S. Administration is now looking to the so-called "Kissinger Plan" as a means of directing new international credits to Italy.

The Kissinger plan, a financial network through the OECD for raising countries with serious balance-of-payments problems, has yet to be ratified by the U.S. Congress. But Mr. Simon expects ratification "before the summer". Under its provisions, Italy should be able to draw up to \$1.6 billion.

The U.S. Secretary, who has also had talks with Sig. Emilio Colombo, the Treasury Minister, and senior officials of the Bank of Italy, is said to have ruled out an unconditional loan at this time.

However, it is the U.S. where the improvement has been most marked and the Secretary is understood to feel that the American economy could advance as much as 6.5 per cent, a full point more than suggested in the Outlook.

However, as officials at the Organisation here are quick to point out, the upturn does not

other countries, through fiscal and budget measures. An Italian policy would also be a necessary component.

The U.S. Secretary in an interview here, expressed qualified optimism for the long-term future of the Italian economy, while conceding that the country's economic problems were not closely linked with its political problems, although he made no direct reference as such to the

emergence of the Communist Party as the most potent political force in the country.

The prevailing U.S. view appears to be that Italy is now shackled with too many short-term debts, and is thus restricted from embarking on a realistic programme of economic development.

Nevertheless, the U.S. Secretary stressed that the U.S. would reduce political and social tensions.

France is a good illustration. The OECD is sticking by its forecast of 2 per cent GNP growth but in any case argues that even the 4.5 per cent aimed at by the Paris Government will not prevent the number of workless climbing from 1m. 400,000 to over 1.2m. next December.

Nonetheless, the improvement facing the basic dilemma confronting those who manage the West's economies. On the one hand, they must ensure that recovery does not simply peter out, but on the other, they must avoid triggering the inflationary boom in 1977 and beyond that is already privately feared by some OECD economists.

The talks are expected to concentrate on achieving the growth in long-term investment that alone can set the upswing on a sound footing. Given though that this is perhaps too much to expect from a private sector already suffering from overcapacity, it is the possibility of higher public sector spending that is likely to be most closely examined.

However, as officials at the Organisation here are quick to point out, the upturn does not

radically change the probability that the 24-nation area overall will manage expansion of around 4 per cent—reasonable by historical standards, but in 1978 sufficient to stop unemployment ending the year higher than when it started.

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Brussels warns against reflation by Britain

BY DAVID CURRY

BRUSSELS, March 8.

A STERN warning to the British Government to continue to resist union pressure for reflation has come from the Brussels Commission. In the guidelines for economic policy for this year submitted to the Council of Ministers it argues that the balance of payments deficit, inflation and the size of the public sector borrowing requirement override significant reflationary measures to combat still-rising unemployment.

While forecasting a continuing decline in the rate of inflation, thanks to prices and incomes controls, the Commission says that it is of "overriding" importance to get British levels of wage inflation down to those of the U.K.'s trade competitors as the only way of ensuring long-term employment.

It sees no down-turn in unemployment before the middle of the year and it attributes the

small but gradually strengthening recovery in output it expects to continue throughout the year to a sharp reduction in the rate of destocking, a second half recovery in consumer demand and a "marked shift" of resources into the balance of payments.

The Commission notes that a sustained recovery during the year would make it "necessary and feasible" to start reducing the borrowing requirement and urges the Government to stick to its aim of allowing no further increase in the volume of public expenditure between 1976-77 and the following three years.

It also cautions against relaxing the money supply in response to private sector demand for credit. Money supply should remain sufficiently restrained to help achieve the Government's target for the control of inflation.

Iceland delays U.S. ship request

BY JON H. MAGNUSON

REYKJAVIK, March 8.

THE ICELANDIC Foreign Office has yet to send a proposed formal request to the U.S. Government for one or two high-speed patrol gunboats to reinforce the nation's five-ship Coast Guard during the fishing conflict with Britain.

Mr. Olafur Johannesson, Minister of Justice, announced last Friday that Iceland would ask the U.S. to lend or lease 225-ton, 14-knot Asheville class patrol boats to Iceland to be used to harass British trawlers.

Mr. Johannesson pointed out that if the U.S. Government declined the request, then the Icelandic Government would have to ask the Soviet Government for one or two Mirka class escort ships.

The Justice Minister, who is also chief of the Coast Guard, made this announcement apparently without consulting his colleagues in the Cabinet, and while the Prime Minister, Mr. Geir Halgrimsson was still attending the Nordic Council meeting in Copenhagen. This method of announcement has caused some speculation in political circles here as to why he chose to make it before the Foreign Office had the chance to approach the Americans.

Mr. Halgrimsson has not commented on this request since his return from abroad, and the Government is keeping rather quiet on the subject.

In a recent letter to the Foreign Office on the subject of the gunboats, the Minister of Justice pointed to a clause in the defence agreement between Iceland and the U.S. which he

claimed covers a request of this nature.

The U.S. Government has not so far reacted to the request. It will be an embarrassing political dilemma for the Americans, since both Britain and Iceland are close partners in the Atlantic Alliance. It is known that the U.S. is not ready to give up the base at Keflavik and neither is NATO willing to see what is described as its "most expensive piece of real estate" closed down.

No matter what happens, Mr. Johannesson will make sure that Iceland asks for the U.S. patrol boats or the Soviet escort ships. It only to embarrass the U.S. Government, since both Britain and Iceland are close partners in the Atlantic Alliance. It is known that the U.S. is not ready to give up the base at Keflavik and neither is NATO willing to see what is described as its "most expensive piece of real estate" closed down.

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LABOUR NEWS

Independent union status won by junior doctors

By Christian Tyler, Labour Staff

A MILITANT doctors' organisation which broke away from the British Medical Association has become the first organisation to receive an official certificate as an independent trade union under the new Employment Protection Act.

A certificate has also been issued to the 25,000-member Association of University Teachers. The National Union of Bank Employees, a TUC-affiliated union with about 100,000 members, is likely to be third on the list and more names are expected shortly.

Eighty-one organisations have applied so far for certificates, including the British Medical Association, several big TUC unions and some staff associations (whose independence is being hotly challenged by the TUC unions).

Important

Neither the Transport and General Workers' Union nor the General and Municipal Workers' Union—for whom certificates would be virtually automatic—has applied.

For the first union to be given a certificate, the 5,000-member Junior Hospital Doctors' Association, the decision is particularly

important since the JHDA is not recognised by the Department of Health for negotiating purposes. The certificate will strengthen its case for such recognition.

Its non-recognition led to many protests during the junior hospital doctors' recent industrial action over new contracts—action which has resurfaced in the Oxford area.

Federate

The JHDA, set up about eight years ago because of disaffection with BMA policies, is proposing to federate with a similarly hard-line body for senior doctors—the Hospital Consultants' and Specialists' Association.

The future of the BMA as sole negotiating body is therefore in doubt. Much will depend on whether it, too, is granted a certificate.

THE INDUSTRIAL DEVELOPMENT AUTHORITY, the state agency for promoting industrialisation in the Republic of Ireland, has appointed Mr. Ivar S. F. McEneaney as senior director for Europe.

TUC may take softer line on worker participation

By Roy Rogers, Labour Correspondent

A SOFTER line on worker participation is being suggested by the TUC, after growing union criticism of the Congress's rigid demand for 50-50 trade union representation on supervisory Boards.

With three of the largest TUC unions opposing the idea of mandatory imposition of joint supervisory boards, the TUC is taking what appears to be a more placatory attitude in a confidential document circulating among members of the TUC economic committee.

The document from the TUC office suggests that legislation be passed to allow 50 per cent worker participation but that this option should only be taken up with the approval of the unions in the company or group concerned. Otherwise the unions' seats would be left unfilled.

Whether this approach will find favour with unions such as the General and Municipal Workers, the Electrical and Plumbing Trades Union and the Amalgamated Union of Engineering Workers and dissuade them from putting their own contradictory evidence to the Bullock Committee, remains to be seen.

The GMWU and the EPTU oppose the TUC plans for mandatory supervisory boards on the

grounds that, in many cases, the extension of collective bargaining machinery might be more effective.

A similar line was adopted yesterday by the AUEW, certainly as far as private sector companies are concerned, although the AUEW favours workers' directors in nationalised and State-financed industries.

Further views on the issue come to-day from the non-TUC Steel Industry Management Association, which represents middle management.

In its evidence to the Bullock Committee and the Government's inter-departmental committee on industrial democracy in the public sector, SIIMA rejects the concept of union representation on supervisory boards on the principle ground that "managers must be free to manage."

If the Boards became law then managers should also be on them.

Supervisory Boards should be comprised of four equal parts involving representatives of workers, managers, shareholders and a fourth group—social interest, including politicians and consumers." Failing this, SIIMA urges at least some representation for managers.

Appealing for greater disclosure of information, SIIMA says that the British Steel Cor-

poration's "marked reluctance" to disclose key statistics resulted in situations developing to crisis point before unions were given adequate explanation of the seriousness of the situation.

Although excluded from the Corporation's own worker-director experiment, which began in 1967, SIIMA finds this approach to participation more attractive than the two-tier system because, in its view, it provides a bridge between unions and management without inhibiting the principle purposes of the union to negotiate on behalf of its members.

Steel peace bid fails

By Our Labour Staff

TALKS aimed at settling the strike by 3,500 workers at Scotland's largest steel plant broke down last night in spite of a management offer to rescind dismissal letters to 120 workers.

The unions wanted the British Steel Corporation at the Ravenscraig plant, Motherwell, to guarantee that it would not issue similar letters in future.

Ferrybridge Six plan High Court appeal

By Our Labour Staff

THE "Ferrybridge Six" power station workers are appealing to the High Court in an attempt to get back their jobs after an industrial tribunal ruling that they were unfairly dismissed by the Central Electricity Generating Board in September.

Their solicitor, Mr. Thomas Diksen, of Dewsbury, Yorkshire, said yesterday that he had given notice of appeal against the tribunal's failure to recommend their reinstatement at the Ferrybridge "C" power station in West Yorkshire.

His move came after the CEB's refusal to take the six back, or to hold a ballot of the 330 Ferrybridge workers to test the men's claim that in spite of shop stewards' threats there would be no industrial action if they returned.

The men were dismissed for failing to join one of four unions in a closed shop, but the tribunal said that the closed shop had not been thoroughly or impartially enforced.

Since then the president of the small unrecognised Electricity Supply Union, to which the six belong, has been expelled from the General and Municipal Workers' Union at another power station for continuing to recruit on behalf of the ESU.

Bid made to restore lost earnings of warehousemen

By Christian Tyler, Labour Staff

THE TRANSPORT and General Workers' Union is trying to find ways of restoring the lost earnings of six or seven warehousemen, part of whose job has been defined as "dockwork" and therefore handed over to registered dockers.

The warehousemen, who work in a Great Industries' banana store on Barry Port, South Wales, are TGWU members, as are the seven registered dockers who have been taken on to do the warehousemen's former "extra" duties.

Both the company and the TGWU's district official in Barry said yesterday that there was no question that the men would be made redundant.

The situation, which Geest says is an inter-union affair, has arisen because of the present rules of the national dock labour scheme, which the Government wants to extend by means of a controversial Bill now before Parliament.

Since the Bill was published, employers and unions have protested that it will enable TGWU dockers to force other employees, including TGWU members, out of jobs.

Mr. Michael Foot, Employment Secretary, who launched Dock Work Regulation Bill, would re-examine it at its committee stage.

He was replying to Nicholas Ridley, Conservator for Cirencester and Tew who said that the National Labour Board, to be set up by the Bill, was in the process of "a sort of Chamberlain."

Mr. Ridley, however, is an amendment tabled in Parliament to ensure maximum pay closure of the Board's work.

Adviser

In Barry, further to morning will be attended by Mr. A. Vison, Geest's relations adviser, who is years ago was a director of the TGWU.

Mr. Vison said last night the company accepted a Dock Labour Board, but not agree — as the 215-230 a week of earn as a result of it.

Rig unions discuss recruiting spheres

By David Churchill, Labour Staff

UNIONS RECRUITING North Sea oil rig workers as members are holding talks to determine "spheres of influence" and to prevent poaching of members from other unions.

The talks come after an agreement reached in October between shipping unions led by the National Union of Seamen and the owners of the Dundee Kingsnorth drilling rig.

The agreement was a big step forward for union recognition on North Sea oil rigs. It established a closed shop and granted considerable improvements in fringe benefits for offshore workers.

The deal, however, angered the Transport and General Workers' Union, which was not included in the agreement negotiated by the British Seafarers' Joint Council.

The joint council includes the NUS, the Merchant Navy and Airline Officers' Association, the Amalgamated Union of Engineering Workers and several other unions with members on North Sea rigs.

At a meeting this week

between the TGWU shipping unions, Mr. Jac the TGWU general s was asked to clarify th of workers that would be for membership of hi

The move was to av reallocation of poaching th the TGWU and the NU Further talks betw TGWU and the shipping will be held to estab procedure for recogni other oil-rigs due t service shortly.

Negotiations are li involve the Aberdeen-b shore union committee includes the TGWU th makers' Amalgamation Electrical and Plumbing Union—which believe recognition in the indu best be achieved by a front.

The committee has dr ten-point charter for recognition, which is in TUC policy. The union committee want recog cover permanent rigs a the exploration rigs

Patent agents resist joining union

By Our Midlands Correspondent

THE closed-shop controversy has penetrated an unlikely byway of manufacturing activity—the 11 patent agents at Fort Dunlop, the tyre-maker's headquarters in Birmingham.

Fort Dunlop is a staff-oriented site dominated by the General and Municipal Workers' Union's white-collar division—the Managerial, Administrative, Technical and Supervisory section.

One or two in the patent department want to join the union, but others have been less receptive. A sharp difference of opinion has broken out, with the background threat that under the new Act they may have to join the union.

Discussions are continuing between the employees, union and management.

Newspaper wholesalers mark time

By Our Labour Staff

NEWSPAPER wholesalers in outer London yesterday agreed to suspend for a week their application for a new court injunction against the publishers of national Sunday papers, ordering them to ensure delivery for outer London by 4.30 a.m. next Sunday.

Mr. John Bowyer, counsel for the wholesalers, told Mr. Justice Templeman in the High Court that last Sunday's supplies were received in "commendable good time" and that the application for a court order therefore, "would be held back for a week."

In fact, it was distribution in inner London that was hit last Sunday by unofficial action by members of the Society of Graphical and Allied Trades.

The SOGAT members want the Sunday paper publishers to deliver to outer London, whereas the wholesalers only after those in inner London have been supplied.

AUEW talks make so progress to federation

By Our Labour Staff

THE FOUR sections of the Amalgamated Union of Engineering Workers made some progress towards drawing up a new draft constitution for a completely federated union yesterday, but a number of contentious issues appear to remain unresolved.

The four executives will meet again on April 7, in the hope of reaching agreement then.

Yesterday they apparently agreed that the policy-making national committee of a federated union should be smaller than the 300 members initially suggested, but the distribution of seats among the four sections remains unresolved.

The executives also agreed in principle that there should be a uniform system for electing

officials, but again the settlement of details what to do with official Technical, Administrative Supervisory Section (TA at the moment can e remain in a post for 1

There was agreement other hand, that the should have one execut complete financial cont national committee, or revision body and one committee.

Even if the executive their plan could still at the Engineering f annual policy-making m May where some Right plan to make sure that the exploration rigs a control.

APPOINTMENTS

Imperial Group posts

Mr. John Smith, personnel director of W. D. & H. O. WILLS, is leaving the company to join the secretary's department at IMPERIAL GROUP'S head office in London. He is to be succeeded by Mr. Tony Collingridge, at present general manager of the Wills Scottish and Northern Ireland Division.

Mr. Smith will be the second member of the Wills Board to leave Bristol this year. Mr. Colin McCay is moving to Liverpool in September to become deputy chairman and eventually chairman of O'Brien's. Mr. Collingridge had been named as his successor as production director, but that position on the Board will now go to Mr. Rex Thornley, general manager of the Wills Western Division.

Mr. Roger Seager, at present general production manager (cigars) and based in Bristol, becomes general manager in Glasgow.

Mr. F. J. Noakes has been appointed director, COMINCO EUROPE. He replaces Mr. O. E. Owens who was recently appointed vice-president, exploration. Mr. Noakes will be responsible for Cominco's operating interests in Europe including those Greenland.

BANCO ESPRITO SANTO E COMERCIAL DE LISBOA has appointed its senior international manager, Dr. José Amorim, as representative, and Mr. Victor Nunes as deputy representative, of the London representative office.

Mr. Jim Humphreys, a founder member of the ROHM AND HAAS organisation in Europe, and the company's longest serving U.K. executive, has retired.

Mrs. M. R. Grimes has been appointed chairman of the

SOUTH EASTERN GAS CONSUMERS' COUNCIL for three years from March 24.

In a newly created post involving increased marketing responsibilities for home and overseas, Mr. T. E. L. Goldsmith, has moved from Lyons' Maid, where he was marketing and management director, to LYONS BAKERY to take up the appointment of operations director, sales and marketing.

Mr. Goldsmith succeeds Mr. John Pepler, whose responsibilities now include U.K. sales and marketing of the Lyons Bakery cake and biscuit range.

Mr. P. R. A. Bainbridge and Mr. William Campbell have been appointed to the Board of ASSOCIATED CONTAINER TRANSPORTATION SERVICES. Mr. Bainbridge is development manager and Mr. Campbell is operations manager, European division.

CARPENTER AND PATERSON INC., of Boston, U.S., has appointed a European Board of executive directors: they are Mr. Norman Stanford (sales), Mr. Roy Butler (engineering), Mr. Trevor Morris (works), Mr. Alan Stringer (finance), and Mr. Harry Barnsley (Netherlands branch).

Mr. John Lee continues as managing director and chief executive of Carpenter and Paterson in the U.K.

Mr. Harold T. Jenkins has been appointed director of B. ELLIOTT AND CO. with responsibility for the group's South African interests.

THE DEPARTMENT OF INDUSTRY has made the following appointments to Regional Industrial Development Boards in England.

Northern Industrial: Mr. Grant Mr. A. G. Th

Yorkshire and Humberside: Mr. J. H. Hooper, Mr. T. M. and Mr. C. Russell Smith

West: Mr. R. G. Farida P. A. New

In addition Mr. R. A. C. a member of the North industrial Development Board, has been appointed chairman.

Mr. H. I. S. Brounger has made international marketing director of AUTO PRODUCTS. He will be able to Mr. S. L. Potts board director, group s marketing, and will be in co-ordinating and imple the group's domestic and tional sales and marketing with the operating divis

Mr. W. A. Moore has appointed the new position of director and manager, Leamington Aut Division and Mr. L. B. comes manufacturing dir that division.

PEPSICO INC./EURO appointed Mr. Christoph Albright as managing dire its U.K. Ireland, Israel, the group's territories. Albright recently arrives Beirut, Lebanon, where he is director of market Pepsi-Cola's Middle Eastern tions.

Mr. Peter Crispin has appointed an executive dir NEVILL LONG (EASTERN of the Nevill Long Group.

Mr. R. J. Smith former sales director of Rank International, has been appointed sales and marketing dir COLSTON APPLIANCES.

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FINANCIAL TIMES SURVEY

Wednesday March 10 1976

GERMAN BANKING

The German banks had a good year in 1975: private savings, boosted by fears of unemployment, reached unprecedented levels; interest rates fell; and credit was in plentiful supply. Few serious problems are expected this year. Higher demand for credit is likely to be offset by a lower level of public borrowing.

SPEECHES of chairmen at German economy's financial conference, Press conferences of big German companies, and if the year-end statistics showed "restrained" growth in the money supply, this was due to no restraint but rather to the lack of interest of those at whom the Bundesbank's expansionism was directed. Bank interest rates came tumbling down. Where a company was paying 13 per cent. for current account credit at the beginning of the year, it was paying 8.85 per cent. at the end. Where the consumer was paying 13 per cent. on instalment credit at the beginning of the year (including a 2 per cent. front end loading) he could obtain it for 8.8 per cent. in December. The banks were crying out for borrowers. It is an interesting aside to German monetary policy that the Bundesbank orchestrates the credit advertising campaigns of the big banks. Late in 1974 they had been given the go-ahead to woo the general public. This they did with great vigour and to some effect: the fact that 1975 was a good year for car sales was partly due to the "never again" prices at which buyers could obtain credit.

Consolidation

The banks found their largest and most interested customer in the public sector. Of the total new credit extended by the reporting banks to non-bank borrowers in 1975 of DM78bn., the public sector took DM45bn. or 56 per cent. DM19bn. in the previous year.

In the third quarter 82 per cent. of all new bank credit went into the public purse. It was a reflection of the economic recovery that set in during the autumn that this proportion dropped in the last quarter to 43 per cent.—a quarter in which new credit exceeded the total new credit of the first three quarters and which established a new quarterly

urge to spend a sharp rise in take home pay at the beginning of the year, peaked at 17 per cent. in the second quarter and then inched back down towards more normal levels. On top of this flow of savings the banks also received a considerable amount of extra liquidity by virtue of the reductions in the Bundesbank's supply of loans tends to wither reserve requirements. At the

friction depriving the rest of German industry of some financial incentive to invest and build up stocks and get the economy rolling again? The first part of the answer lies in the atmosphere of caution that pervades the German banking industry at the moment. The collapse of Herstatt in Munich—was the main reason for loss provisions for 1973 and 1974 of DM1.8bn. On top of this came the "Diamond Bourse" property de-

pay relatively high interest rates; if only because they like to feel on good terms with the big banks, especially when business is bad. The second part of the answer lies in the atmosphere of caution that pervades the German banking industry at the moment. The collapse of Herstatt in Munich—was the main reason for loss provisions for 1973 and 1974 of DM1.8bn. On top of this came the "Diamond Bourse" property de-

Meanwhile Hessische Landesbank Girozentrale, one of the 12 institutions that collect and deploys the excess liquidity of Germany's big savings bank network, remained a constant reminder of the way that opportunism can lead a bank into trouble. Its disastrous involvement in real estate project—the Sonnenring in Frankfurt, Schabylon in Munich—was the main reason for loss provisions for 1973 and 1974 of DM1.8bn. On top of this came the "Diamond Bourse" property de-

example of such a situation is Rollei, the German camera company, of which the Norddeutsche Landesbank is soon to have almost total ownership (buying 47 per cent. from the struggling Hessische Landesbank. Such equity involvements, and the managerial involvement that goes with them, have a whiff of monopoly power. Yet it is also clear that they have been acquired more with social responsibility than with profit as the aim.

There always has been something of a double standard applied in the discussion of bank competition. Banks are expected to compete but at the same time co-operate in finding a solution, say, to the Herstatt crisis or to a collapse of confidence in the tanker market. They should not conspire, unless of course it is to encourage on—another to remain committed to troubled AEG-Telefunken.

The most blatant display of bank power last year was Deutsche Bank's acquisition and subsequent disposal of the 29 per cent. of Daimler-Benz that the Shah of Iran wanted to acquire from the Flick family. Yet this was also the most popular action by any bank in 1975. It was an immense stock market gamble. It paid off, and it did much to restore a picture of banking in Germany that had been tarnished by the Herstatt affair and by the desperate hawking that followed it.

Within the ranks of the commercial banks a trend towards concentration has undoubtedly

A calm scenario

By Nicholas Colchester, Bonn Correspondent

record for lending to non-bank customers. While the Government borrowed, the private sector was engaged in massive financial consolidation. For the first time since the reconstruction the German private sector actually reduced its short and medium-term bank debt over 1975, but at the same time it took out at least two and a half times more in long-term borrowing than ever before. Individuals salted away no less than DM48bn. in savings accounts, eclipsing the previous record, established in 1972, of DM19bn. The savings rate, boosted by fear of unemployment, and by the lack of an

beginning of 1974 Deutsche Bank, for instance, had DM6.2bn. or around 13 per cent. of its balance sheet total locked away in non-paying reserves. By the beginning of 1975 this figure had dropped to DM4.9bn., freeing DM1.3bn., and at the end of 1975 it was down to DM4bn.

Such monetary laxity provided the classic conditions for high bank profit. Yet such a profit performance, in such a year for the rest of the economy and on top of such a year for banking profits in 1974, must naturally raise the question: is competition in the German credit business all it should be? Was there not some oligopolistic

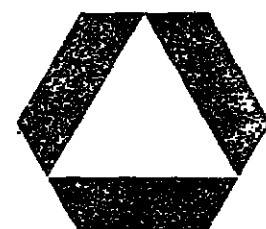
want loans at any price. The reminder of what happens to those who push their luck. Financial over-extension, based on types of corporate customer: one is consolidating his financial position and has no demand for credit, the other can no longer hold his business together and wants lots of credit against unsatisfactory security. In short, the time of profit is over the situation in the Euro-

Frankfurt bankers say that competition among banks to make loans to large corporate customers is tough. The profit made these warnings reality and perhaps the lack of competition, has in bank lending to medium size companies. Deutsche Schiffahrtbank in The managements of these which all of the "big three"

Monopoly

Apart from real estate deals and foreign exchange exposures, which, with the benefit of hindsight appear foolhardy, there remains the problem that German banks are more or less expected to involve themselves in industrial affairs with more than just profit in mind. German banks own many sizeable chunks of equity in major German companies that date from days when they alone prevented those companies from going into solvency. A modern

CONTINUED ON NEXT PAGE



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Organization of the Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany



Public Savings Banks

The German savings banks (Sparkassen) are legally and economically independent credit institutions. They are communal savings banks operated under public law. The business of a savings bank is directed by its managing board. Their tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to some limitations to secure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

The savings banks offer all services of a modern banking institution. Their services are available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment transactions and all other types of banking services, e.g. transfers to payees in Germany and abroad, collection of debts, bills and receipts, execution of cheque transactions and issue of cheque cards, purchase and sale of foreign currency and travellers' payment media caring for the need of customers in the field of foreign trade transactions.

At the end of 1975 there existed in Western Germany 700 savings banks head offices with more than 16,000 branches.

Savings Banks Associations

The savings banks of each federal state are united in regional Savings Banks Associations. The tasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks; to offer information and advice to the members of the Associations in all matters of savings banking; to train staff members of the savings banks and to further their professional education; to examine the handling of business and the balance sheets of the member savings banks. At the head of the regional Savings Banks Associations is the Deutsche Sparkassen- und Giroverband in Bonn (German Savings Banks Association). It is the centralised representative of savings banks interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and also to the Federal Government and parliament. Through its board and committees it influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

Landesbanken and Girozentralen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public law, like the savings banks. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and effect the regional balancing of funds among the savings banks. Moreover, the Landesbanken and Girozentralen transact all customary banking business, e.g. granting short, medium and long-term loans to industry, commerce, trade and public authorities; in many cases they provide loans jointly with the local savings banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgage and municipal bonds. In addition to security and stock exchange dealings the services provided by the Landesbanken and Girozentralen include

foreign business in all its fields. To an increasing extent the Landesbanken and Girozentralen participate in international money and capital transactions, and, in particular, in the business of international financing.

The Landesbanken and Girozentralen assist the savings banks in their foreign business, for which purpose the maintaining of relations with foreign banks is of particular importance. On the other hand, the extensive network of branches of the German savings banks organization is utilised by foreign banks through the Landesbanken and Girozentralen.

The standard DM travellers' cheques of the German savings banks organization issued by the Landesbanken and Girozentralen and the savings banks show as drawee, Deutsche Girozentralen-Deutsche Kommunalbank, Berlin and Frankfurt am Main.

Building Societies

Along with the savings banks and the Landesbanken/Girozentralen there is a third group constituted by the 13 public building societies. These are institutions specialized in housing finance. Contractual savers with these building societies form their own capital which benefits in Germany from State premiums or tax relief. The building societies grant loans to their customers at favourable rates of interest with which to finance the building or purchase of their own home and land.

Deposits and basic Capital Resources

In the Federal Republic there is a well-balanced structure of private commercial banks, co-operative banks and credit institutions operating under public law, with special and general functions. The biggest group among the credit institutions operating under public law is that of the savings banks (Sparkassen) and of the Landesbanken/Girozentralen. Every single deposit in these institutions is fully backed by a public guarantee. The guarantor for the savings banks is the respective local administration. The deposits of the Landesbanken/Girozentralen are guaranteed by their owners, who are usually the executive of the respective Lands of the Federal Republic and the respective savings banks.

The sources upon which the savings banks draw to set up their own capital is their net profit, after deduction of tax. The Landesbanken and Girozentralen draw their basic capital resources from the allocation of their profits to reserves and from the allocation of the guarantors, i.e. of the respective State Governments and of the regional Savings Banks Associations in those Lands of the Federal Republic. While the private banks are able to set up their own capital in different ways (issuing of new shares, participations) the savings banks are prohibited by law from doing so. The basic capital resources of the Landesbanken/Girozentralen and of the savings banks are modest in comparison with that of the private banks.

But this is not detrimental to their business transactions, because the guarantee provided by the cities, communities and states have a net worth function which cover the liabilities of the Landesbanken/Girozentralen and savings banks.

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GERMAN BANKING II

Doing battle in the commercial sector



Bank buildings old and new in Frankfurt.

THE MOST conspicuous source of competition in the West German banking industry is the rivalry that exists between the various types of banks. The universal banking system that Germany has adopted does not only mean universality in the commercial banking sector, it means that each of three main German banking systems is attempting to offer every service offered by the others. This process is visible inside West Germany in the vigorous advertising campaigns of each of the three systems. It is visible outside West Germany in the establishment of international branches by German banks some of whose functions within West Germany remain obscure to those acquainted with them.

The three banking systems in Germany (which include the regional and the private banks, the savings bank/Girozentrale sector, and the co-operative bank/Zentralbank network) are supplemented by the German Post Office's banking activities, which are remarkable in their extent. The object of this article is briefly to describe the ways in which the savings, co-operative and postal systems are equipped to do battle with the commercial banking sector.

As the table shows the balance sheet total of the savings bank/Girozentrale system was DM567bn. at the end of last year, making it in volume terms the most formidable banking

network in Germany. Each of the 690 savings banks, or Sparkassen, is owned and guaranteed by a local authority to whose area it is restricted. Altogether these banks have a total of 16,000 branches. They issue no shares and their basic capital is accumulated only through ploughed back profit. They are also statutorily forbidden to get into risky business and, in particular, are not allowed to hold shares.

Their basic business remains the deployment of German savings and here they have a market share of 54 per cent. This market share has dropped by 8 per cent over the last decade as the commercial banks have stepped up their efforts to attract savings and as the co-operative banks have expanded, yet it still represents a massive flow of funds and explains the financial power of the Girozentrale. Meanwhile the savings banks have expanded their services increasingly into the commercial banking area, and although their traditional market leadership is in credit for housing building and for local public sector financing, they are becoming more and more sophisticated as lenders to industry.

Double

A Landesbank-Girozentrale has a double function. They collect and deploy the excess liquidity of the savings banks in their area, or in times of tight money raise the liquidity needed by these banks. They are also the house banks of the governments of the federal states and are expected to provide public sector finance within each state. These banks are very big banks by any standard, matching the size of the "big three" commercial banks, and they have felt it necessary to expand international banking services for the Sparkassen, and to tap the international money market. At home they have been made more adventurous by the fact that the Sparkassen, with whom they are statutorily not allowed to compete, are moving increasingly into the traditional preserves of the Girozentrale. These new Girozentrale adventures have not always met with success—the Hessische Landes-

GERMAN BANKING BUSINESS (DM bn.)

	Business volume	Sight deposits	Savings	Credit to non-banks
All banks	1,454	130	378	918
Commercial banks	357	49	68	205
Girozentrale	245	6	3	161
Savings banks	322	41	202	201
Zentralbank	64	1	6	14
Co-operative banks	136	21	84	84
Post Office	30	7	19	15

Source: Bundesbank

bank's enormous problems at the top of the pyramid by being the best reminder of this, the Deutsche Genossenschaftsbank. The third group of credit bank, the latter is the only institutions to aspire to be "full bank in the system of big-bank service banks" are the co-operative banks—the Volksbanken and Raiffeisenbanken. The co-operative movement is well established in Germany and the banks have cost advantages and would expand the DG Bank's German base, but the idea is not popular with the managers of the Zentralbank.

Competitive

This last point touches on an important competitive factor in the organisation of the three different types of banks, namely the differing flows of influence, ownership and security. Commercial banks raise capital at the top and are the guarantors of the solidity of their branches. The Herstatt affair brought changes to the deposit protection system, with the establishment of a new central fund. But nevertheless this security flows from the top, as does banking policy.

In the co-operative banking system the flow of ownership is in the opposite direction. Customers own the banks. The banks own the Zentralbank and the Zentralbank own the DG Bank, although the other co-operative organisations and the State also have small holdings here. Security is provided by a guarantee fund of over DM320m, in cash which is centrally administered and is continually increased by an annual 0.05 per cent. charge on each bank's outstanding credit. There is also a loan guarantee association—providing security for any loans that are needed by a troubled member—and an

elaborate centrally-tered system of bank. The savings banks and authorities. Unlike other their aim is to buy rather than to return to shareholders or in as is the case for the rial and co-operative the same time, they are capitalised by high standards, and this why they are against credit law that aims large credits to equit in an effort to reduce risk. The Girozentrale, backed by a combination savings banks in their by the State. Both kassen and the Giro have support funds to liquidity if one is trouble.

It is this varied p ownership and resp that makes for comp German banking. In of every service and ing of every interest tends to be a type which, through its sru its traditional pattern ness, can make the setting prices. Most the profit-oriented commercial banks a with a considerable from banks which do profit as their main which have the back public authorities.

The final element competition is the offered by the Post Office. The latter is the only institutions to aspire to be "full bank in the system of big-bank service banks" are the co-operative banks—the Volksbanken and Raiffeisenbanken. The co-operative movement is well established in Germany and the banks have cost advantages and would expand the DG Bank's German base, but the idea is not popular with the managers of the Zentralbank.

The Eurocheque of can now be cashed at Post Office, and during an increasing number with Post Office current will have normal E books for use in the sl plete with temporary facility. The difference the Post Office and remains that the form extend credit. A larg the funds raised thr Office savings account pay the full market through current accou to finance the Pos capital investment, accounts totalled DM the end of last year.

The Post Office's bal vices probably do no pace in terms of crec posit terms, and of e Post Office does not financial advice. Yet in the speed of money and of the opening places to cash cheq Post Office is keeping ing sector on its toes.

Calm scenario

CONTINUED FROM PREVIOUS PAGE

continued with a further fall in the number of private banks. In the last five years their number has fallen by 50 to under 130. Some have folded, others have been snapped up by the big banks in their efforts to expand into areas of West Germany in which they were only thinly represented. Both the BfG Bank and Dresdner Bank turned private banks into branches in 1975. The most prestigious deal of the year was probably the agreement of the expanding Bayerische Vereinsbank to buy exactly 50 per cent. of Gebrüder Bethman of Frankfurt. This deal was done precisely to allow the big Munich-based bank to win itself a slice of Frankfurt business and to raise its profile in that inter-

national banking centre. It remains open to conjecture whether the 228-year-old private bank will later be fully subsumed into its new shareholder.

Decreasing

Although the number of commercial banks is thus decreasing it seems that the rise of the regional banks—the two big Bavarian banks, the Bank für Gemeinwirtschaft, the BfG bank, for instance—are in fact putting more competitive pressure on the big three. In the corporate banking sector and in the international field, the Westdeutsche Landesbank, together with other Landesbanken, are also conspicuous in their efforts overseas. At the retail level the savings banks, the people's banks and post office

continue to ensure a good level of competition, as another article in this Survey describes.

After a profitable year in 1975, there are not so far signs that the banks face a particularly problematic atmosphere in 1976. With the economy picking up the private demand for credit will grow faster than it did in 1975, but this will be offset by a much smaller public sector borrowing requirement. On the other hand, the flood of cheap savings money will probably be reduced this year and savers will become more interest-rate conscious. The Bundesbank has set itself a fairly restrictive limit at 8 per cent. money supply expansion in 1976. So far the expansion of the "Central Bank money stock"—the Bundesbank's chosen parameter—has remained muted, but if the

economy really begins in the second half year the Bundesbank is prompted to become more cautious. Against the backdrop of the very strong trend in inflation and of the Bundesbank no courage an upward in the Deutschemark. All in all, the scene set for smaller inter margins in 1976 as it themselves bottom out, compensating acceler the growth of credit operating profits should this calm scenario be maintained. The danger remains the markets where tanker estate—and under-de countries will continue a threat until the economy gets back to the firmer footing.



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April 1976

GERMAN BANKING III

Foreign banks await the upturn

IN THE past ten years, West German corporate borrowers have become something of a puzzle. For U.S. banks, the initial impetus for overseas banking, pull was the Marshall Plan, in the mid-1960s a rapidly growing number of foreign firms had established representative offices and branches in the Federal Republic, all seeking a slice of the business created by the economic miracle.

Today the "Wirtschaftswoche" may seem a little dated. Certainly the recession and the lower level of industrial activity has had a keener effect on foreign banks, but West Germany's economy remains the strongest in Europe and the Federal Republic should be among the first to benefit from the recovery.

It would be wrong to assume, however, that foreign involvement in the West German banking scene is a comparatively recent phenomenon. Foreign banks have long memories as played an important part in the West German post-war recovery and a number can trace their operations back past the start of the century.

Since the start of the 1960s, however, there has been a significant change of emphasis in the operations of overseas banks in the Federal Republic. This has led to increasing importance of Frankfurt as an international financial centre. For instance, Hamburg, the Federal Republic's largest port, formerly the focus of interest for the British banks, a major role was seen as being trade.

Today the financing of trade is important, but the rapid non-economic growth led other areas of opportunity. For the British banks, foreign exchange markets are an important area of activity, while at the same time they sought to build up business of lending to prime

German banks with post-war reconstruction. Until the mid-1960s West German banks—like West German industry—showed a marked reluctance to go abroad. The needs of the war-shattered domestic economy came first.

This created an area of unequalled opportunity for overseas banks and the role of foreign banks in this sector remains important. West German corporations have only

started operations on a large scale internationally comparatively recently, and the West German banks' overseas net-works remain relatively undeveloped.

A further factor in the rapid rise in foreign interest in the West German financial scene has been the increasing importance of overseas earnings in banking profits. This is particularly true of the British banks. Barclays International, trimmed

for example, contributed 44 per cent of group profits last year, compared with 34 per cent in 1974.

The streets of Frankfurt, however, have not always been paved with gold. The recession, after the go-go years of the late 1960s and early 1970s, hit many foreign banks hard, while others have set up operations during the past couple of years. The British have seen expectations severely

Prime corporate borrowers do not operate in the stock market and I know of no other overseas bank that has a direct interest in stock market operations. "I am not aware of any regulations debarring foreign banks from operating in the stock market, but we would have to obtain specific permission to do so. It would involve a great deal of trouble and expense—for instance we would have to employ a number of experts in various fields—and for us it would not be worth the trouble. If we wanted to go into the stock market, we would have to obtain a German subsidiary."

The foreign exchange market has remained an important area of operation for overseas banks. To quote one banker, "it died the death" after the Herstatt collapse but, paradoxically, it has emerged strengthened from its purging. The "cowboy" element has largely disappeared and the market is back in the hands of the professionals.

Operations in the stock market have also been a useful cushion and an important source of profits for West German banks in the past year. Many overseas banks are debarring their articles of association from operating in the stock market and a British banker said: "We

failed to live up to forecasts, particularly by the smaller banks, is the property market. A number of foreign banks, notably the British, burnt their fingers in property. While the recession can be blamed for its share in depressed state of the market, the truth is that inexperience and over-confidence also played an important role in the losses that have occurred. It is claimed in some quarters that West Germany in general, and Frankfurt in particular, is over-banked, but what international finance centre cannot claim the same? Certainly there is evidence of rate-cutting among foreign banks, with regular reports of bills being discounted 1 per cent, under the discount rate. However, with the Bundesbank and the five leading economic institutes stating that upswing is already with us, this year should be better than last.

One area of operation that

Guy Hawtin
Frankfurt Correspondent

The stock market

involvement in the stock exchange and, unlike banks in many other countries, are not debarred by their articles of association from operating directly in the market. It is a role that is not entirely of their own choosing. It was largely thrust upon them and the West Germans can, in the main, be thankful for it.

The foundations of the really massive bank share portfolios were laid during the Weimar Republic when Germany started rebuilding its economy after the attrition of the first world war. Inflation and the recession left the banks with substantial tranches of largely valueless shares which had been lodged with them as security. They had little choice but to hold on to them and protect the investments as best they could in the hope of eventually recouping their losses.

After the second world war, the situation was much the same, and in the period of reconstruction that followed there was even greater pressure on the banks to widen their holdings. Industry needed capital, banks were just about the only major source of it and equity was virtually the only security that could be offered.

Bank participation might be irksome for the entrepreneur but large established companies are rarely highly entrepreneurial.

The advantages to industry are clearly illustrated by the case of AEG-Telefunken, West Germany's second largest electrical concern. AEG reported a loss for 1974 of DM684m, (about £134m.) and further losses are expected for 1975.

These losses, largely a result of the concern's operations in the nuclear power field, have required considerable help from the banks, and the presence of the investments and, at the same time, ensure that their most important creditors are pursuing sound commercial policies.

Industry, for its part, obtains security, and important shareholdings by the country's leading banks ensure access to finance and support in times when cash might other-

wise be hard to come by. Bank participation might be irksome for the entrepreneur but large established companies are rarely highly entrepreneurial.

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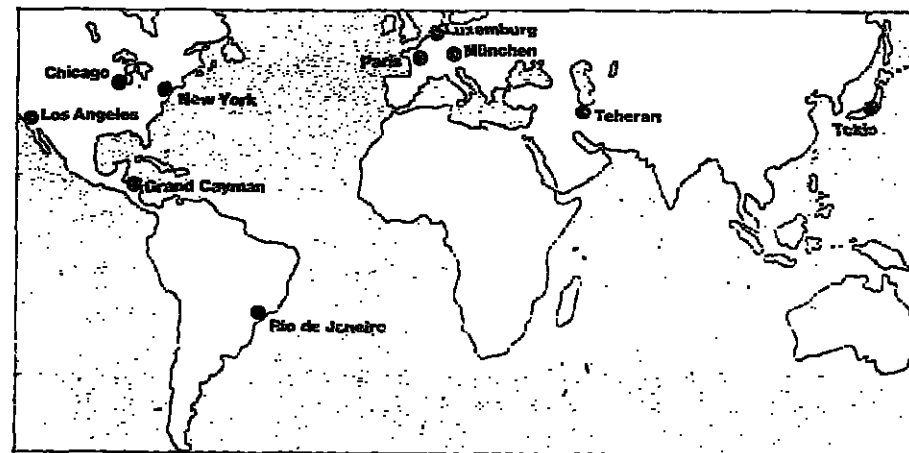
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Benefits

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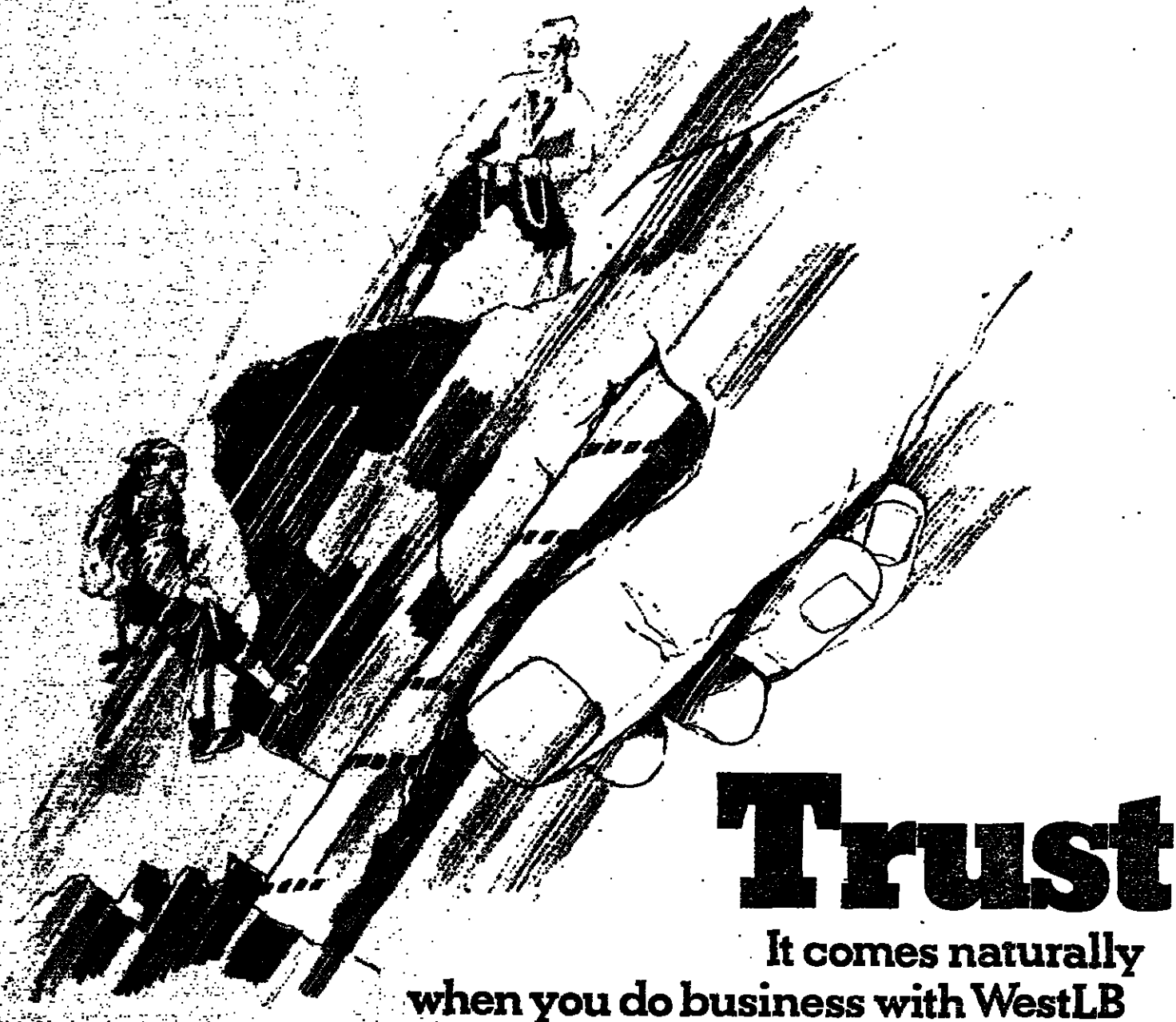
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Bundesbank takes a long-term view

AT THE end of December, 1975, Deutsche Bundesbank combines the publication of this target for central bank money with the hope that those involved in the economic process, and particularly management and the trade unions, will endeavour to use this monetary margin as far as possible for expanding production and employment and not for raising prices and costs. It emphasises at the same time that the average annual increase in central bank money defines the scope only for monetary expansion, not, however, for the growth of individual incomes.

In announcing this objective, the Bundesbank itself tacitly acknowledged that it was performing as much an act of faith as setting a course it could be certain of keeping to. Its formal statement explained: "The

bank, emphasised that the main value of publicly setting the target was psychological: it "quantified an attitude."

Importance

In West Germany, where so much has been attained in the domain of economic policy through concentration between the two sides of industry and the Government, the adoption of such an attitude on the part of the Bundesbank is of enormous importance. Debate over how much more stimulus ought to be provided in order to reduce unemployment, and how tightly the limits should be drawn on public sector deficit financing, remains at a high

pitch. There is still a good deal of antagonism between the Left wing of the Social Democratic Party and its Free Democratic Party coalition partner, with Herr Hans Friderichs, the FDP Economics Minister, clearly identified with the cause of monetary prudence. The Bundesbank, although jealous of its political independence, can nonetheless be invoked as a powerful ally by Herr Friderichs in his reluctance, even in an election year, to court a resurgence of inflationary pressures by further measures to accelerate the economic recovery.

Despite these essential political dimensions to the Bundesbank's growth target for the

central bank money stock, however, there is also a quietly strengthening confidence at its Frankfurt headquarters in the value of the exercise for its own sake. The results of the 1975 experiment in monetary management have encouraged Herr Karl Klasen, the Chairman, and his colleagues to feel that if the central bank cannot control money supply as precisely as some monetarists would claim, it can nevertheless exert an important influence on the growth of at least some monetary aggregates in a direction which is helpful to overall economic policy.

During 1975, when the target had been set of an 8 per cent. increase in the central bank money stock in the course of the year, actual growth was about 10 per cent. The Bundesbank regards this performance as reasonably well on track, although it was exceeded as a result of a faster-than-expected increase in the level of economic activity during the last few months of 1975. This fact in itself has brought home to the Bundesbank the need to measure changes in monetary growth over periods of not less than about a year, and to resist the temptation to tune it so finely as to be able to bring about faster or slower rates in the very short-run. An object lesson here for the Germans was the experience of

the U.S. last year, where the Federal Reserve had set a growth target in the 6-8 per cent. range: in the event, the rate of growth proved to have been somewhat erratic, amounting to only 2.2 per cent. at an annual rate during the third quarter at a time when gross national product rose by 18 per cent.

Average

Partly in order to make a longer view easier, the Bundesbank has this year chosen not to make its 8 per cent. target for the growth of central bank money relate to growth in the course of the year, as it did in 1973, but to make it an average increase during 1976. The bank's experts fully expect money supply to increase unevenly, with a continued steep increase maintained during the first few months. Clearly this rate will need to be slowed down considerably in the latter part of the year if the overall target is not to be bypassed. Some private sector bankers already appear sceptical about whether it can have any relevance if the seasonally-adjusted 16 per cent. annual rate of credit growth registered during the last quarter of 1975 holds up, even during the first two quarters.

The vigorous growth of credit

during the closing months of 1975 was also reflected in a 15 per cent. seasonally-adjusted rise in the broadly defined money supply (M3) between October and December. The central bank money stock, which the Bundesbank has taken as its yardstick because its course is largely free of special influences, has tended to follow the movements of M3 quite closely in recent years. It comes as no surprise, therefore, that in a recent speech reviewing the first year's experience of the central bank money target, Dr. Emminger should have concluded that "we now feel that in our country monetary policy has done enough to fuel the recovery. In our endeavour to hit the monetary growth target as far as possible, we may even have overshoot the mark and pumped too much liquidity into the system. So we have to wait and see how fast the economy will take up the slack both in productive potential and in unutilised monetary liquidity."

As this suggests, the Bundesbank is likely for the next few months to do little to alter the current posture of low interest rates and fairly plentiful liquidity. Among other factors, it will be watching the development of the velocity of circulation of money before it takes any major decisions in support of its 8 per cent. guideline. It believes that this expansion will be of the order of 9-10 per cent. in aggregate expenditure. However, Dr. Emminger also pointed out that a quantitative target did not mean that interest rates had ceased to be an important policy instrument, and he suggested that when it does consider changes necessary, the Bundesbank is likely to act with greater flexibility on interest rates than in the past.

The other factor that must, of course, be weighed constantly is the external situation. German experience since the move to floating exchange rates in March, 1973 has been largely favourable. The Germans have been broadly satisfied with the workings of the European "Snake" though they are quick to point out that this has been due less to the technical nature of the system than to the willingness or ability of participating countries to adopt domestic economic policies in support of their external positions. Above all, the joint float has spared the German financial system the vast and indigestible inflows of speculative capital it had to contend with during the last years of the Bretton Woods arrangements. In little more than two years before the joint float came into effect, over \$23bn. flooded into the Bundesbank through the foreign exchange markets.

Yet there is also no denying the fact that the markets still have the power to wreak havoc with the best laid plans. The German authorities could congratulate themselves after the Nice summit meeting last month that, following strong stands by Bonn and Paris, no unwarranted alterations of the Deutschmark-Franc relationship within the snake had been brought about. Yet the intervention operations needed to defend that relationship had been on a very large scale indeed. Central bankers may argue that they have been able to avoid intervening against underlying trends: that will not prevent the market from taking a different view from their own on future occasions as to what the underlying trend really is.

G. H. Adrian Dicks

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Stock

CONTINUED FROM PREVIOUS PAGE

It is fair to argue that the banks' role as shareholders has curbed the development of the Federal Republic's stock markets. Despite the economic miracle and the industrial boom, the number of quoted companies has diminished. The shrinkage is primarily a result of mergers, but the fact is that industry looks to the banks rather than the stock market as its main source of finance.

There has been much argument among foreign observers as to whether the massive bank involvement in the stock market works to the disadvantage of the private shareholder. They point out that German dividends have never been particularly high in relation to the cost of the share and that the banks must take a good deal of responsibility for this. It is also argued that the individual shareholder's voice is effectively drowned by the large voting blocks that the banks exercise.

Earnings

Arguments on the question of earnings are hard to refute. But the other side of the coin is that West German concerns have not felt the same pressures for steadily increasing profit distributions as experienced by their counterparts in Britain and the U.S. and have been able to plough back profits, building sounder companies and offering shareholders greater financial security.

As to the question of the power of the individual share-

holder, West Germans point out that the small shareholder has never been noted for raising his voice in either Britain or the U.S. At the same time small shareholders in West Germany have recently been taking close interest in the affairs of their companies—as the length of the annual meetings of some leading West German concerns last year amply illustrated.

All in all, it is hard to resist the conclusion that the West German stock markets are administered markets, albeit in

a pretty informal fashion. It is still possible for a private operator, with substantial funds to make a "bidding war" for a "blue-chip" holding, is a large number of German participate on a secondary level, holding shares in the banks and participating in investment trusts. But, then, the small shareholder is an increasingly rare species even in Britain and probably his last bastion is the U.S.

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هكزامن التحمل



Chancellor assures Left he will not lose sight of Socialist priorities

More cuts if economy fails to respond, Healey warns

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

MR. DENIS HEALEY, Chancellor of the Exchequer, last night warned the Commons that if the economy failed to respond to the measures he had announced, then "we shall have to cut public expenditure programmes further, rather than increase them."

It was a warning that Mr. Healey addressed particularly to his Left-wing backbenchers, who have accused him of betraying the Labour party's manifesto by his insistence on the need to trim public spending.

The Left wingers, reduced to bitter barracking, repeatedly interrupted the Chancellor's defence of his policy during the last of two days of debate on the recent White Paper on public expenditure.

But Mr. Healey rode their disapproval with persuasive assertions that he had no intention of losing sight of the Socialist priorities they urged. To prove it, he devoted the rest of his speech to swiping the Tory attitude to the economic situation, contending that the Opposition had failed to say how it would deal with the problems.

It was a performance which Sir Geoffrey Howe, shadow Chancellor, condemned as a display of "aggressive complacency" and "blustering misrepresentation" of his political opponents.

The target for public expenditure cuts that the Tories would like to see, Sir Geoffrey put at £4bn—against the Government figure of £3bn—but he did not outline a time-scale for such a programme.

Mr. Healey said the sort of expenditure envisaged a year ago would today require about an 8p increase in the basic rate of income tax. It would be impossible to achieve the necessary wage moderation if men and women were losing patience in every sector, he added, to tax and national insurance.

He added that if Britain was to reduce unemployment to

700,000 by 1979 — and nothing less ambitious should be the objective — gross domestic product must grow at an average rate of 5 per cent for three years until then and manufacturing output must grow 8 per cent over the same period. We must seek to achieve what our main competitors, France, Germany and Japan, had already achieved.

Steps to ensure that planned spending limits would not be exceeded had already proved their worth in the exceptionally low rate increases planned by so many councils this year. "The Government is planning to institute much more effective limiting of expenditure," Mr. Healey said.

Mr. Healey said that it had been unanimously accepted at the last Labour Party conference that room should be made for a substantial shift of resources into manufacturing industry. "I believe this view is also the view of the great majority of the trade union movement."

Defending the Government against the charge levelled by Labour Left-wingers that it had abandoned the principle of using

public spending to correct social inequalities, Mr. Healey said he understood their concern, but added, "of course we have not abandoned that principle."

"The Government has done all that could be done to preserve the priorities to which it committed itself in the last general election," Fair warning had been given in the manifesto that it might be necessary to revise programmes.

Mr. Eric Heffer (Lab. Walton) intervening, said he thought that the programmes in the manifesto had already been costed, and asked: "Why are we going back on it?"

Mr. Healey replied that how the Government was able to carry out its commitments depended on what happened to the world economy and our own economy.

He added that previous Government, faced with the problem, had simply made equal percentage cuts in all programmes. But the present Government had agreed to Chequers that the regeneration of British industry should be its first priority.

This had been endorsed unanimously by the Labour Party conference. Programmes for jobs, industry and trade had been increased by nearly 2500m.

Mr. Healey said that "for a group of ex-Ministers, with their record, to lecture the present Government about the control and spending of public expenditure requires either a total collapse of memory or an impudence which beggars description."

He added that the Opposition Bow Group would cut defence expenditure by £400m, by transferring "certain functions" to private industry. There were howls of laughter by Labour MPs when the Chancellor said: "I suppose Britain's contribution to NATO would be provided by Securicor."

Of his own policy, Mr. Healey declared: "We have laid the basis for the regeneration of our manufacturing industry and created the conditions on which our social programmes will be enabled to resume their advance."

SIR GEOFFREY HOWE, shadow Chancellor, said that the pound had fallen in value by 18 per cent since Mr. Healey had come into office but to-day "we have seen repudiation of his repeated failure to accept any responsibility for Britain's present economic position."

The time was past when Mr. Healey could keep looking back to the action of the previous government to provide an alibi for his present failures. It was time he was man enough to accept his own responsibility.

Sir Geoffrey said that Mr. Healey was placing the freedom of the people of Britain in real danger. "You cannot push public expenditure significantly above 60 per cent, and maintain the values of a plural society, with adequate freedom of choice."

The Home Secretary (Mr. Roy Jenkins) had said so the other day. "We all agree with that. We put the figure far below 60 per cent. The case for continuing high-spending Socialism has been destroyed."

The Government was spending £51bn more this year than the Conservatives had planned to spend but there had been nothing like a comparable improvement in the standard of our public services.

Sir Geoffrey congratulated Mr. Healey "for having understood and accepted so much of the analysis we have offered you. Unfortunately, your conversion is only skin deep."

Mr. Healey, he claimed, was prevented by Left-wing Labour MPs "harrying and heckling" from following through his insight.

Mr. Nigel Lawson (C. Blaby) claimed that by the end of the year, under the present Government, the National Debt would be tightened up on tax avoidance.

"It may involve us in the future, as a political party saying to the public that the man on average earnings has to pay more taxes, whether through increases in tax on alcohol or tobacco, or even in direct taxation."

"If that has become a crime, then the nature of political parties in this country is changing, and it is changing too fast and for the worse."

Mr. Sedgmore warned that he and some fellow Labour MPs would have "to look hard" at the way they voted.

Mr. Lawson added: "The White Paper is a fraud, rather like its author. But I am afraid this afternoon shows he is as capable of rising to a situation as is—as—the pound sterling."

of having to accept political and economic conditions being imposed on us by others.

"The tragic thing is that the Chancellor is leaving virtually no room for the shift towards profitable investment which the White Paper regards as necessary."

The lion's share of the so-called "Programme for Industry" was going to lame ducks, and almost nothing was going to the firms. "The Government really expansion of investments for profitable industry. The most disturbing feature of the White Paper was the possibility that the tax burden would increase still further."

But Sir Geoffrey said that still higher taxes were not the answer. People should pay for the services they enjoyed. In particular, he called for a move away from price controls.

The Chancellor should also move quickly to cut the burden of subsidies, especially on housing, and cut overmanning in the Civil Service and public sector firms. "The Government really should abandon the sacred cows of Socialism that are still stalking through the industrial towns and cities of this country, still destroying jobs."

After both Mr. Healey and Sir Geoffrey said the Chancellor's White Paper was "totally inadequate."

DEFENCE SPENDING

BY MICHAEL DONNE, DEFENCE CORRESPONDENT

Further details of where the Government's spending axe is to fall on the Armed Forces and the defence industries will be given in the annual Defence White Paper to be published on March 17.

The Government has already announced that, in addition to cuts of £135m, planned for 1976-77, there will be cuts totalling another £534m over the three years from 1977-78 to 1979-80, involving the loss of up to 10,000 jobs.

Mr. Roy Mason, Secretary for Defence, has already said that these cuts will fall on the administrative "tail" of the forces and on part of the defence industries, leaving the "teeth" end of the defence effort, including commitments to NATO, largely untouched.

The White Paper is expected to outline, therefore, precisely which organisations, including research and other defence establishments, will be affected, and when.

Mr. Mason had admitted that if the White Paper forecasts were fulfilled, the tax burden would still increase but by a manageable amount. "Manageable for whom?" Does he really believe the increases are manageable for widows and others struggling in the poverty trap or people living on investment income?

"The White Paper represents a less than adequate response to the problems of this country."

The Government should make it clear that people would have to face more hardship before the country was put back on the road. "Some immediate falls in living standards are inescapable if far worse reductions in the future are not to be avoided."

He challenged him about the size of Tory public spending cuts. Sir Geoffrey attacked the Government's nationalisation plans and added: "I have indicated the scale of overspending which has been embarked upon by this Government, now running at £6.3bn, this year over what was projected by the last Barber projection."

"I have indicated precisely the areas in which, and programmes for which, reductions would be made. I have answered the question explicitly."

"Britain's desperate situation is a result of the policies followed by the Government. The policies foreshadowed in this White Paper are only more of the same."

Observers refusal by Iceland regretted

WILLIAM RODGERS, Minister of State for Defence, said in the Commons yesterday that he was very sorry that the British had turned down the Icelandic gun-ship. He said that the British had turned down the Icelandic gun-ship, but did not allow NATO observers to see the ship, which would have been a valuable asset in the assessment of the ship's capabilities.

Mr. Rodgers said that the British had turned down the Icelandic gun-ship, but did not allow NATO observers to see the ship, which would have been a valuable asset in the assessment of the ship's capabilities.

MP's pay plan for councillors

BILL to scrap attendance allowances for local councilors and introduce a new scheme of allowances, which would be based on the number of councillors, was given a formal reading in the Commons yesterday.

The sponsor, Mr. John Patten (C. Northampton), said that the Bill would aim to reduce the cost of local government by abolishing the system of attendance allowances, which he said were "a very wasteful and unnecessary expense."

Brown pressed in airport

MR. ROBERT BROWN, Secretary of State for Defence, was pressed in the Commons yesterday by Mr. Michael Wilson (C. Newbury) to bring forward a Bill to allow the Government to take steps to prevent a further attack on the airport at Alderney.

Mr. Brown said that the Government was aware of the threat to the airport and was taking steps to prevent a further attack.

French nuclear

MR. MICHAEL WILSON (C. Newbury) said in the Commons yesterday that the French were not making any progress in the negotiations over the sale of nuclear technology to the Soviet Union.

He said that the French were not making any progress in the negotiations over the sale of nuclear technology to the Soviet Union.

Who report der study

REPORT on the affairs of the Soviet Union, which is now being considered by the House of Commons, was given a formal reading in the Commons yesterday.

The report, which was prepared by the Intelligence Committee, was given a formal reading in the Commons yesterday.

Tories plan attack over NUJ case

BY JOHN HUNT

THE CONSERVATIVES intend to launch a fierce attack on the Government over the controversy involving the Barnsley branch of the National Union of Journalists (NUJ) and the Employment Secretary, Mr. Michael Foot, over the Barnsley case. This will put the Secretary of State in a difficult position, for Mr. Foot has already written to him claiming that the Barnsley branch of the NUJ is encouraging various information sources to give news to TUC-affiliated members.

On January 21, Mr. Foot said in the House that if the NUJ used its monopoly power to deny access to the Press by outside contributors or other people, then the Commons would have to take action to ensure that the "scandal" did not continue.

The Conservatives will argue that the Barnsley case is clear evidence that this type of situation is arising already and they will demand to know what action Mr. Foot proposes to take.

The Secretary of State has not yet replied to Mr. Foot's letter, but he said in a speech on Monday that the proposed voluntary charter could deal with such issues as the attempt to "black" the four Barnsley journalists.

Tory claims Soviets gain technology 'on the cheap'

THE WEST is supplying its technology to Russia on the cheap at subsidised rates, Mr. Christopher Tugendhat, Opposition Foreign Affairs spokesman, claimed in the Commons yesterday.

Mr. Harold Wilson, Prime Minister, had earlier told MPs that Mr. Tugendhat's claim was "a very big contract under discussion."

Mr. Eric Heffer (Lab. Walton) urged the Prime Minister to point out when he met the Soviet leaders that democratic Socialists were opposed to the idea of dissidents being put in prison. They were also against Jews not being allowed to leave the Soviet Union.

Mr. Wilson replied that trade consisted of exchanges of technology, and if Mr. Tugendhat wished to opt out of that trade on the grounds of his philosophy, it would simply mean fewer chances for Britain.

Mr. James Lamond (Lab. Oldham E.) said that an increase in trade "would be much more constructive for peace than the belligerent speeches we have heard from Mrs. Thatcher and her friends on the benches."

Mr. Wilson said he had nothing to say about certain speeches, but it has been the policy of successive Governments to try to build up trade with the Soviet Union ever since the war. "I believe we are now beginning to see the results of the agreement made a year ago, and there are very big contracts under discussion."

Mr. Wilson agreed, and said he had made these points many times to the Soviet leaders. Replying to Mr. Peter Tapsell (C. Horncastle), Mr. Wilson said: "We shall lose no opportunity of making clear to the Soviet Union our views about outside interference in southern Africa."

Mr. Malcolm Rifkind (C. Penryn) said that Britain should use all available diplomatic means of putting the Soviet Union "in the dock," since they were "the most blatant imperialists in Africa since, and including, Cecil Rhodes."

Mr. Wilson said in the Commons yesterday that he had been urged to raise in the UN Security Council the question of Russian and Cuban aggression in Angola.

Mr. Wilson agreed that continuing imperialism between Russia and China was a big problem.

Left MP wants fairer taxation

Labour left-winger, Mr. Brian Sedgmore, described the public expenditure blueprint as "a rag of forecasts, hypotheses and works back from the results the Government hopes to obtain."

No credence could be attached to the figures it gave.

Mr. Sedgmore said the Treasury now admitted that since Labour took office the colossal sum of £7.6bn. had been handed back to companies in the form of tax allowances. Even one third of this could have been used better in terms of creating investment, jobs and output, and in avoiding public expenditure cuts.

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Mr. Sedgmore warned that he and some fellow Labour MPs would have "to look hard" at the way they voted.

Mr. Lawson added: "The White Paper is a fraud, rather like its author. But I am afraid this afternoon shows he is as capable of rising to a situation as is—as—the pound sterling."

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Cranfield School of Management reports...

Keeping up the good work with business

Cranfield's involvement with industrial and commercial activity in Britain and abroad continues to prosper. The past year has seen a further increase in consultancy, contract research and in-company management training for companies across a range of services, as well as for public, national and international government agencies.

The sponsors of the Cranfield Marketing Communications Research Centre have renewed their sponsorship for a further three years. New sponsors include ICI Pharmaceuticals, Reed International, Cadbury Confectionery and the Department of the Environment (DTRL).

Cranfield have been retained by the Engineering Industry Training Board to research client needs, and design and present a series of modular courses for managers and senior executives over the next two or three years. These managers will be concerned with North Sea oil transport, processing, and storage facilities in various parts of the UK particularly North-east England and Scotland, also with steel processing plants. Examples are the £1,000m Phillips Petroleum site at Seal Sands processing oil from the Norwegian Ekofisk field, and the £250m British Steel Corporation site at Redcar.

The Cranfield Marketing and Logistics Research Centre is conducting a study for the Meat and Livestock Commission on the effect of location of abattoirs in the UK.

A short course on Salary Policy for salary administrators and personnel specialists, to be run in October, has aroused great interest in view of the current government pay restraints.

New short courses in marketing to be offered over the next year are "Introduction to Marketing Effectively" and a Marketing Directors' Workshop.

The Marketing Development Centre at Cranfield has made further progress with the UNCTAD/ITC project preparing training material for developing countries. Cranfield staff have been involved in the field testing of teaching material in Sri Lanka, India and Indonesia.

The CEBG Generation and Construction Division has funded a one-year research investigation at Cranfield into the information needs of project managers. ITC & Colman.



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offers a range of short courses and programmes in

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Ever thought of a Ph.D. in management studies?

Applications are invited from suitably qualified people to pursue full-time research in any of the major fields of management studies for the degree of Ph.D. A flexible programme of studies is designed for each candidate, and this will most typically cater for the needs of good honours graduates with some work experience who wish to become management teachers, researchers or staff specialists in business or commerce. A relevant master's degree enables students to complete their studies in two years rather than three.

Modest financial assistance is available from the SSRC, SRC, and from several companies. Residential accommodation on campus is normally available for both single and married students.

Students do not work a doctoral programme as such, but alongside research teams in the major subject groups at Cranfield. All doctoral studies are, however, co-ordinated. For more details, contact

Professor P. A. Losty, Director of Doctoral Studies,
Cranfield School of Management
Cranfield Institute of Technology, Cranfield,
Bedford MK43 0AL. Tel: 0234 750111, ext. 518.
Early applications advised.

Adding value in the MBA programme

THERE is quite a difference between teaching ten-year-olds and teaching thirty-year-olds. Two of the important differences are used to benefit the Cranfield twelve-month MBA course, on which the average age of students this year is thirty.

The first difference is that we expect all students to contribute to discussions on the basis of their own experience in industry at least four years' working experience is a requirement for admission. Such constant participation by all students not only makes the programme much more interesting than just being "talked at". It also provides a far wider range of experience than any faculty group could hope to possess. Moreover, it enables us to place emphasis not merely on theory, or on analysis of problems, but on persuading others that a proposed course of action makes sense.

The second difference is the amount of choice MBA students are able to make in order to gain the maximum benefit from their twelve months with us. Last year, for the first time, we developed a system of half-courses to widen the range of options. This benefits both students and teachers; it enables us largely to avoid filling up precious hours with material and subject-matter that is not of great interest to students.

We try to avoid what has been called "production-orientation". Instead we welcome the pressure that would be expected from a group of intelligent, highly-motivated people with business experience, who have invested a year in the hope of developing their own capabilities to perform well in business.

We continue to offer a wide range of courses in the second half of the programme, which explore various aspects of business management in more depth than is possible in the compulsory general management courses of the first six months. But we expect each course to be demanded by a sufficient number of students. That is a valuable form of "market" discipline for us.

Last year, courses in the Finance and Accounting area were again most in demand, followed by International Business courses, Marketing and Logistics, Operating Management, and Personnel Management. Of course the pattern of demand is partly affected by what is included in the compulsory work of the first six months.

We continue throughout the programme to emphasise the inter-connections between different areas of business for instance between psychology and accounting in management, budgets, and between marketing and economics in pricing policy. In the compulsory part of the

programme we build on the "basic disciplines" of economics, quantitative analysis, and human behaviour, with courses in the functional areas of business (accounting and finance, marketing, operations management, personnel management and industrial relations).

This year we have developed a course on the Business Environment, as part of the background which has become increasingly important in business over recent years. In particular we explore the legal and political background to business decisions and trends, and we examine, in the light of the ever-increasing involvement of government in industry, the whole relationship between business, government and society. This new course, which is featured early in the programme, gives students an opportunity to formulate their own conceptual framework of the social responsibilities of business, which is essentially and inevitably a personal decision we all have to make at some time in our careers.

Last year, under the arrangement made between the Cranfield School of Management and the University of Washington, three Cranfield MBA students spent the third term at the Graduate School of Business Administration in Seattle, where they took classes corresponding to those they would otherwise have taken

at Cranfield. These classes were graded as at Cranfield and credited given for them. Gratifyingly, the three students finished among the class leaders. Three students from the University of Washington came to Cranfield for the same period, and this interesting venture is being repeated this year.

It is perhaps this innovative aspect of the Cranfield MBA programme which has made it so consistently successful over the years and the model for other business schools to follow. Just as the stimuli and constraints which fashion the policies of business organisations are constantly changing, so must management education be sensitive to the need for new ideas and methods which will reflect this change. There is no doubt that a student coming to Cranfield at a time of economic recession has different expectations (perhaps even a different reason for coming) from those of one arriving at a moment of industrial boom. We believe that we are alert to such differences and that we are able to satisfy the expectations.

Finally, the value of the MBA programme is largely dependent on the quality of the students. It is always tempting to compromise standards in favour of numbers. Fortunately, however, we have so far resisted this temptation, and we can do so in the future.

Business systems and management



Comprehensive computer facilities help in the analysis and design of business systems.

IN 1953 the Cranfield Work Study School was founded to train work study officers to improve productivity in British industry. The range of courses has been extended to cover the whole of management services and, subject to continual modification, to meet the changing needs of customers. Extension of activities beyond the scope of work study led to a change of name to the Management Services Centre. Since 1953 this integral part of the School of Management has trained more than 10,000 short course students for in excess of 40,000 student weeks. Almost all short course students are sponsored by employers and it follows that there is now an extensive list of customers. This massive teaching experience is surely impressive by any standards, but it is the use that is made of it in the future that really matters.

The term Management Services needs definition. Work study activities in the factory and the office are, in the main, concerned with logically based systems. Quantitative analysis is concerned with systems which are quantitatively based (which does not mean that they are illogical!). Commercial data processing is the third element covering all aspects of the use of computers in commercial, as opposed to scientific, applications. These three elements comprise the basis of teaching on the three main Cranfield programmes (the MBA, General Management, and a specialisation in the business systems area).

As business becomes more complex and subject to external pressures the emphasis moves to itself to revitalise the systems consideration of business systems rather than individual solution of line managers. The suggestion techniques. Here is the clue to a number of titles "Business Systems" rather than management services specialists

have already undertaken the course and acquired an MBA in the last few years. However, the range of business systems courses available to cater for this new need is being extended.

Examples of management services projects which are late, overrun costs, or fail to perform to specification are legion, especially in the computer field. Even the most skilled practitioner can get into difficulties without a properly constructed control system. New courses in this area are planned for 1977, which will enable the Management Services Centre to offer an even more comprehensive range of assistance to organisations.

Management increasingly, and rightly, demands results. To be sure it gets them an appropriate understanding of the activities of

field intends to serve the changing needs of management in the future as effectively as it has done in the past.

—Professor Pat Losty, Professor of Business Systems (Pat Losty was appointed to the Chair of Business Systems last April with academic responsibility for the Management Services Centre. He has been at Cranfield since 1963, apart from a period at the London School of Economics as Fellow in Management Studies. Previously he was with (then) International Computers and Tabulators Ltd, which he joined from Rhodesia Railways. His activities have included widespread consultancy appointments, and he is the author of a book and many papers on computers and information systems.)

British Airways Advanced marketing course

IN JANUARY I was one of twenty British Airways managers studying advanced marketing on a week's course designed for us by Professor Gordon Willis and his colleagues at Cranfield School of Management. This was the third course; others are to follow.

Why did we embark on these courses? It is a tough, disjointed time in civil aviation, and perhaps this needs a word of explanation. First, our background. A merger: an internal reorganisation; energy-led inflation; rising real travel prices (after fifty years of falling prices); falling markets; six new Tristars in Europe raising our capacity by 30 per cent; aggressive competition from charter and non-JATA airlines; riots, rebellions, pestilence and armed invasions throughout the Mediterranean littoral from Morocco/Portugal to Cyprus/Israel, environmental pressures...

Next, our marketing responsibilities. Next year's European service timetable, product quality, customer standards, and prices, all shaped to route profit criteria: commercial agreements with foreign airlines; external relations with governments, agencies and institutions; a sales, promotion, and advertising system that gets and monitors targets for European services in detail in Britain, Europe, and Overseas; management of all British Airways activities: commercial and operational in thirty European countries...

Finally, our tasks: A profitable flying programme: a £300m sales budget and a £50m marketing expenditure budget; innovations (Shuttle, a customer-first orientation campaign); fewer

individuals and as a marketing structure. Cranfield worked with us to produce ten case studies covering major aspects of our work like corporate planning, aircraft procurement, pricing, buyer behaviour, advertising. Each case is sponsored by a British Airways manager personally associated with it during its "real-time". Until now no project had been succinctly written up or clinically re-examined.

To reinforce these, Cranfield built up a volume of selected readings. Our course consists, therefore, of basic tuition explicitly related to contemporary airline projects and given insight and illumination by Cranfield staff in a free and highly-charged atmosphere. Best of all are those moments when case studies, Cranfield staff, and British Airways managers meet to talk over case findings. As they are part of our immediate experience we all have something to offer, and something to learn.

We think these courses are unique. More important, do they work? We are on budget, and are approximately meeting all our targets for the first time in two years. It would be rewarding to link this to our courses, but budgets were set (to new realistic levels) at the same time as we were planning the courses. We shall not know their value for perhaps a year or two.

But we have already begun collective discussions to see how we can improve our work as a result of learning from our common experience.

Charles Stuart, Marketing Director, British Airways European Division

Breaking new ground in logistics

OVER THE last ten years or so, there has emerged a growing recognition of the key role of distribution in corporate success. This importance is double-edged. First, because the true costs of distribution can be staggeringly high—more than 20 per cent of the cost of goods sold for many companies—and secondly, because the customer service provided by distribution—the right product in the right place at the right time—can impact directly upon sales and thus on revenue.

Accompanying this reappraisal of the role of distribution there has been an acknowledgement that "distribution" is much more than transport. Among the vital activities that directly or indirectly affect distribution costs and performance are: warehousing, inventory holding, packaging, materials handling and order processing as well as the transport function. This new view of distribution also places an emphasis on materials flow throughout the total system, from the receipt of goods inwards—raw materials and the like—to the point of consumption of the finished goods.

So radically different is this new definition of the distribution task from the one that it replaces that a new word is entering the business vocabulary to describe it: logistics.

Here at Cranfield we have reflected industry's growing concern for the improvement of its logistical performance. Our MBA programme, for example, has an option on logistics, our short course activity in this field is considerable, specialist workshops for distribution prac-

tioners are regularly held. Britain's first Ph.Ds in logistics have graduated from Cranfield and the work of our Marketing Logistics Systems Research Centre is greatly involved in contract research for industry.

The development of short courses for managers in logistics has been particularly innovative. As well as our regular one-week course for senior distribution executives, which attracts participants from across Europe, Cranfield has introduced a two-week intensive programme for middle management. This latter course is designed to help fill a gap which is becoming apparent as more and more companies elevate the responsibilities of the distribution function but do not have the trained and experienced personnel to manage that task.

Martin Christopher, Senior Lecturer in Marketing and Logistics

Make next year profitable

Cranfield's twelve-month MBA programme is intended for post-graduates with at least four years of practical business experience. Most students are between 27 and 35 years old. We aim to help strongly-motivated men and women to relate their own knowledge of particular aspects of business to the varied experience of other students and to the broader requirements of general business management. The programme is intensive; classes

meet three times a day, five days a week and regular written reports are required. The most widely used vehicle for learning is the discussion by leaders of actual business situations, the so-called case method. Cases are limited to encourage full participation. The next Cranfield MBA programme begins on 4th October, 1976, and we welcome enquiries from students. For more details and application form contact Professor D. R. Middleton.

Cranfield School of Management
Cranfield Institute of Technology, Cranfield, Bedford MK43 0AL. Telephone: 0234 750111. Telex: 928072.
Early application is advised.
At Cranfield we know how to manage—it's our business.

At Cranfield we know how to manage—it's our business.

In a second article on management in the motor industry, John Barber contrasts the histories of his two former employers

How Ford beat the Midlands

TWENTY-FIVE YEARS ago Ford had a smaller share of the U.K. car market than either Austin or Morris separately—now it is on roughly level terms with the two combined and sometimes challenges the whole of British Leyland. This long-term trend in market performance can only be a reflection of the differences between Ford and Leyland management over the years.

The differences arise from history. Leyland's car business grew in the Midlands from a number of smaller companies which gradually merged. Ford has always been one company. The smaller companies were mostly run autocratically by their founders who left no sound management structure and mergers aggravated the shortcomings. The style of the great entrepreneurs—such as Austin, Morris, and Lyons—was copied down the line by men who lacked their special flair; tough talking was valued more than plain intelligence. Meanwhile Ford continued to develop a style of management based on facts rather than personalities; first line managers. This has to-day few people know the

names of the chairman and the president of Ford of Europe operating in this country.

At the shop-floor level, too, the historical background is important. The cause of over-managing and bad labour relations in the Midlands car factories, of Chrysler as well as Leyland, is found in the wage agreements made during the war, the bidding up of wages after the war in the rush to obtain labour, and the slackening of management control. The position was aggravated by the extreme piecework systems operating in the Midlands, which, not only were a constant cause of disputes but which also hindered the development of good first line management.

Foremen under these systems were often no more than senior progress chasers. Operators controlled the work and there was little opportunity for a foreman to manage and to improve the performance of his activity.

Ford, on the other hand, has never operated piecework and has trained its foremen as true facts rather than personalities; first line managers. This has to-day few people know the

Ford's better production performance.

In the 20 years before the formation of British Leyland and Chrysler U.K., management substantially lost control. During this period attempts were made to reimpose authority but management over-reacted at times, tough stands were taken on issues which proved to be unsoundly based: the inevitable retreat further weakened management authority and less responsible elements took advantage of the situation with guerrilla strike activity. Constant disruption upset even the best material supply systems, and causes further aggravation at all levels. Management then has to spend an absurd proportion of the working day on industrial relations and has little time to think about the basic job of managing production. This is a vicious circle of disruption, shortages, over-stressed management, poor management, bad industrial relations and more disruption.

BL and Chrysler U.K. the principal Midlands manufacturers thus inherited a legacy of bad relations and an atmosphere of mistrust which had built up over the previous two decades. Some progress has been made in the last few years in correcting the position. Both companies have replaced piecework systems with a daywork basis of payment designed to provide more stable earnings and better measurement of productivity. Several years ago BL appointed a main board director of industrial relations who by his ability and integrity has created an atmosphere of greater trust.

Management, at BL's Cowley plant in particular, has chosen its stands more intelligently in the last two years and by adopting a firm but fair approach has made more progress than under the earlier indiscriminate tough regime. From the beginning of 1974 until the Government took control in August 1975 BL was able to reduce its worldwide manpower by about 30,000 without major dissension.

A serious consequence of the industrial relations frustrations over the years was that some of the better managers drifted away and could not be readily replaced. It is a reflection of the management situation in the Midlands that the managing director of Chrysler U.K. was not found from existing British management and four out of the eight executive directors on the main BL Board came from Ford with only one from BMC and

none from Jaguar, Rover or Triumph. Leyland truck operations provided one executive director and the remaining two joined as specialists from outside the industry. None of the non-executive directors has a motor industry background.

Recruitment in recent years has made BL management considerably stronger in depth than



Mr. John Barber, former No. 2 in British Leyland and previously a director of Ford Motor.

it was at the time of the merger but it still suffers from the problem, common to British manufacturing industry generally, of failing to attract sufficient people of high intelligence and good education. This tends to be a self-perpetuating situation because the more intelligent are often jealously squeezed out or they leave through disillusionment with low standards. There is a limit to what an individual company can do to correct this on its own—making wealth producing manufacturing an attractive to people of high ability as the service industries and the professions is a national problem.

The American owned car operations in Britain are in a position to alleviate it to some extent by reason of their greater resources. The catchphrase "small is beautiful" is popular but in the mass-production car industry a small company approach is just not possible. Comprehension of the interactions and complexities of a very large company, particularly in an industry with unusually interdependent activities, requires a high level of intelligence. One of the more difficult problems is the centralisation or decentralisation issue which is so often confused with delegation of authority. Certain decisions have to be taken centrally because of the interdependence and certain activities have to be centralised to achieve economies of scale. It would be wasteful, for example,

for engines for each model to be made in different plants.

Although there had been considerable rationalisation by the time the Government took control, BL was still less centralised in its main activities and had a smaller central staff than any other major motor manufacturer in the world. There is considerable scope for further rationalisation to improve efficiency and it will be a test of management to achieve an intelligent balance between maximum economies of scale and preservation of the characteristics of the specialist car business. Ford with a well established organisation does not have to spend management effort on this problem.

Good management is an essential factor in improving the productivity of the British car industry. Equally important, and probably the most significant word in the recent Central Policy Review Staff report, is attitude—attitude both of management and the shop floor. A more receptive attitude to change is vital as is a more responsible attitude to work itself. On the radio recently a man from the shop floor—he could equally have been a member of management—was making sensible comments on the need to increase output and inadvertently referred to BMC; then added that he had not got used to the change to BL which had happened nearly eight years previously.

Long term, the half of the British car industry owned by strong American corporations is sufficiently competitive to have an assured future, depending on the view taken by the parent companies of the British economy and British attitudes. The other, Government-supported, half has more of a question-mark over it. It has to cope with the general problems of the country and at the same time it has to get its internal priorities right. Both companies need to invest in new products and modern facilities but massive investment alone will not ensure that the British car industry has a future.

The CPRS study came to the conclusion that "... where it is possible to measure the effect of under-investment on productivity, the results demonstrate that inadequate capital equipment is only a minor cause of low productivity." If equipment is not to blame, responsibility must rest with people, whether on the shop floor or in management, and relations between them.

Mr. Barber's first article was published on this page on February 11.

65+ PENSIONS and BENEFITS

Time to contract in or out

BY ERIC SHORT

MANY EMPLOYERS would consider that they have more pressing problems in the running and financing of their businesses than considering what to do about providing pensions for their employees. After all, the starting date of the Government's new pension scheme, as set out in the Social Security Pensions Act 1975, is not for another two years. But now that the Government has announced the primary conditions under which private pension schemes can operate, there are some valid reasons why management should start thinking now about the situation.

One reason is that the Government scheme and the proposed contracting out provisions are extremely complex. Management will have to rely on their pensions advisers not only for a complete briefing of what the Government requires, but for the very detailed financial cost-benefit exercises which will be needed before companies can start to analyse the financial consequences.

Briefly, the proposed State pension scheme will provide pensions in a two-tiered form. The first part is the present flat-rate pension and the second part is related to earnings up to a given ceiling. The employer has the option to contract out of this second earnings-related part and replace this provision by a private occupational scheme. If he opts for a private scheme he must provide benefits at a given minimum level which are higher than those provided by the State. In return, there is a corresponding reduction in the contribution that has to be paid to the State scheme.

Private scheme

A company must therefore consider whether it would be financially advantageous to set up a comprehensive private scheme to provide the second part of the pension. There is no clear-cut answer to this, unlike the situation under the previous Conservative Government's State Reserve scheme when there were clear financial advantages in private provision.

Now it will depend very much on the age distribution of the work force involved and on the percentage of women employed. The State scheme, by providing equal pensions for women and men, introduces full pension benefits after only 20 years, favours the middle-aged worker and women. Employers with large numbers of women employees or with an elderly workforce will find private pension provision expensive compared with the State scheme.

But pension consultants in their current guides to the 1975

Act are unanimous in stating that each situation will have to be considered on its merits and that the calculations will take some time to perform. The consultants are anxious to spread their work load so that the majority of employers do not come to them at the end of 1977, because they will not be able to cope.

Another consideration for an early start by management is that under the Act and its

most employees are unlikely to go inside one of these offices so they will be relying on their employer for the explanations.

Pension consultants are well aware of this need and are beginning to pay much more attention to the communications problem of pensions and are producing films explaining the relationship between State and private pension provision which are available for hire. Last week C. T. Bowring and Laybourn, part of the Bowring Group, announced that it had commissioned an audio-visual presentation firm to produce a 30-minute colour presentation on the subject.

Some employers may, however, prefer to wait and see how pensions are to be treated in the next stage of the Government's anti-inflation policy before taking too many steps. Pensions were virtually excluded in the first stage because any improvements had to be counted against the 25 per week pay rise limit. The Government has announced that when the next stage starts on August 1, improvements in existing schemes and the introduction of new schemes will be allowed—but only to the extent that they provide the minimum contracting-out conditions under the 1975 Act.

Pay policy

Because of this limitation, the pensions industry is making strong representations to the Department of Employment to have pension provision completely exempt from August 1, in the meantime, however, employers can still start considering their future plans. If the Government does not make any further concessions to pensions in its anti-inflation proposals, it will mean that employers will probably only set up or improve schemes that fulfil the minimum contracting-out conditions, and that they will then subsequently improve the schemes to the desired level when allowed to do so.

Such a course of action will necessarily involve management and pension consultants in more work. But the alternative of waiting until the Government gives the all clear to full improvements in schemes is to get caught up in the rush for advice and contracting-out. The main decision that has to be taken is whether, or not to contract-out. This can be done irrespective of whether the Government continues to include pensions in its anti-inflation programme.

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BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Building Society interest

I own a small company, the only asset of which is a building society deposit. Am I correct in saying that the interest received should be grossed up at 35 per cent, and then taxed at 42 per cent, the 35 per cent tax being set off against the 42 per cent corporation tax? Will Audit Fees and Annual Return Fee be allowable against the grossed-up interest?

Your question is founded on a puzzling premise. The rates of corporation tax for the current financial year will not be revealed until the Budget on April 6, of course, but you have correctly understood the principle upon which the taxation of building society interest is based (subject to the rules for deduction of management expenses).

However, since the company's income will also be subject to income tax at your personal rates, whether distributed or not, it is hard to deduce the purpose which the company serves. If you have not already done so, you may wish to discuss with the company's accountants the possibility of liquidation, or a change of investment to produce franked income perhaps.

Shareholders' rights

I am a Preference shareholder in a private investment company whose investments consist of holdings in two other private companies. Have I a legal right to see the accounts of these two companies?

Although you have no private right to see the accounts you mention, you can inspect them when they are lodged with the relevant annual returns at the Companies' Registry, simply in your capacity as a member of the public who is entitled to search at Companies House.

Licence for agency

I intend to operate a writ service and debt collection agency and have been told that I shall have to register under the 1974 Consumer Protection Act, is this so? What you have been told is correct. You should apply to the

Director of Consumer Credit, Office of Fair Trading, New Court, 48 Carey Street, London WC2A 2LD. You cannot carry on a debt collecting business after August 3, 1976, without a licence.

Bearer shares

Are shares in bearer form, such as BAT or Shell, more difficult or expensive to buy or sell? Are dividends paid with the additions of the tax credit either to residents of the U.K. or abroad?

Bearer shares of U.K. companies present no particular problems on purchase or sale; the purchaser does not incur transfer stamp duty, and consequently bearer shares often command a slightly higher price than the registered form of the same

class. The bank which holds the shares for you (as required by exchange control regulations) will make a charge for collecting the dividends, but this expense is not allowable for income-tax purposes. Apart from this coupon-collection expense (which is comparable to the clearing charge for dividend warrants on registered shares), the yield on U.K. bearer shares is the same as on the registered form of the same class. As U.K. companies are no longer permitted to issue bearer shares, any rights issues would be in registered form, which could result in an inconvenient mixed shareholding.

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Paths towards recovery

THE National Institute Economic Review has, in its latest issue, made some highly desirable history. For the first time, the country's leading independent forecasting team gives due weight to monetary as well as "real" events in the economy. For the first time, too, it offers a full discussion of the medium-term outlook, mapping possible paths to recovery by 1980. As a result, it may be supposed, of these two new insights, the Institute has refrained from the call for a massively inflationary Budget which it has always produced in past recessions. Since the Institute's approach to analysis has always been somewhat similar to that of the Treasury, one can hope that there has been a similar awakening to reality in Great Britain. A good deal of evidence supports this idea. The change is most encouraging.

Pessimistic

If the approach is encouraging, the conclusions are not. As the Review says, its own five-year forecast corresponds roughly to the most pessimistic of the three possible paths offered by the Treasury in the recent Public Expenditure White Paper: and it is interesting to discover that while the Treasury projections, unsupported by any detailed economic reasoning, looked biased towards optimism, the National Institute forecast, which is fully spelled out, looks on the pessimistic side. It becomes a little less difficult to believe in the Treasury's "central" hope for a 3.4 per cent. growth rate after pondering the National Institute's reasons for supposing that without further policy changes, growth will only be 2.6 per cent. The main reason for taking a more optimistic view is a change which cannot be "captured" by statistics drawn from the past: the complete change in recent years in British industry's attitude to export markets. In these once-marginal markets British management now sees its main hope of profit and expansion. Only time will show how permanent this change is, but its effects are already visible: the Review admits that the recent British export performance cannot be explained by the relationships it uses for forecasting. It is notable, moreover, that the Review's forecasts for export volumes this year are sharply lower than those suggested by the Department of Trade's recent survey among leading exporters. This medium-term

Essential condition

The truth is, as every analyst now seems to agree, that the essential condition for recovery is to reduce the domestic rate of inflation. The prospect for jobs depends not on demand management—even as a *quid pro quo* for wage restraint—but on the willingness of the British people, and of trade union members in particular, to accept the fact that their real earning power in the world has declined. Failing restraint that adjustment will be made, sooner or later, through the exchange rate, as we have just been reminded: but if it is made by cutting money claims to a realistic level the effect at home, on business confidence, interest rates, profitability and investment is immeasurably improved. A further reduction in money wage increases from the 10 per cent, or more represented by the 58 limit is the first essential—as the trade unions, to do them credit, seem to recognise.

The biggest remaining bar to recovery is the reluctance of the Government to cut the real claims of the public sector as it is asking everyone else to do in their wage claims. This hangover from the unrepentant days of demand management, which would have been welcomed by an unreformed Review, is hampering the Chancellor in his present efforts to offer some fiscal sweetener for restraint. Unless he can even now make some assault on the peak of spending in 1976/7, he has very little freedom to act—certainly not to offer hard and irrevocable concessions in exchange for a vague form of words. Much hangs on his decisions: for if the prospects for recovery are possibly brighter than the Institute suggests, the consequences of mismanagement are every bit as grim as its severest warnings.

For the nuclear business to continue growing into a full-blown energy industry, governments may have to assume greater control over its progress, reversing recent trends. At the same time, the industry's opponents may achieve at least limited successes. David Fishlock reviews developments

Nuclear energy's power game

THE development of nuclear energy must be carried out under a government umbrella if the nuclear industry is to continue to mature into an energy industry analogous to oil, or so a growing body of international opinion—well evidenced at a recent symposium in Zurich—believes. In other words, the efforts of most governments with nuclear energy programmes to give their industries increasing freedom to engage in nuclear business over the past two decades may have to be put smartly into reverse. The implications are serious if, as now appears increasingly likely, all or nearly all parts of the industry may have to return to tighter government control. Governments may be very reluctant ever to relinquish control again.

Increasing attack

The situation is this: the nuclear industry of the U.S., where more nuclear power plants are working than throughout the rest of the world, has been under steadily increasing attack from opponents of nuclear energy since 1968. Now, in presidential election year, America's nuclear industry is virtually in a state of siege, with almost no new nuclear power stations being ordered and a very real prospect that certain states—California, being the most prominent—will vote this summer for a moratorium on further construction.

A great many reasons seem to play a part in demands for a nuclear moratorium. One, undoubtedly, is ignorance of, and a concomitant distrust of, advanced technology of which nuclear engineering appears to many to be a particularly sinister example. Another is the widespread distrust at the moment—especially in the U.S.—of experts, industry, institutions and government.

Another set of reasons emanates from the so-called "environmentalist" lobby, and includes faith in zero-growth economies, a well-justified concern for the quality of the natural environment, and—perhaps above all—the vulnerability of the nascent nuclear all.

No matter how devastating the case for, say, abandoning coal as a socially damaging industry it is almost impossible to imagine opponents making headway against such a deeply entrenched and labour-intensive activity.

Then, again, there is concern with nuclear proliferation, the trend in which technologies including those potentially capable of yielding nuclear explosives—are allowed into the hands of nations considered politically less stable (and sometimes less moral) than those which developed nuclear energy.

Finally, there is a whole raft of objections on public safety grounds, questioning for example, the intrinsic safety of reactors, and highlighting the risks from the long-term storage of radioactive nuclear wastes and the possibility of terrorists hijacking nuclear materials or even an entire nuclear plant.

Never has any technological development stimulated such profound, systematic and virulent opposition, concluded one speaker in Zurich, while acknowledging that earlier public outcries against technical ventures were prompted by plans for the Eiffel Tower and for draining the English fens. He believed that nuclear opponents in the U.S. had come "dangerously close to eclipsing" the nuclear industry, just as others had succeeded in ending development of a supersonic U.S. airliner.

All this obviously raises the question: "What would happen if the U.S. voted nuclear energy out?" One line of thought argues that such a vote would "bring people to their senses" and thus be very swiftly and decisively reversed. But another suggests that the U.S., with its wide inventory of alternative energy sources—especially coal and oil shale—could conceivably sustain such a decision.

The economies of less well-endowed nations in Europe and the Far East however would be much more severely affected. The Third World, which has shown no intention of subscribing to theories about zero growth, would be hardest hit of all.

Nuclear energy's opponents are never more evasive than when asked for their ideas on what might replace nuclear energy in a world that is fast exhausting its reserves of fossil fuels. Those who accept that zero growth is no answer try to argue that the "benign and renewable" sources of energy, such as the sun, winds, tides and waves, will adequately fulfil the world's needs. They dismiss as special pleading the assertions of highly reputable scientists and engineers that at all, could fill no more than a small part of the gap between energy needs and dwindling fossil-fuel resources.

Enthusiasts for the benign and renewable alternatives seem all too ready to overlook the harsh engineering constraints that make it so slow, difficult and expensive to harness a relatively feeble energy source on a scale commensurate with modern energy demands. They see them in terms of an abundant free "fuel" rather than in terms of the large, cumbersome "amplifiers"—such as windmills with blades the length of a football pitch in diameter—whose initial cost may far outweigh any eventual advantage.

Research and development

Since the Yom Kippur war, governments have been willing to spend much more freely on research into and development of benign and renewable energy resources. A cynical view of this activity, perhaps, would be that it is little more than a public relations exercise to avert accusations by nuclear energy's opponents that no serious effort to harness alternative energy resources has ever been mounted. But most fairly sophisticated nations seem to have reached much the same conclusion as the U.K., namely that benign and renewable resources may prove good for perhaps 6 to 8 per cent of total energy demand in the 1990s—but no more, and no sooner.

The balance, governments generally assume, will have to be provided from fossil resources and nuclear energy; and, moreover, by nuclear energy provided by the technologies that are arousing such deep antagonisms. No alternatives loom within sight. Fusion

Reactors, if ever made to work economically, lie far into the next century. Even the more advanced fission reactors, such as the high-temperature gas-cooled reactor, have receded to the next century.

Could people simply adapt to a world in which energy was chronically in short supply? Two facts suggest not. First, increasing energy usage is closely bound up with a steadily rising standard of living, to which many people worldwide are becoming accustomed. And second, basic services such as sewage and water supplies are affected when electricity supplies are restricted to about 75 per cent of normal demand, as was evident from Britain's own experience during the 1972 coal-miners' strike.

Electricity supplies

These two considerations alone are enough to suggest that governments would be forced to step in and avert any serious attempt to curtail nuclear electricity supplies. In effect, they would be restoring the umbrella of government control that characterised the industry until the mid-1950s.

Even in countries where private enterprise is paramount to-day—such as the U.S. and West Germany—government has never relinquished its control of key sectors of the nuclear business. These include the so-called "sensitive technologies" such as uranium enrichment, reprocessing of spent fuel and heavy water refining, all of which can contribute importantly to nuclear weapons.

Dr. Walter Marshall, chief scientist to the Department of Energy sums up the risks here when he points out that the technology and investment required to enrich uranium to nuclear fuel levels (2 or 3 per cent uranium-235 content) is more difficult than the further step of reaching "bomb-grade" levels (90 per cent, plus). "The second step is rather easy." This is one reason why the U.S. Government has found it so difficult to transfer enrichment to the private sector and still more difficult to licence the technology to other countries.

Governments will also continue to be the licensing authority for nuclear installations. If, as is proving the case in Italy, it finds its nuclear programme persistently balked by local objections to nuclear site plans, it may have to step in and over-ride the objections.

They already keep a very tight rein on indigenous reserves of uranium. For instance, the Australian and Canadian governments have both intervened to ensure that their mining industries kept up the price of uranium.

Black lists

Some of these areas of government involvement are already being greatly intensified. Those countries in a position to export the "sensitive technologies" have drawn up their own private "black lists" of nations to which they will not permit their industry to sell. In the case of West Germany, for example, this apparently includes South Africa, Argentina, Egypt, Israel, India, Pakistan, and South Korea.

Increasingly, too, governments are being drawn into decisions on the structure of their nuclear design and construction industry. Both the U.K. and French governments have decreed in recent months not only that there will be a single source

of reactors in each country that it shall have a State shareholding. The government is being as prop up General Atoms Gulf-Shell joint venture wants to see the high-ture reactor survive. Similar opinion may not sit financial support for it; majors, it may well be to take the company's public sector.

Above all, governments going to be drawn into nuclear energy. This primarily because of the large sums involved, though a nuclear station about twice as much as a fuel station while replacement costs estimates soared by a factor of 10 in the past couple of years. Governments can always tactics that the West. Government is using to its proposed £750m. re-licensing facility—simply tell utilities that, if they do the cash, their nuclear will not be licensed.

Reluctance industry

But there is another vital reason why governments will draw deeply into financing of nuclear programmes. It stems from reluctance of industry: State-run industry—to p enough ahead to match exceptionally long lead-the energy business.

Unless Britain, with indigenous uranium, heavily in the next few say, upwards of £1 billion reactor system that uranium much more easily than today's react could find itself embarrassed by the 1990 North Sea resources dry up. But from a ment's standpoint, even lead time and the exp bringing the fast "bi type of reactor to the may seem trivial compared that of converting the i stock of the nation to, insulated, low-heat impl of building that might significant use of solar. At current rates of cost in Britain this could be 100 years.

(Starts in the nuclear industry Duntcliffe-Institut, Brackham.

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Germany and the U.S. show the way

THE Dow Jones Industrial average yesterday touched the 1,000 level for the first time since January, 1973. In West Germany the Commerzbank share index is still hovering below the 800 mark, which represents a similar psychological barrier, but in both countries the message is the same: the signs of economic recovery are becoming clearer.

Employment

In the U.S. there has been a flood of economic indicators in the past few weeks all pointing in the same direction. The index of leading indicators for January, which is specifically designed to show the overall trend, rose by 2.2 per cent. This was the biggest rise since last July when the index accurately predicted the very sharp growth in third-quarter GNP. In February the wholesale price index declined by 0.5 per cent—the fourth successive month in which this index has fallen or at least held steady. Even housing, the most depressed sector of all, seems to be improving: the number of new building permits in January was at its highest level for two years.

There is also better news on the employment front. The number out of work fell again in February to 7.6 per cent of the labour force, down from a peak of 8.9 per cent in May last year. At the same time, the number of those employed has returned to the pre-recession level of July, 1974. Mr. Alan Greenspan, the chairman of the Council of Economic Advisers, has reacted by suggesting that the jobless figure may be below 7 per cent by the year-end—the most optimistic official pro-

jection so far, but no longer to be entirely dismissed.

In West Germany the surest sign of the turn-round came with the publication late last month of the latest findings of the IFO institute, a body which has shown itself remarkably sensitive in the past to changes in mood and performance. Almost without qualification, it reported that the economic recovery seemed to be under way. Subsequent indicators have tended to bear this out—even on employment.

The fall in the number out of work in February was not dramatic and indeed the unemployment figure remains at 5.9 per cent, but it was the first time since September that there had been any fall at all. In February last year unemployment rose in spite of favourable weather: this year it fell despite the fact that the weather conditions were much worse.

Markets

The industrial production figures published at the weekend also show an improvement: seasonally adjusted, output rose by three per cent between December and January. Yesterday's provisional order figures for January go even further: seasonally adjusted, export orders were up 1.4 per cent in December and 16 per cent in January 1975.

There are of course still reservations in both countries. The U.S. recovery in the third quarter of last year did not turn out to be self-sustaining. Unemployment, though falling, is still high and, above all, there has been no real recovery in investment. But the signs of the turn-round are there and the markets at least seem to believe in them.

MEN AND MATTERS

Back to cards with Black Cat

When finding out last month about the London Cigarette Card company (which announced a new owner and paid a record price for a set of old cards at an auction all on the same day) I did muse whether the cigarette companies would resist much longer turning the clock back some 36 years and bring out cards again.

Carreras Rothman has duly taken the plunge. Not only is the company bringing back cards but also reviving an old brand name, Black Cat. That obviously leans heavily on smokers' nostalgia: the brand is in fact still a big export seller but disappeared from the U.K. market just after the war.

The crucial point is whether the reintroduction of cards will upset the anti-smoking campaigners because of the potential appeal to the young. Robert Wickenden, Carreras Rothman managing director, maintained last night that the group's market research showed that cards held little appeal for the young—and the company had deliberately chosen a vintage car series rather than a more youthfully popular range like, say, footballers.

The cards will come in packs of 20 of what will be low to middle tar cigarettes. Again, at 43p a time, the company is hoping that it will be pricing the product out of the reach of schoolchildren's pockets.

Wickenden added that cigarette cards came to mind as CR tried to find a way of expanding its present 7 per cent share of a market where 86 per cent of cigarettes sold were supported by some kind of incentive, mainly coupons. Cigarette cards were banned early in the last war to conserve paper, and



"It's his resignation chart!"

one important question is whether the other major cigarette groups will now be tempted in.

But what of the cigarette card market itself? At CR's launch was dealer Ian Laker, the new young head of London Cigarette Card Co. He reckoned that rather than hit prices, the new cards would stimulate more interest all round (there are some 10,000 collectors at the moment), making it an auspicious occasion for his firm at least.

Upsetting the Mob

The stock market has been giving organised crime in America some unexpected problems lately, and I'm not talking about individual mafiosos' portfolios.

news agency now puts out tables of the composite performance of stocks on the Big Board plus eight other markets that also deal in New York stocks.

The new system now appears in the Wall Street Journal, which itself reports that the composite table caused chaos for "the mob" in Cleveland, Ohio.

Punters can gamble on a numbers racket which involves guessing correctly the final digit of three crucial daily market statistics: the number of stocks that rise, fall and are unchanged.

Trouble is, such a summary now comes out too late to appear in afternoon papers, which mucked up the entire system, and led to some acrimony on the streets.

However, the Journal found that its own local circulation got an unexpected boost from the situation. The hoods in charge decreed that only the figures carried in that paper would be accepted as the basis for pay-offs, and staff at the Cleveland printing plant have noticed a nightly procession of sleek cars whose occupants show remarkable enthusiasm to buy copies hot off the press.

SWS men take the sun

"Obviously Jim Slater and I discuss things of mutual interest when we're together, but that's not the purpose of his visit." Thus Jimmy Goldsmith yesterday explained the happy holiday atmosphere in Barbados where the present and past chairmen of Slater Walker Securities are currently escaping the City's woes.

Slater has lately been reported back in business in the slightly less heady atmosphere of Wimbledon. There two of his former personal assistants, Peter Greaves and Peter Kellett, are

working with a private property company called Strong Mead with Slater himself appearing a couple of days a week.

The former SWS chief, who left the group last October and who will be 47 on Saturday, has a reputation for a quiet private life. Barbados, then, is a change from his usual Bourne-mouth haunts, but even so, "he's here purely on holiday as a friend and we've been playing tennis," said Goldsmith.

Slater returns home to-day. As for Goldsmith, he'll be in the sun until the week-end, then in the U.S. for about a week dealing with Grand Union, Cavenham's majority-owned super-market company, and finally returns to grapple with the next round in the Slater Walker saga—the report on the group about to be delivered by accountants Peat Marwick Mitchell and Price Waterhouse. All concerned are on notice to expect a weighty tome.

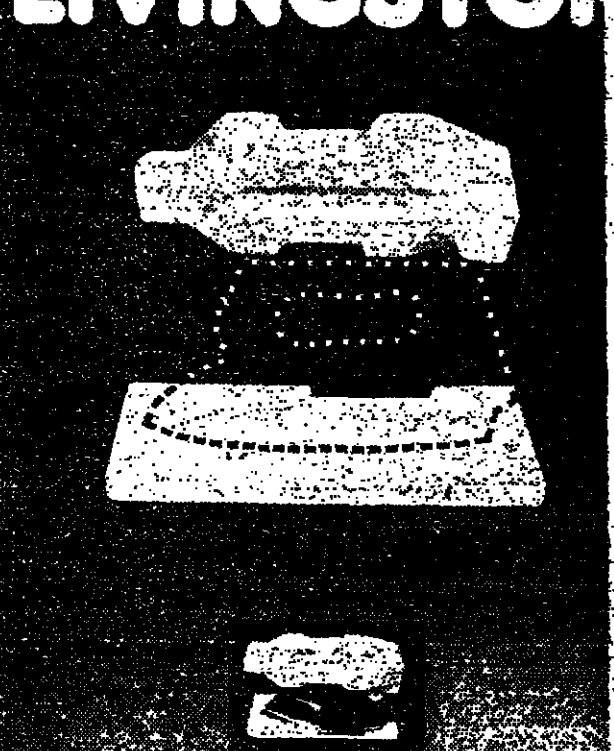
Suitable cases

Good to see that MPs are keeping a close eye on Government expenditure. Yesterday, in a Commons written answer, the subject of brief cases and despatch boxes for members of Royal Commissions came up. Charles Morris, Minister for the Civil Service, reported that 14 brief cases (at £38 a time) and seven despatch boxes (£80 each) had been supplied to Royal Commissions last year for a total cost of £990. Morris added: "I am considering whether the essential needs of members of Royal Commissions for items of this nature can be met more economically."

Will someone hop in and tender for a consignment of tasteful plastic bags suitably embossed with "H.M.C."?

Observer

MAKE IT IN LIVINGSTON



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Contact George McPherson,
Industrial Development Manager,
Livingston Development Corporation,
West Lothian.
Telephone: Livingston (0589) 31177
or: 01-930 2631

A puzzling struggle over new towns

IT MAY seem to be quite incomprehensible: but during the last year Clydeside—one of the unemployment crisis regions of the U.K.—has been discouraging some industrialists making earnest inquiries about setting up new enterprises there.

Since September more than a dozen potential projects have been firmly stonewalled in the West of Scotland. Factories that could now have been well on the way to completion with tenants ready to occupy them, have not even been started. The creation this year of some 2,000 new jobs, which had been expected to begin in May, has been delayed, some think irretrievably. This has happened in a region whose employment losses in the last decade have averaged 10,000 jobs a year and whose planners estimate that they face the gigantic task of creating about 80,000 new jobs in the next 10 years just to stand still economically.

The reason for this apparently perverse situation is that the interested companies all wanted to establish themselves in Scotland's sixth new town at Stonehouse, in Lanarkshire. But they have been unable to do so because of a growing controversy about whether the new town, designated two and a half years ago, is now needed.

Decision soon

The argument is between, on the one hand, the Scottish Office whose post-war development strategy for the Scottish industrial lowlands was based largely on its new town "growth points" policy, and, on the other, the year-old Strathclyde Regional Council. The Council was created by the Government as the new strategic planning

authority for an area containing half Scotland's population. Strathclyde now says bluntly that Stonehouse must be ditched. The Government will announce its decision shortly. The argument is at more than one level. Overly, it is a matter of principle. Should Strathclyde, the inheritor of some of the most formidable problems of urban renewal in Western Europe, be allowed to carry out its own development priorities even if this means scrapping the Government's treasured new towns concept? Conversely, it is all about money. Should the financial resources earmarked for new town development be diverted to deal with the old town decay and industrial stagnation in areas like Glasgow, North Lanarkshire, Central Dunbartonshire and parts of Renfrewshire and Ayrshire?

Stonehouse is at the sharp end of this clash of philosophies. "Off with you to a better life in the new towns," said post-war governments, and 140,000 people went, mostly from Glasgow to the new towns of East Kilbride, Irvine and now, with its first small housing development, Stonehouse. "Back to the forgotten heartlands," says Strathclyde Council, which now believes that the very process of establishing the new towns as what it regards as islands of startling prosperity and vigour has needlessly debilitated the older urban areas by corralling the best new industry and "brain-drain" of the young, the skilled and the adventurous.

Indeed, Strathclyde is doing more than challenging Stonehouse. It is also flexing its muscles over Cumbernauld and Irvine, both of which are about half-way towards their population targets. It wants the

objectives of each reappraised and the brakes put on any new housing development.

As vehicles of growth and industrial diversification, the new towns have been successful. The most aggressively so has been East Kilbride. It is now nearing the end of its formal development period and its region has had a net exodus of nearly 250,000 people in the past ten years and some planners

still expect that about 40,000 people a year will continue to leave Strathclyde. What sense is there, asks the Stonehouse team, in destroying the instrument which could prevent the region as a whole continuing to sustain this loss of so many of its best people?

Without the new towns the older urban areas would have been quite unable to start their own renewal projects. And yet compared with the glittering redevelopment schemes has been painfully slow. For every new house built in Glasgow, there are two mouldering hovels in the process of redevelopment. Glasgow especially has created vast new problems in sprawling post-war housing schemes like

Glenrothes in the East of Scotland and Easterhouse—Drumchapel and Easterhouse—the soulless monoliths which give the city its image as the largest publicly-housed, welfare-dependent community in Western Europe.

Faced with these problems, which are repeated on a smaller scale through many of the region's burghs, it comes as something of a shock to hear Strathclyde leaders talk of their

chance to reconstitute the tired physical fabric of "the heartlands" only if it can reduce the magnetism of the new towns. It regards the success of the new towns as a perilously superficial measure of the region's actual economic advance and one which has diverted effort and attention from the essential task of reviving, not just Glasgow, but surrounding burghs like Clydebank, Motherwell, Airdrie, Bellshill, Hamilton, Paisley, Dumfries, Cambuslang and Coatbridge.

"Back to the heartlands" may be a brave new slogan but it is not without its painful political trip-wires. It may be relatively easy to represent the new towns, as today's scapegoats for yesterday's monumental civic neglect and Government apathy in "the heartlands"—the most striking glimpses of Glasgow's slums are often seen at speed, after all, from some of the best urban motorways in Europe. But would chocking off the new towns really stop another generation of Clydesiders from buying one-way tickets from the region to the English Midlands and the old Dominions?

Optimistic

With devastating candour Mr. Gray acknowledges the difficulties. "It is understandable that people should want to go to these more desirable areas to live. But we simply must stop the vast drain of population out of the heartlands which is encouraged by the provision of the type of living that the new towns offer. In the short term we may rightly be accused of depriving people of the right to move to a better environment. This is probably the biggest part of the challenge that faces us."

Strathclyde Council takes an optimistic view of this challenge. Its own development plan being prepared for submission to the Government in May assumes, for example, that Glasgow's population will fall from 831,000 to 828,000 by 1981, and not to 742,000 as forecast by the Scottish Registrar General. Most of all it does not accept that finance earmarked for the new towns could not be diverted to sponsor an entirely new dimension of effort on behalf of the heartlands. On the surface the financial considerations seem to be unimportant. Stonehouse has demonstrated, for instance, that the infrastructure cost of its development can be poured into the heartlands. There can be no certainty that the Government would accept such an assumption. Yet the figures on new town development illustrate why Strathclyde is so keen to establish the principle that it should have some control over the expenditure of the Government's new town funds in its region. Since their various designation dates, and by implication slowing the growth of the other new towns, capital expenditure has been committed to the four new towns in Strathclyde. About £120m. has gone on the provision of housing and new industry, most of it on housing. It is expected that expenditure of about a further £105m. will be spent.

Consultation survey

From Mr. W. Whitworth, Sir—The Social Survey Division of the Office of Population Censuses and Surveys is currently carrying out a survey aimed at ascertaining the views of current consultative and participative arrangements for decision making in industry up to and including board level. I have just endeavoured to answer a questionnaire relating to a wholly-owned subsidiary of a public company of a public group. It seems to me important that the bias of this survey should be clearly known. The overwhelming impression is that the questionnaire presumes the election of a board of directors; that there is minimal reference to the responsibility to be borne by this new company official; the questions are old hat as regards IEC thinking; there is little room to establish the extent to which consultation may already exist; only 900 companies are being interviewed; the survey is said to have been discussed with the CBI but the CBI apparently did not, as at March 5, seen a copy of the questionnaire. Who drafted it? May we know what this survey will cost, and how much redress will be given to its findings? William B. Whitworth, 14, Hill House, Much Hadham, Hertfordshire.

Industrial winners

From Sir Richard Smeeton, Director, Society of British Aerospace Companies. Sir—Your leader on the Politics of the MRCA (Multiple Combat Aircraft), states that "aerospace has not been proved a winner yet." May I inquire what the definition is of an "industrial winner"? The industry, represented by a Society, incorporated in 1975, worth of aerospace projects and the import bill for similar items was £483m. leaving a favourable balance of £8m. Richard Smeeton, King Street, James S. W.V.I.

Unwilling to compete

From Mr. R. Smith, Sir—We are now seeing the results of the fall in educational standards of the mid and late 60s. We now have the first generation of "liberal" graduates, who were themselves educated at school and university by "liberal" tutors. This liberalism seems to have impinged on a personal, corporate or national level is bad. And, to a degree, that discipline and general sense is likewise unstable. In making these points more the political movement has taken place within the academic body during the last decade. We move of workers into the sector is, I feel largely attributable to this unwillingness to compete, which seems to be adding from student groups up and down the country. It is all too easy for today's graduate to pre-empt principles and take easy routes into the public sector where he is insulated from "heat in the kitchen" of commerce and industry. I wonder how many people preach the "profit is a dirty word" ed so in an effort to justify

Letters to the Editor

Urgency takes a little longer

From Mr. J. Sergeant, Sir—I write to draw attention to the situation with British Airways cargo handling. It is a long one but I feel that the first, albeit faltering, and action has been taken. By making the teaching profession itself more competitive, in view of education spending cuts and the resultant cutback in jobs for teachers, we have indeed started to bring the matter to the attention of the Government. The R. G. C. Smith, "Hastemere", Dunham Road, Altrincham, Cheshire.

Tory party candidates

From Mr. J. Caedry, Sir—As usual the two main political parties will try to see some electoral advantage in the result of the Coventry North-West by-election. The fact is that on its present record the Government should not have won the seat and indeed did not deserve to do so. The swing to the Conservatives was simply not good enough at this stage in the life of the Government. They should have won the seat. Mr. David Palmer in his article (March 3) has hit the nail on the head. In Mr. Geoffrey Robinson the Labour party had an outstanding (moderate) candidate. It was a personal victory for him and not the party that he represented. The Conservative candidate was quite unsuitable and to quote Mr. Palmer "in a big South Coast constituency... the local centre would lap him up." He should have stood down. There is a moral in this for the long Conservative Central Office has churned out numerous candidates ranging from barristers, merchant bankers, underwriters, military men, backroom boys with aristocratic and Eton, Oxford and Cambridge connections. They have been allowed to penetrate from the Southern Midlands Northwards trying to represent a constituency with whom they have no contact in common. Although they may have admirable qualities and a polished performance will soon persuade the local party organisation to adopt them, they are lacking in appeal to the average voter. This is what it is about, after all.

Marketing and engineering

From the chairman, Acrow Engineers. Sir—I cannot accept the criticism of Mr. Peter Quinn (March 8) on the failure of Britain's engineering industries. Surely Mr. Quinn must know that Britain's engineering industries are one of the biggest contributors to Britain's balance of payments.

Better use of resources

From Mr. K. Suman, Sir—Mr. Quinn's letter of March 8 suggesting the need for a mass migration of marketing talent from our competitive consumer industries into Britain's engineering industry is a view I would tend to support. There should be more emphasis placed on marketing within the engineering industry and perhaps more support and provision should be directed towards graduate training in "marketing engineering." One cannot however, support Mr. Quinn's assertion that the failure of Britain's engineering industries is as much a marketing failure as an industrial failure as one would not accept any of these as the major factors. We should examine the evidence which indicates more likely reasons for the industry's decline. If one examines the investment in manufacturing as a percentage of manufacturing output the U.K. is not at the bottom of the league, the ranking being Japan, Italy, Sweden, France, U.K., West Germany, U.S. Perhaps one could argue the need for further investment but the really disturbing aspect of the analysis of investment is the ranking in terms of investment in manufacturing output. It is then we see the real problem of the industry—the ranking being Japan, West Germany, France, Italy, Sweden, U.S. and the U.K. In short, investment or the lack of sufficient investment, will not on its own project the U.K. manufacturing industry into a more competitive situation. We are simply not getting as much out of our resources as are other industrial countries. No wonder our percentage share of world trade in manufacturing goods dropped

A dish of many colours

From Mr. O. Bullock, Sir—The story of the Chinese Armorial Service depicted on the customer's instructions for colouring is certainly not, as suggested by Janet Marsh (February 21), apocryphal. The Metropolitan Museum of Art in New York recently acquired a large Chinese dish of about 1718-20, decorated in underglaze-blue with the arms of Harrison Impaling Bray (referring the Marriage of the Couple) and also bearing a number of small lions pointing to various areas of the arms, each accompanied by abbreviations for either azure, argent, sable or gules (which are the heraldic equivalents of blue, silver/white, black and red, respectively). Even if they had spoken perfect English, I suspect they would have found these instructions confusing: Gules, Ermine, Or, 17, Deodas, Road, Putney, S.W.13.

Fashions in theories

From Mr. M. Barnato, Sir—The article "Public spending not the root of all evil" (March 4) effectively showed the errors of the current preoccupation of the "scapegoat syndrome" with public expenditure. This preoccupation seems to be one aspect of the traditional fallacy of postulating a sole cause for a complex of effects. Waves of economic fashion seem to be hailed each in its turn as the new "truth"—one thinks of Monetarism, the New Cambridge, Planning and monetarism. The New Cambridge theories in this context, and are still inadequate as total explanations and the keenness of economists to embrace one of the opposing theories, very often in its simplistic form has perpetuated the fallacy of choosing between extreme alternatives. Surely it is time to recognise that some of these theories individually provide an adequate guide for policy. For example, monetarism suffers from substantial variations in the income velocity of circulation and the problems of choosing a suitable definition of money. The New Cambridge cannot reconcile the combination of high public sector deficit with a reduced current account deficit. Supporters of the New Oxford theories frequently neglect the distinction between public expenditure (which adds

Felixstowe Docks

From Councillor G. Woodland, Sir—Now that the takeover of Felixstowe Docks by the British Transport Docks Board has run into such fierce opposition, I hope that the higher bid by European Ferries will enable common sense to prevail among all concerned in this hitherto messy business. There is no doubt that the company's interests, the workers' interests, and the nation's interests have been best served by the port being run by free enterprise, and there is no reason to doubt that this can continue in the future. Assuming that European Ferries is successful in its bid—and shareholders would be mad not to accept—the argument will shift to Parliament and I hope readers will write to their M.P.s of all parties, urging just plain common sense on them, so that in these times of economic stringency, it will not be necessary for public authority to dole out millions of pounds on an unnecessary, unwanted operation as near to straight nationalisation as makes no odds. Let Felixstowe please get on with the job it is so good at. Geoffery Woodland, Chalk Farm, Buntingford, Cambridgeshire.

Added value benefits

From Mr. W. Grey, Sir—Sir E. G. Wood (March 1) and Dr. Frank Jones before him (report, February 26), I recognise the importance of the added value concept as a measure of company performance, and regret its general absence from U.K. accounts. Yet it ought not to be left to the Central Statistical Office, or to independent researchers, to fill the gap. What companies in other countries do regularly in their accounts, for the enlightenment of their shareholders and others, surely U.K. companies should be willing, as doubtless they are able, to do also. Perhaps such a simple innovation would be the end, of more for the profitability of British industry, and at less cost, than all the effort—hopefully now unnecessary—being put into inflation accounting, which benefits to some would, other things remaining equal, have to be paid for by others. W. Grey, 22, Arden Road, Fitchley, N.J.

To-day's Events

House of Lords: Debate on dis-incentive effects on present level of taxation.
GENERAL
CBI evidence to Bullock committee on industrial democracy.
Smith-Nikomo constitutional talks resume in Salisbury.
Mr. M. Kibaki, Kenyan Minister of Finance, and Dr. M. Wajai, Foreign Minister, in London for talks with British Ministers.
Royal Commission on Press hears oral evidence from Institute of Journalists and the Guardian, Woburn Hotel, W.C.2.
House of Commons Select Committee meetings include Science and Technology, Swan Hunter Shipbuilders, and Public Expenditure on Chrysler (U.K.).
Sir Richard Marsh, chairman of British Railways Board, is guest

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Radio Times

The 9 day weekly

COMPANY NEWS + COMMENT

United Biscuits jumps 61.6% to £22.28m.

INCLUDING exceptional credits of £438,000, pre-tax profits of United Biscuits (Holdings) advanced by 61.6 per cent from £13.81m to £22.28m in the 53 weeks to January 3, 1978, after a rise from £17.3m to £18.1m in the first 25 weeks. Sales for the year expanded by 31.8 per cent to £530.5m.

Earnings are shown to be up from 5.5p to 12.5p per 55p share and, as forecast with the one-for-four rights issue last May, the dividend is lifted from 2.2624p to 3.825p net with a final payment of 1.141p.

The chairman, Mr. Hector Laing, tells members that while a major part of the increase came from the U.S., the U.K. operations also had a satisfactory year. Overseas sales rose by 47.1 per cent to £170.2m, and of trading profits—£25.6m, against £19.3m—the overseas contribution was £7.2m, compared with £5.9m.

The "excellent" trading performance, together with the proceeds of the rights issue—some £14m—and the sale of some activities in Europe, have "substantially strengthened our balance sheet and reduced our interest charges significantly," says Mr. Laing.

Looking to the future, the chairman reports that the 1978 budget shows another increase in profits and he believes this to be realistic. "We have had a very good start to the year," he says.

In the U.K., the group's major products "continue to dominate the biscuit market" and there is opportunity for considerable growth potential in the crisp, nut and savoury snack sector. The cake market continues to experience difficulties as does D.S. Crawford, the restaurant and bakery business, but "when the upturn in the economy comes, these two relatively small sectors of our business will benefit."

The business in Japan continues to show considerable growth, and "we remain delighted with our partnership with Meiji," declares Mr. Laing. "There are still 'considerable problems' in Spain but there are a number of factors which give 'grounds for guarded optimism,' he adds.

	1976	1977
Turnover	430,300	530,500
Trading profit	15,350	19,177
Interest	7,745	4,467
Share associates	46	75
Exceptional credits	438,000	—
Profit before tax	22,276	23,809
Tax	11,730	11,987
Net profit	10,546	11,822
Dividends	2,262	3,825
Undistributed	8,284	8,000

Statement, Page 23

See Lex

ALLIANCE INV. DOLLAR LOAN

Alliance Investment Company has arranged to borrow

HIGHLIGHTS

Fisons has turned in a reasonable profits performance with the pharmaceutical side back on a growth track. The company is also making a one for four rights issue to raise £20m. Amalgamated Investment and Property has asked for its share quotation to be suspended pending negotiations with its bankers. Lex also takes a look at United Biscuits where profits are substantially higher reflecting a good second half in the U.K. and the inclusion of a full year from the U.S. acquisition. Transport Development Group managed to check the slide in profits in the second half thanks to an improved competitive climate but Inveresk Group was unable to avoid a slip into losses in its second six months leaving the overall balance some 80 per cent lower. BSR's profits are 30 per cent lower but the second-half trend suggests that recovery is on the cards for the current year.

U.S.\$500,000 for one year from Morgan Guaranty Trust, of New York, to finance overseas portfolio investment.

Armstrong Equipment up midway

DESPITE A reduction in supplies to original equipment manufacturers, and in particular the difficulties experienced by one of the major car manufacturers, rapid progress has continued to be made at Armstrong Equipment, with external sales showing a 27.7 per cent increase to £18.45m, and pre-tax profit a 32.8 per cent advance to £1.81m, for the half-year to December 28, 1977.

And Mr. J. H. Hooper, chairman, says there are no presently known circumstances which should prevent continued progress in the second half.

The interim dividend per 10p share is 0.60p net, compared with 0.6p (paid in two instalments) and absorbs £226,744. This is equal to 1.015p (0.806p) gross—last year's total was 1.087p net from record profits of £2,032.

First half tax takes £9.95m, compared with £9.72m, leaving £9.86m (£9.64m).

The further reduction in operating levels in the early part of the year which resulted in some short-term working acted as a spur to improve organisational and manufacturing efficiency, states Mr. Hooper.

In the specialised fastenings division, the general downturn in manufacturing industry, together with stockpiling, had its effect in reducing demand, but again continued improvements in manufacturing efficiency have reduced the impact, and there is now a small lift up in demand with the end of inventory reduction programmes. This division is highly equipped and "well poised to take advantage of a lift in demand as the economy improves."

The automotive parts distribution companies continued to grow at a rapid rate and he expects that by the end of the full year the growth targets for this division will have been achieved.

Although the overseas operations contributed little to the half

year's results, most are geared to achieve greater output and sales in the second half, and a greater contribution is expected during that period, he says.

Sales of automotive replacement parts—where the manufacturing companies are at a much higher level than a year ago, while exports have remained "buoyant."

comment

Armstrong Equipment's interim profits—almost a third higher before tax—reveal that the group is still reaping the benefits from its recent expansion into the automotive replacement market. Over the last couple of years the group has reduced its manufacturing side's dependence on original equipment from 85 per cent, to less than half, and has also rapidly developed its distribution set up, after doubling its number of outlets from 30 to 60 last year, the group is aiming to open a further 60 by the end of 1977-78. A pre-tax total of around £18m, looks in prospect for the current year and the group's financial position has remained strong. Borrowings have been significantly reduced since the £5.1m net level in the last balance sheet and the group still has an untapped borrowing facility of around £8m, available. However, it is doubtful whether the shares which have risen 37 per cent, to 704p in the last six months can move much higher on a maximum yield of just 4 per cent, despite the fact that it will probably be covered 4½ times by prospective earnings.

Tax comprises £500k (omitted)

U.K. corporation tax £3,126 (£1,310), overseas tax £1,126 (£1,081), tax equalisation £609 (£2,347), previous years' credit £55 (£10 debits). Extraordinary items £2,000 (£2,000) arising on sale of properties less tax £258 (£291), surplus arising on conversion to sterling of overseas net tangible assets £201 (£254), provision for depreciation £1,172 (£1,242), additional provision for deferred tax on change in rate of corporation tax nil (£285).

comment

Transport Development Group has benefited from a reduction in the number of small companies in the road haulage business and this helps to account for the almost maintained profits performance in the second half after the 20 per cent fall in the first.

But with a two-thirds reduction in business in Europe over the year (an almost full recovery here has now reportedly taken place) margins were still too tight. However, although the traditionally most profitable storage and transport side increased its profits contribution to more than 51 per cent from 44 per cent, by contrast, reduced its contribution from 16 per cent to 10 per cent, as a result of the building recession. Meanwhile, net liquid assets are around £10m, up on the £4.2m recorded in the previous year although interest charges were slightly higher as a result of financing purchases overseas. The better than expected figures sent the shares up 4p to 185p to yield 7.7 per cent, covered 1.83 times. The PE is 10.78.

Stated earnings per 25p share

Turnover of textile manufacturers John C. Small and Tidmas improved slightly from £24.1m to £22.88m in 1977 but pre-tax profits dropped sharply from £224,756 to £69,911. Tax takes £35,538, against £117,846.

When reporting first half profit down from £107,260 to £21,053, the directors said that if trading was maintained they looked forward to "an improvement in the second half." In the event profit in that period was £48,858, compared with £117,496.

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Turnover of textile manufacturers John C. Small and Tidmas improved slightly from £24.1m to £22.88m in 1977 but pre-tax profits dropped sharply from £224,756 to £69,911. Tax takes £35,538, against £117,846.

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TDG down by £1.43m.: 10% scrip

ON A TURNOVER up from £110.34m to £129.35m, pre-tax profit of Transport Development Group decreased from £13.56m to £10.13m, in 1977, after a first-half downturn from £7.02m to £5.6m. Stated earnings per 25p share, excluding extraordinary items, decreased from 5.89p to 4.25p for the year. The dividend is raised from 2.674p to 3.825p net with a final of 1.141p, and a one-for-ten scrip issue is proposed.

As to the current year's outlook the directors report that on the mainland of Europe profits are improving and in Australia the return of business confidence, following the recent change of Government, is noticeable. But in the U.K. there are as yet few signs of revival and it would be unreasonable at this juncture to expect an early recovery in profits for the first six months.

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Derek Crouch (Contractors) LIMITED

Opencast mining, building and civil engineering contractors, distributors of compressed air and materials handling equipment

Group Results for the year to December 31, 1975

	1975	1974
Turnover	£2,502	£2,000
Earnings before Taxation	1,134	933
Corporation tax	584	461
Net Profit after Taxation	600	472
Dividends for the year (1975) after allowing for Mr. D C H Crouch's waiver of £37,000	274	247
Profits for the year retained	£326	£225
Earnings per share on issued share capital at 31st December, 1975	6.19p	4.9p

The directors propose to recommend to shareholders that at the Annual General Meeting to be held on 31st March, 1976 a final dividend of 2.25p per ordinary share be paid on 2nd April, 1976 to shareholders on the register on 5th March, 1976; which together with the interim dividend paid in January last makes a total distribution of 3.2062p per share compared with 3.005p per share last year. This represents the maximum dividend payable under present regulations.

The Chairman Mr. D C H Crouch, reported in his statement that:- Despite the general recession which has been experienced by the Building Industry we have managed to increase both our turnover and profits in this sector.

The Company has a substantial workload in Opencast Mining and is well placed in every way to take advantage of the increased Opencast Coal programme. Mining operations, both in Northumberland and South Wales were very disappointing in the first half of the year, but there was a substantial improvement in the second half which has continued into 1976 with production in excess of target and we see no reason why this should not be maintained.

As to the future, in spite of the world difficulties that exist, morale and confidence remain high and the Directors look forward to a further successful year's trading.

Copies of the Annual Report may be obtained from The Secretary

DEREK CROUCH (CONTRACTORS) LIMITED
Head Offices Peterborough PE6 7UW

MIDLAND INDUSTRIES

Record Profits
* Group Sales increased 32.2% to £12.6m
* Group Profits pretax increased by 47.5% to £222,000.
* Total Dividends 24.75% (gross)

Foundry Division
Ironfoundry has been the strength behind the progress of the Group, with significant improvements in sales and profitability. We are continuing to invest in improved plant and machinery in this sector and view the future with confidence.

Engineering Division
This division has failed to live up to the promise of the previous year, due to the depressed state of the Agricultural Machinery market. The operation of the loss-making Belgian subsidiary has now ceased completely. However, Battles Ltd and the Heating and Process Control Division have both made good contributions after many years of poor trading, whilst the Boston Division has also made a sound contribution. Overall, a substantially improved performance by this sector is anticipated in the current year.

Despite the present climate of "doom and gloom", we are confident of further improving the Group's performance due to our policy of investing in improved manufacturing facilities.

E. C. Mansland, Chairman.

Heath Town Works, Wolverhampton WV10 0DD

Marchwiel seeking more overseas work

THE CURRENT year has started satisfactorily for Marchwiel Holdings, and chairman Mr. A. J. McAlpine says that he will be very disappointed if profits do not show further progress. Generally the company has made very good progress and should certainly continue to do so in the immediate future, he adds.

While the forward work load is fractionally below the same time last year in real terms, it should present no problems for the year and the chairman says that he is reasonably confident about 1976-1977.

He reports that the growth of overseas companies is proceeding apace and he is pleased to see a company can develop rapidly internationally. Nevertheless good progress is being made in this direction.

As reported group pre-tax profit increased from £5.33m. to £7.01m. in the year ended October 31, 1975, and would have been even higher but for losses on two major rail engineering contracts in the U.K. and heavy start-up costs on certain overseas work. There is an excellent case for recovering at least part of these losses.

An analysis of turnover—£14.43m. (£13.27m.)—and profit shows (2000s omitted): contracting £136,433 (£91,433) and £9,400 (£5,229); extraction £2,651 (£2,824) and motor contractors £4,043 (£2,945) and £193 (£20); and other activities

£1,164 (£1,080) and £48 loss (£210 loss).

Within Sir Alfred McAlpine (International) considerable progress has been made towards promoting work in the Sudan, the United Arab Emirates, Saudi Arabia and Nigeria. The award after the year-end of the Kenana sugar contract—valued at over £20m.—has given a boost to the company's activities and the chairman hopes that a number of further orders in the Middle East will be obtained during the current year.

Sir Alfred McAlpine (Northern) had a good year and the forward

BOARD MEETINGS

The following companies have notified dates of Board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indicators are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

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Aldersbrook Mar. 22
Barnes Mar. 22
Bentley's Mar. 22
Birmingham City Council Mar. 22
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De Beers' earnings are moving up again

MINING NEWS

BY KENNETH MARSTON, MINING EDITOR

AFTER A non-too-easy year, when world diamond sales recovered from the severe setback experienced in the second half of 1974 but failed to match that year's total, De Beers has come out with rather higher than expected profits.

Earnings now announced for 1975 amount to £22m. (£22.2m.) compared with £20.1m. and, as forecast in these columns, a final dividend of 20 cents (11.6p) makes a total of 28 cents compared with 25 cents for 1974. The tax charge for 1975 has been lowered by £239,000, a non-recurring benefit arising from the introduction of a pay-deduct system in South West Africa.

The two major factors which have offset the adverse effects on profits of last year's lower diamond sales have been a 1.5 per cent. overall increase in gem prices which became effective in January last year and the 17.9 per cent. devaluation of South Africa's rand in September. The latter factor is reflected in a sharp increase in the surplus on revaluation of foreign assets and liabilities.

Last year's devaluation applied to only three of the 10 annual diamond "sights" or sales which are made in U.S. dollars, and so it will make a greater impact in the current year. At the same time, the sales value will be further enhanced by the price increase of 8 per cent. which became effective in January of this year.

Indications are that diamond sales are fully maintaining their recovery and if the world economic recovery gathers strength they could challenge the 1973 record total handled by the Central Selling Organisation of £920.6m., a particularly important consideration for De Beers which

is now carrying record stocks of some £300m. (£176m.). But with a buoyant year in prospect De Beers Trust will be in the shadow of the political uncertainties facing South-West Africa which provides about one-third of the group's profits.

In the third quarter of last year, De Beers carried a tag-of-war situation where a tag-of-war exists with political uncertainties at one end and the influence of a rising Wall Street market and company earnings at the other.

The share closed at 23p yesterday in front of the latest results.

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New outlets for Wold Foods

Edwards and Walkden, of Smithfield, national distributors of the Merit range of frozen foods, announces a marketing agreement with Wold Foods, the Lincolnshire-based producers and processors of frozen vegetables, which provides for the guaranteed purchase and distribution of a large proportion of Wold's production.

Wold says its production will be complementary to Edwards and Walkden's marketing organisation, enabling its produce to reach a wide range of new markets.

The agreement comes into effect on July 1, 1976.

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BIDS AND DEALS

Acceptance conditions in Emu Wine battle

The Board of Emu Wine Holdings has been told that, in the event of the 170p share bid from Western Australian Worsted and Woolen Mills not having become unconditional by March 12, it will be extended for at least a further seven days. In the event that the offer does become unconditional, it will remain open for at least 14 days.

WAW already owns 32.48 per cent of the capital of Emu and its offer is conditional only on acceptances raising its holding to above 50 per cent.

On Monday the Emu Board recommended acceptance of the WAW offer following the withdrawal of the pre-bid from Lachapelle. But on the same day a new suit, Thomas Hardy and Sons, an Australian wine company, appeared on the scene with an offer of 182 1/2p a share.

The Emu directors yesterday said that the proposed Hardy bid was to be conditional on acceptances being received in respect of 90 per cent of the Emu shares or such lesser percentage, being not less than 30 per cent, as Hardy might decide.

The Emu Board went on to say that it had been informed that WAW would not accept Hardy's offer and that therefore, unless Hardy was prepared to make its offer conditional on acceptances being received in respect of a significantly lower percentage, the offer was bound to be unsuccessful.

Hardy had therefore been asked whether it was prepared to go unconditional in the event of acceptances being anything over 50 per cent. Hardy was not willing to indicate this at present but was reconsidering the question.

Emu shareholders are meanwhile advised to take no action on either offer until they hear further from their Board, probably not before next week.

DAVID DIXON
David Dixon and Son Holdings announces that, following the announcement by Tranwood Group that it would not be proceeding with its bid for the Ordinary capital of Bank Bridge

Group, the rearrangement of the settlement of the debt due to David Dixon from Bank Bridge will no longer proceed.

The financial advisers of David Dixon are now holding discussions with the financial advisers of Bank Bridge relating to the settlement of the debt and shareholders will be advised as soon as possible.

Aurora to press ahead

Details of events that took place prior to Aurora Holdings' only contested offer for East Sussex Engineering of 30.0312p per share cash are contained in the official bid document.

Aurora, which already holds 45.3 per cent of the capital of East Sussex, states that its intention when acquiring its original 50 per cent of the company was to obtain Board representation. It was only following a refusal for a joint meeting by East Sussex and a change in its financial advisers that Aurora decided to seek its bankers' approval for the finance for a full offer for the company.

The Board of East Sussex countered swiftly last night with a statement issued through its financial advisers, S. G. Warburg, urging shareholders to take no action "until all the relevant facts are available" and reaffirming the view that the Aurora offer is totally inadequate.

The statement criticises Aurora on the grounds that it has refused to "receive any of this information and to negotiate a fair price on it, making it clear that Aurora wants to be free to acquire more shares before shareholders are fully informed."

CARRON SALE
Carron Co. (Holdings) has sold its hydraulic division to G. L. Rexroth of St. Neots, for £650,000 cash. Proceeds will be used towards expansion of the other division of Carron.

WEIR GROUP BUYS REST OF WEIR PACIFIC VALVES
The Weir Group has acquired the outstanding 49 per cent shareholding in Weir-Pacific Valves.

Two new life policies from Scott. Widows

By Eric Short
The Scottish Widows' Fund and Life Assurance Society has introduced two new life contracts. The Whole Life Plus combines a with-profits whole life policy with a decreasing supplementary death benefit contract which provides a high level of minimum death cover. This latter value is based on the estimated claim value of the life policy after 20 years for age 80 for lives over 30 assuming a bonus rate of £3.20 per cent per annum compound. Thus for investors under 30 each £1,000 of minimum death benefit is provided by a whole life policy for a basic sum assured of £500 and initial supplementary cover of £600. The bonus assumption is on the conservative side, since the current rate of the Society is £4.40 per cent.

The other contract is the Joint Life and Last Survivor policy on similar lines to the new Whole Life Plus contract, except that the policy monies are paid on the second death of husband and wife. The policy is suitable to use for providing capital sums free of Capital Transfer Tax. These two contracts join the Society's other bonus reinforced contract Endowment Plus Assurance, which is used for mortgage repayment purposes.

Baker Wardell in profit

In line with expectations of a "significant improvement," Baker Wardell, a member of the Irish Tea Merchants Group, reports a turnaround from a loss of £72,990 to a profit of £2,091 for the half year to September 26, 1975. For the year to March 31, 1975, there was a deficit of £112,224.

Earnings per Ordinary share for the half year are shown at 2.32p.

Midland Inds. progress

The chairman of Midland Industries, Mr. E. L. Marsland told the annual meeting that the first five months of this year had progressed as expected; improved profits were being shown. He had no doubt that the current year would be satisfactory and that the group would continue to prosper in future.

He expressed satisfaction with the progress of the laundry division and the prospects for its future. The improvement expected of the engineering side was currently taking place.

KENDON CABINETS LIQUIDATION

Kendon Cabinets, a subsidiary of Headcrest Investments, which has incurred losses during the past two years has insufficient orders to justify its continued trading. Consequently a liquidator has been appointed.

Carrington Viyella sees second half U.K. upturn

IN GENERAL the directors of Carrington Viyella are not expecting an upturn in the U.K. economy until the second half of the current year, with overseas improvement somewhat earlier; when the improvement becomes a reality, they are confident of the group's ability "to improve its performance substantially."

In their annual report they say that it would appear that the world-wide recession, has now levelled off, but general economic problems peculiar to the U.K. make it difficult to forecast with confidence.

The chairman, Mr. L. Regan, in his statement, says that provided there is no political catastrophe, the benefits of past and planned capital investment will enable the company to "progress and prosper."

The benefits from the withdrawal from certain marginal and loss-making operations, and the closure of seven plants, will be felt from 1976 onwards, he says.

In the next two years the company will invest a greater proportion of funds in garment factories to give substantial productivity gains and increased production. Capital expenditure is expected to be about £1.5m. (£5.8m.) and approved capital expenditure totals about £1.4m. (£5.8m.). In 1975 group capital expenditure was slightly less than in 1974, £1.1m. of which £1.1m. was invested overseas.

As reported on February 19 pre-tax profit declined from £9,022m. to £5,566m. during 1975. Net dividend total is down from £1,727.5p to £1,723p. Factors affecting the results were the general world recession and inflation.

reorganisation and rationalisation costs of £2.7m. (£0.3m.) overseas performance of overseas companies.

In the earlier part of the year there was considerable under-activity in some areas, both in the U.K. and overseas. In the last four months activity improved, partly due to seasonal factors, and this was reflected in increased sales during that period.

As a result of continuing over-capacity in warp knitted commodity fabrics it was considered necessary to close the Rathnall factory.

Progressive reorganisation has necessitated the closure of two dyeing and finishing plants, a yarn dyeing unit and three garment factories. The production of these units is being transferred to other factories in the group.

The accounts show extra payments of £28,000 to former directors.

A statement of source and application of funds shows a £3.85m. decrease (£3.96m. increase) in overdrafts and a £10.2m. decrease (£9.41m. increase) in working capital.

At February 10, ICI Holdings and Imperial Chemical Industries, the ultimate holding company, held 58.9 per cent, and 9.5 per cent, respectively of the Ordinary Carrington Viyella manufactures textiles.

Meeting, The Dorchester, W. April 1, noon.

DARES ESTATES
The accounts of Dares Estates, the property investment company

in which a 65 per cent stake is now held by Mr. P. D. Jackson, Mr. D. Sid, their family trusts and Mr. R. Herbert-Smith, will be posted to shareholders on March 16, it was announced after yesterday's Board meeting.

The company's Stock Exchange listing was suspended in May, 1974, at a time when Mr. William Stern's family was thought to have a 65 per cent holding, in the wake of the disclosure by Stern Holdings that it had liquidity problems.

R. Stockfis turns in £300,131

SHEET METAL workers and steel fabricators Robert R. Stockfis (Manchester) reports pre-tax profit down from £288,237 to £300,131 for the year to August 31, 1975, on turnover of £3,06m. compared with £3,21m.

At half-way, when profits were down from £188,008 to £120,404, the directors were expecting "a significant improvement" in profit for the second half as compared with the first.

Full-year earnings are shown to be down from 31.5p to 23.4p per 25p share. A final dividend of 4.25p net raises the total payment from 3.64p to the maximum permitted 6.25p net.

Tax takes £138,625 against £209,255. There are extraordinary credits of £24,786 (£23,228) and after minorities the attributable balance is £141,500 compared with £168,002.

DE BEERS CONSOLIDATED MINES LIMITED

(Incorporated in the Republic of South Africa)

PROVISIONAL ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st DECEMBER, 1975 AND NOTICE OF DECLARATION OF DIVIDEND No. 112 ON THE DEFERRED SHARES.

The following are unaudited abridged versions of the consolidated financial statements for the year ended 31st December 1975, together with comparative figures for the year ended 31st December 1974, which should be read in conjunction with the sub joined notes.

CONSOLIDATED INCOME STATEMENT		CONSOLIDATED BALANCE SHEET	
	1975 R'000	1974 R'000	1974 R'000
Diamond account	216 795	242 657	—
Interest and dividends	94 795	92 387	3 978
Royalties and sundry revenue	10 352	7 352	2 887
Surplus on realisation of fixed assets	332	29	17 843
Surplus on revaluation of foreign assets and liabilities	21 190	1 334	24 834
Less: Transferred to currency reserve	21 190	1 334	—
	322 274	342 435	—
Deduct:			
Prospecting and research	17 387	14 649	10 432
General charges	13 489	11 643	139 027
Interest payable	4 721	2 204	780 436
Amounts written off loans and investments less surplus on realisation of investments	231	1040	974 749
	36 043	29 538	871 034
Group profit before tax	286 226	312 898	—
Taxation and Government's share of profits under mining leases (see Note)	59 465	100 408	—
Group profit after tax	226 761	212 481	—
Deduct:			
Outside interests in subsidiary companies	6 084	11 167	—
Group profit after tax attributable to De Beers Consolidated Mines Limited	220 677	201 314	—
Extraordinary loss arising from the relinquishment of shares in a former subsidiary	8 032	—	—
Loss provision included in funds appropriated for expenditure on fixed assets	8 032	—	—
Group net profit attributable to De Beers Consolidated Mines Limited	220 677	201 314	—
Appropriations:			
Amount written off patents	636	636	—
Transfers to reserves	110 265	91 212	—
Preference dividends—22 p per share	1 591	1 591	—
Second preference dividends—4 p per share	115	—	—
Deferred dividends—28 cents per share (1974: 25 cents)	100 507	89 217	—
	213 114	182 656	—
Unappropriated profit 31st December 1974	139 660	121 407	—
Adjustment thereto arising from changes in currency exchange rates	2 112	919	—
	141 772	122 326	—
Less: Lump sum contributions to staff pension fund in respect of prior years	—	1 324	—
De Beers' interest in the unappropriated profits of former subsidiaries	2 002	—	—
	139 770	121 002	—
Unappropriated profit 31st December 1975	147 553	139 660	—

The results for the year are not directly comparable with the results for 1974 because:

- The results of De Beers Botswana Mining Company (Proprietary) Limited, which is no longer a subsidiary company, are no longer included.
- As a result of the introduction of a "pay-as-you-earn" system of tax collection in South West Africa, the amount required to be provided for South West African taxation for the past year was less than would otherwise have been the case. This non-recurrent benefit has had the effect of reducing the tax charge for the year by R29 604 000.
- Diamond stocks held by mining companies at the year-end have been valued at cost of production on the LIFO ("last in first out") basis. This eliminates from the 1975 income statement the unrealised profits resulting, under inflationary conditions, from the use of the average cost of production method. The resulting reduction in the value of stocks taken to account amounts to R5 771 000.

DECLARATION OF DIVIDEND No. 112 ON THE DEFERRED SHARES
Dividend No. 112 of 20 cents per share (1974: 17 cents) being the final dividend for the year ended 31st December 1975, has been declared payable to the holders of deferred shares registered in the books of the Company at the close of business on 31st March 1976, and to persons presenting coupon No. 58 detached from deferred share warrants to bearer. This dividend, together with the interim dividend of 8 cents per share declared on 19th August 1975, makes a total of 28 cents per share for the year 1974-75 (25 cents). A notice regarding payment of dividends on coupon No. 58 detached from share warrants to bearer, will be published in the Press by the London Secretaries of the Company on or about 19th March 1976.

The deferred share transfer registers and registers of members will be closed from 27th March 1976 to 9th April 1976, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom transfer offices on or about 26th April 1976. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on 20th April 1976 of the rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the Company's transfer offices in Johannesburg or the United Kingdom on or before 26th March 1976.

The effective rate of non-resident shareholders' tax is 15 per cent.

The dividend is payable subject to conditions which can be inspected at the head office and London office of the Company and also at the Company's transfer offices in Johannesburg and the United Kingdom.

For and on behalf of the Board
H. F. OPPENHEIMER
A. WILSON Directors

Transfer Secretaries
Consolidated Share Registrars Limited,
62 Marshall Street, Johannesburg, 2001
(P.O. Box 61081, Marshalltown, 2107).

Charter Consolidated Limited,
P.O. Box 102, Charter House, Park Street,
Ashford, Kent TN24 8EQ.

DE BEERS INDUSTRIAL CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

PROVISIONAL ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st DECEMBER 1975 AND NOTICE OF DECLARATION OF DIVIDENDS

The following are unaudited abridged versions of the consolidated financial statements for the year ended 31st December 1975, together with the comparative figures for the year ended 31st December 1974.

CONSOLIDATED INCOME STATEMENT		1975 R'000	1974 R'000
Dividends, interest and sundry revenue		8 676	7 882
Less: General expenses		98	74
Profit before tax		8 578	7 808
South African Company tax thereon		175	57
Profit attributable to shareholders of De Beers Industrial Corporation Limited		8 403	7 801
Appropriations:			
Transfer to general reserve		1 500	1 000
Dividends:			
On preference shares—11 cents per share		110	—
On ordinary shares—82.5 cents per share (1974: 57.5 cents)		6 875	6 325
		(83)	366
Unappropriated profit 31st December 1974		1 384	1 018
Unappropriated profit 31st December 1975		1 382	1 384

CONSOLIDATED BALANCE SHEET		1975 R'000	1974 R'000
Issued share capital:			
Preference shares		2 000	2 000
Ordinary shares		22 000	22 000
Non-distributable reserves		8 200	8 200
Distributable reserves		15 902	17 384
Current liabilities		4 571	3 881
		55 573	53 465
Investments:			
Listed		14 921	14 921
Market value R39 367 000 (1974: R35 629 000)			
Unlisted		32 775	32 775
Loans		6 109	2 367
Loan portion of tax		423	387
Current assets		1 243	2 865
		55 573	53 465

DECLARATION OF DIVIDEND No. 51 ON THE ORDINARY SHARES
Dividend No. 51 of 40 cents per share (1974: 35 cents) being the final dividend for the year ended 31st December 1975, has been declared payable to the holders of ordinary shares registered in the books of the Corporation at the close of business on the 26th March 1976. This dividend, together with the interim dividend of 22.5 cents per share declared on 19th August 1975, makes a total of 62.5 cents per share (1974: 57.5 cents).

DECLARATION OF DIVIDEND No. 54 ON THE PREFERENCE SHARES
Dividend No. 54 of 2.75 per cent, equivalent to 5.5 cents per share in respect of the six months ending 31st March 1976, has been declared payable to the holders of preference shares registered in the books of the Corporation at the close of business on 26th March 1976.

For the purposes of these dividends the share transfer registers and registers of members will be closed from 27th March 1976 to 9th April 1976, both days inclusive. Warrants will be posted from the Johannesburg and United Kingdom transfer offices on or about 26th April 1976. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on 20th April 1976 of the rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the Corporation's transfer offices in Johannesburg or the United Kingdom on or before 26th March 1976.

The effective rate of non-resident shareholders' tax is 15 per cent.

The dividends are payable subject to conditions which can be inspected at the head office and London office of the Corporation and also at the Corporation's transfer offices in Johannesburg and the United Kingdom.

For and on behalf of the Board
H. F. OPPENHEIMER
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South Africa, Limited,
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No easy salvation for U.K. OECD output likely to rise by 4½%

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

IN A BLEAK analysis of the British economy's medium-term prospects, the independent National Institute of Economic and Social Research to-day dismisses the idea that North Sea oil offers the chance of salvation to the U.K.

According to the NIESR's February Economic Review, out this morning: "In spite of suggestions that the U.K.'s balance of payments and hence growth problems will be 'solved' by North Sea oil, it is hard to escape the conclusion that, largely because of the enormous net deterioration in our terms of trade between 1972 and 1975, North Sea oil may well not be sufficient to allow a return to full employment by 1980 without further possibly rather substantial increases in international competitiveness."

"This further deterioration in the terms of trade would imply a very large shift of resources into the balance of payments; and this in turn leaves little in the way of spare resources for private and public consumption growth, after provision for the required investment in fixed capital and stocks."

The article explaining the medium term analysis acknowledges that the U.K. could be lucky in a variety of ways—productivity growth could be faster than the NIESR assumes; its balance of payments assumptions may be wrong, especially on the U.K.'s import propensity; world trade may expand faster than expected. But "it is not sensible to bank on the best outcome; if anything, prudence would suggest paying most attention to the worst."

"The NIESR continues: 'This would appear to suggest going for an immediate large devaluation and cut in real wages in order to ensure that, if the worst did happen externally, growth prospects would nevertheless be tolerable.'

Problems

But it says there are unfortunately two problems attached to such a strategy: first, resistance on the part of the rest of the world to an aggressive exchange rate strategy by the U.K.; and secondly, the danger of triggering off a wage explosion. "In the context of a voluntary incomes policy, the real wage consequences of devaluation would have to be endorsed by the trade unions," the review notes.

"Judgment of just how serious these risks are is inevitably difficult. But it is certain that, if there were union resistance and so a renewed inflationary surge, the U.K. would once again be plunged into crisis."

The review goes on to say: "Almost any risk of this is worth avoiding. Since there is at least some risk at present, this argues against a large devaluation. Instead it would appear better to encourage gradual further deceleration in money wages with an unchanged exchange rate, so that competitiveness is improved some 2 per cent. to 3 per cent. a year."

"Falling a reduction of this size in U.K. inflation, which is perhaps rather unlikely, then some mixture of this and further but modest exchange rate depreciation with the same combined effect on competitiveness would be desirable," the review adds.

The Institute's text contains several implications of a seigniorage pull between economists favouring wages policy on the one hand and exchange rate adjustment on the other. To offset the problems which, in the end, both pose vis à vis the unions, the review examines the possibility of cutting tax rates in order to obtain union acquiescence in "the implied reduction of real wage growth."

Limited scope

But it goes on: "This scope is limited by the pace at which public consumption can be cut... substantial cuts in tax rates would cause severe pressure on the exchange rate since the additional private consumption unmatched by public cuts would increase a current account deficit already temporarily larger."

The review continues: "The task of keeping the exchange rate on the desired path will fall only partly on monetary policy, since some use of the reserves and of external borrowing could also be

PROJECTION TO 1980 ON "UNCHANGED POLICIES"				
Net trade balance, goods and services (change per annum as per cent of GDP)				
	1976	1977	1978-80 ^(*)	1977-80 ^(*)
Real variables				
Real GDP	1.3	2.0	2.8	2.6
Real wages (pre-tax)	-1.3	-0.4	2.0	1.4
Unemployment ⁽¹⁾ (per cent. of labour force, average for year)	5.4	6.0	6.2	6.2
Terms of trade	0.1	-0.3	-0.8	-0.7
Resource uses, 1970 prices				
Net trade balance, goods and services (change per annum as per cent. of GDP)	0.1	0.6	1.2	1.0
Private consumption	-1.7	-0.3	1.7	1.4
Total fixed investment and stockbuilding	8.8	4.3	3.5	4.1
Public consumption	2.9			
Monetary variables				
Current account deficit (£ billion, current prices)	-2.0	-1.9	-0.7	-1.0
Public sector borrowing requirement (per cent. of GDP)	11.3	10.8	7.5	(0 in 1980)
Consumer prices				
Money supply (M3, per cent. change, IV on IV)	14.5	7.5	5.0	5.6
Short-term interest rates (per cent. per annum, for year)	11.0	11.0	8.0	8.7
Effective exchange rate ⁽²⁾	-9.1	-0.9	-	-0.2

Source: NIESR estimates.
⁽¹⁾ U.K. wholly unemployed, excluding school leavers and adult students.
⁽²⁾ Based on England definition.
^(*) Average for the 3 years, 1978-80.
⁽¹⁹⁷⁷⁻⁸⁰⁾ Average for the 4 years, 1977-80.

made up of what should merely amount to a smoothing operation. It should, therefore, be possible for monetary expansion to proceed at rates consistent with a gradual deceleration in prices."

The review emphasises that its medium-term projection is constructed on the basic assumption that the current account of the balance of payments must be in surplus by 1980. A key point is that "this payments target implies a required transfer of resources into the net trade balance on goods and services. Exports are 'given' by world trade growth only at constant competitiveness" and they, with the terms of trade also given, dictate imports.

"Given imports and an assumed elasticity of 1.5 between gross domestic product and imports, there is a maximum feasible GDP which is then the resource constraint."

The review says that North Sea oil certainly eases the constraint and "allows the economy to operate nearer productive potential."

Deficits

But it is noted that "the balance on non-trade items (net property income and transfers) which has always been in surplus in the past, is expected to deteriorate sharply between 1977 and 1980 because of financing charges on continuing deficits and profit outflows from foreign oil companies in the North Sea."

"Interest payments on the debt received to finance the abnormally large deficits since 1975 (which have already accumulated to over £6bn. and may total around £12bn. by 1980) could exceed £1bn. Remittances paid abroad from the North Sea may reduce net property income by a further £3bn."

The whole of this medium-term projection is seen in the context of an assumption that there is a medium-term, in the sense that the U.K. is not plunged into another short-term crisis during 1977. The forecast assumes a 3 per cent. earnings growth in 1977, but the NIESR says earnings figures growth in excess of 10 per cent. "would begin to look like crisis figures."

"The world trade assumption in the medium-term is a slow recovery followed by growth rate of 9 per cent. a year from 1978 onwards—only slightly above the 1972 rate of 7 per cent. to 8 per cent. The NIESR emphasises that, broadly speaking, the economic strategy of the present Government is to allow growth of world trade to generate renewed expansion in the U.K. economy—via the indirect effect on investment and private consumption."

The NIESR says that "only by coincidence" will this constrained growth of GDP achieve full employment. "This coincidence occurs if the growth of world trade is sufficient to generate, at the terms of trade set by external forces, adequate export volume to finance the import volume implied by full employment."

The NIESR's projections on unchanged policies are shown in the accompanying table. The implication of the world trade

and commodity price projections is that GDP can only grow by 2.5 per cent. on average in the three years 1978-80 (that is less than the growth of productive potential).

The review says that over the projected medium-term period "total fixed investment is assumed to be virtually static because the rise in GDP requires only a moderate increase in the capital stock and at the end of 1977 there is assumed to be some spare capacity still in existence, in spite of low investment meanwhile."

It seems clear enough that vast amounts of capital are not needed to provide such a moderate growth of GDP in a situation of considerable excess labour supply.

The NIESR adds: "To summarise, in this projection balance of payments equilibrium is achieved at the cost of high unemployment throughout the period. The low growth rate of resources implies restraint in public consumption if prior claims are to be accommodated."

The NIESR considers a number of ways in which there could be a more favourable outcome for employment levels.

External competitiveness is not merely maintained but actually improved through a cut in real wages. "To achieve full employment by 1980 it would probably be necessary to achieve approximately an extra 5 per cent. growth over the four years 1977-80 or another 11 per cent. a year." The terms of trade would have to deteriorate by an additional 21 per cent. a year, either through reduced money wage growth with exchange rate constant or constant money wage growth with exchange rate depreciating.

The option of increased foreign borrowing: There would still be

a balance of payments deficit by 1980 and there would be a risk of exchange rate crises, greater concern on the part of foreign creditors and potentially destabilising effects on domestic inflation and domestic output.

Import controls and surcharges: These might offer the possibility of the same balance of payments improvement with less worsening in the terms of trade. But "we doubt whether one could secure by international negotiations a system of balance of payments adjustment over the medium-term, which would be significantly less costly to the U.K. than devaluation."

Tax increases: "The problem with such a course of action... that wage claims have been found in recent studies to be sensitive both to indirect taxes (through consumer prices) and to direct taxes. But excessive real pre-tax wage demands 'can only be frustrated by the exchange rate, with the implication that an inflationary spiral of nominal wages and import costs would be generated.'"

Other points made in the latest NIESR review are:

Incomes policy: "Both the weekly average earnings index and the weekly wage rates index peaked (at just over 30 per cent.) in the spring, before the introduction of the new pay policy... there was evidence, from the textile industry in particular, that the recession was exercising a moderating influence in certain sectors. While the strict adherence to the 3 per cent. policy in all the settlements made known since July has undoubtedly exerted a powerful downward pressure on earnings as a whole, it can reasonably be argued that in some sectors it has actually raised wages, and that the low paid... could not have expected to get the 3 per cent. they now have."

In the United States the recovery will continue throughout this year, and GNP, which fell 2 per cent. last year, will rise by 6 per cent. this year. The U.S. Administration's forecast of a 5.7 per cent. growth rate next year seems very much on the high side.

In Canada recovery will be fairly subdued. GNP should rise by 4½ per cent. this year, followed by some further acceleration next year.

Japan's economy is likely to expand by 5 per cent. this year, with a significantly higher rate of increase in gross domestic product next year. Exports will play a critical role in the recovery, since it will take some time for planned Government expenditure to have much impact on employment and thus on consumer confidence.

In France, the Government has

FINANCIAL TIMES REPORTER

TOTAL OUTPUT in member countries of the Organisation for Economic Co-operation and Development is forecast by the Institute to grow this year by 4½ per cent. With the prospect of a similar growth in 1977, unemployment is nevertheless likely to remain exceptionally high both this year and next.

Consumer prices in the OECD area are likely to rise by about 3 per cent. this year, followed by a rather lower rate in 1977, even though the Institute forecasts further substantial increases in petroleum prices.

The OECD area trade deficit, which was nearly eliminated last year, is expected to return this year and next year to the very high levels of 1974. Conversely, the oil producers' surplus is likely to return to 1974 levels.

The contribution of national Governments to this year's recovery will be limited by their concern over both the size of the public expenditure and inflation. Consumer spending will play a crucial role, but is likely to be subdued by unemployment and inflation.

Total output in the OECD area is likely to rise by 4½ per cent. this year and next, and the recovery will be faster in major countries than in small countries.

CHANGES IN MAIN COMPONENTS OF DEMAND IN OECD COUNTRIES

	1975 (estimates)	1976 (forecasts)
Consumers' expenditure	+1½	+3½
Public authorities' current spending	+2½	+2½
Gross fixed investment	-7	+6
Exports of goods and services	-6	+4
Imports of goods and services	-8	+6½
Gross domestic product	-1½	+4½

Source: OECD National Accounts of OECD Countries, and NIESR estimates.

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In France, the Government has

revised its forecast for GNP this year to be 1½ per cent. lower than last year's. In the Netherlands, the official forecast for this year of 3½ per cent. now seems more plausible, and is likely to be exceeded next year. Real growth in Spain is likely to be in the 1½ per cent. range this year, though forecasting difficulties are considerable.

Hesitant

In Australia recovery is still hesitant, and real growth this year may be only 2½ per cent., most of which will occur in the second half. Accelerating investment and exports should raise the growth rate next year to 4½ per cent. or even more.

In South Africa the good prospects for higher export earnings are clouded by the increasing size of the fiscal deficit and its impact on inflation. GDP growth this year may barely reach 2½ per cent., but exports are expected to be substantially higher than last year.

The combination of inflated import prices and declining export markets has resulted in a serious disruption of national income, leading to lower targets for 1976-80. In the Soviet Union, the weakened base from which the Plan is starting suggests that growth this year will be considerably below the 5½ per cent. rate, which is the target for the five-year period.

Clearing Bank loan analysis

February 18, 1976

The table covers advances by offices of the London Clearing Banks and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the banking sector. This analysis includes loans under the special schemes for shipbuilding (within item 6 "Shipbuilding") and for exports (within item 23 "Overseas residents"), but amounts which have been refinanced with the Bank of England are not included. The totals of advances outstanding agree to the totals shown in Table 1 of the monthly balance-sheet statement.

	Total outstanding (£m.)	Change on quarter (£m.)	Col. (1) as % of total
MANUFACTURING			
1. Food, drink and tobacco	327	-78	2.5
2. Chemicals and allied industries	397	+35	1.9
3. Metal manufacture	234	-89	1.2
4. Electrical engineering	327	-18	1.6
5. Other engineering and metal goods	840	-5	4.0
6. Shipbuilding (including special scheme lending)	300	-3	1.4
7. Vehicles	280	+44	1.3
8. Textiles, leather and clothing	415	+44	2.0
9. Other manufacturing	705	-24	3.4
Total 1-9	4,008	-37	19.3
OTHER PRODUCTION			
10. Agriculture, forestry and fishing	755	-4	3.7
11. Mining and quarrying	228	+15	1.1
12. Construction	1,181	+45	5.7
Total 10-12	2,164	+56	10.5
FINANCIAL			
13. Hire purchase finance companies	350	-6	0.9
14. Property companies	1,432	+18	6.9
15. Insurance enterprises (including pension funds)	182	+7	0.7
16. Other financial	1,172	+177	5.6
Total 13-16	3,136	+202	14.1
SERVICES			
17. Transport and communications	523	-19	2.5
18. Public utilities and national government	772	-48	3.7
19. Local government services	136	-2	0.6
20. Retail distribution	802	-23	3.9
21. Wholesale distribution	493	+19	2.3
22. Professional, scientific and technical	1,015	+54	7.9
Total 17-22	4,555	-20	22.0
PERSONAL			
23. House purchase	1,432	+13	5.0
24. Other personal	2,065	+70	9.6
Total 23-24	3,497	+83	14.6
TOTAL ADVANCES TO UK RESIDENTS	16,708	+1,187	80.5
OVERSEAS			
25. Overseas residents (including lending for exports under special schemes)	4,042	+19	19.5
TOTAL ADVANCES*	20,751	+1,206	100.0
* Including advances in foreign currencies, of which £1,135 are to U.K. residents	4,531	+106	
† Excluding a rise of 233 in the outstanding level of advances as a result of the change in the statistical treatment of First National Finance Corporation from a "listed bank" to a private sector financial institution.	2,380	+133	

London Clearing Banks' balances

at February 18, 1976

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. Tables 1, 2 and 3 are prepared by the London clearing banks. Tables 1 and 2 cover the business

of their offices and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the banking sector. Table 3 covers the parent banks only. In this, it is comparable with the figures

produced by the Bank of England, which show the reserve positions of all the banking sectors subject to credit control. Minor differences here arise from the exclusion from the clearing bank figures of Courts, a subsidiary of National Westminster but a clearing bank in its own right.

TABLE 1. AGGREGATE BALANCES

	Total outstanding (£m.)	Change on month (£m.)
LIABILITIES		
Sterling deposits:		
U.K. banking system	2,432	+114
Other U.K. residents	22,295	-322
Overseas residents	1,611	-19
Certificates of deposit	1,467	+71
of which: Sight	25,439	-57
Time (inc. CD's)	18,286	-235
Foreign currency deposits:		
U.K. banking system	2,477	-58
Other U.K. residents	332	-11
Overseas residents	7,180	+132
Certificates of deposit	1,021	-25
Total deposits	39,707	+38
Other liabilities	6,128	-352
TOTAL LIABILITIES	45,835	-314

ASSETS

Sterling			
Notes, coin and balances with Bank of England	914	-32	
Market loans:			
Discount market	1,620	-231	
U.K. banks	4,193	+229	
Certificates of deposit held	1,254	+107	
Local authorities	407	+28	
Other			
	8,164	+133	

TABLE 2. INDIVIDUAL GROUPS OF BANKS' BALANCES

	TOTAL	BARCLAYS	LLOYDS	MIDLAND	NATIONAL WESTMINSTER	WILLIAMS & GILLYN
	Outstanding on month	Outstanding on month	Outstanding on month	Outstanding on month	Outstanding on month	Outstanding on month
LIABILITIES						
Total deposits	29,707	+1	10,829	+23	7,337	+28
ASSETS						
Cash and balances with Bank of England	914	-32	298	+9	165	-13
Market loans:						
U.K. banks and discount market	4,454	+46	2,062	+164	2,883	+113
Other	4,777	+219	1,478	+17	1,398	+40
Bills	1,521	-26	440	-137	287	+31
Special deposits with Bank of England	664	+224	204	+71	190	+32
British Government stocks	1,833	-89	457	-20	413	-19
Advances	20,751	-125	5,908	-27	5,190	-17

TABLE 3. CREDIT CONTROL INFORMATION (Parent banks only)

	ELIGIBLE LIABILITIES	RESERVE ASSETS	RESERVE RATIO (%)
	18,828	-293	5.825
	18,828	-114	7.96
	18,828	-114	12.7

Banking figures

(As table 3 in Bank of England Quarterly Bulletin)
 ELIGIBLE LIABILITIES, RESERVE ASSETS, RESERVE RATIOS, AND SPECIAL DEPOSITS

	Feb. 18, 1976 (£m.)	Change on month (£m.)
ELIGIBLE LIABILITIES		
U.K. banks		
London clearing banks	18,810	-200
Scottish clearing banks	1,952	+44
Northern Ireland banks	497	+9
Accepting houses	1,636	+132
Other	5,512	+85
OVERSEAS BANKS		
American banks	2,712	-6
Japanese banks	1,679	+50
Other overseas banks	152	+12
Total eligible liabilities*	33,207	+135

RESERVE ASSETS		
U.K. banks		
London clearing banks	2,583	-114
Scottish clearing banks	274	+9
Northern Ireland banks	86	+3
Accepting houses	1,341	+44
Other	1,024	+42
OVERSEAS BANKS		
American banks	423	+1
Japanese banks	22	-1
Other overseas banks	317	+5
Consortium banks	49	-2
Total reserve assets	5,122	-15

RATIOS %		
U.K. banks		
London clearing banks	13.7	-0.3
Scottish clearing banks	14.0	+0.1
Northern Ireland banks	17.3	+0.2
Accepting houses	20.8	+1.0
Other	18.2	+0.4
OVERSEAS BANKS		
American banks	16.0	+0.1
Japanese banks	13.5	-0.5
Other overseas banks	18.5	-0.4
Consortium banks	26.4	-3.7
Combined ratio	15.4	-0.1

CONSTITUTION OF TOTAL RES

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"Increase in rates of Reversionary Bonus."

STATEMENT BY THE CHAIRMAN, MR. T. N. RISK.

To be presented to the Annual General Meeting on 16th March 1976.

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RETIRING DIRECTORS

Before turning to a review of the past year I must pay tribute to two members of our Head Office Board, now retired, Sir William Watson and Mr. W. A. Arbuckle. Sir William joined the Board in 1941 and was Chairman from 1966 to 1969. With his shrewd and questioning mind, and his wide experience, he contributed greatly to our discussions. Mr. W. A. Arbuckle was elected to our Canadian Board in 1952 and became its Chairman in 1958, a post which he held until the end of last year. It would be impossible to overstate the contribution he has made to our affairs in Canada by the close personal interest he has taken in our business there and by the way in which, without stint, he put his great financial knowledge and experience at our disposal. It was at once due to the growth of our Canadian business, and a tribute to his leadership, that in 1961 we felt that our Canadian Chairman should be a member of the Head Office Board. I am glad to say that Mr. Arbuckle is remaining a member of the Canadian Board and our Canadian organisation will continue to benefit from his sage counsel. We shall miss him in Edinburgh, but we welcome Mr. Lucien Rolland who has succeeded to the chairmanship in Canada and who therefore joins us in Mr. Arbuckle's place.

ECONOMIC OUTLOOK

The problems which dominated my annual review a year ago are still with us. There are welcome signs that the steps which our Government are belatedly taking to counter inflation are having some effect, though at a cost to the living standards of many. As unemployment continues to increase, the battle against inflation will become more difficult and unpopular but failure would be disastrous for all. Life assurance companies are peculiarly vulnerable to inflation since the terms on which their contracts have been made are fixed and cannot be adjusted to allow for increased costs. Further, long term contracts demand stability in the value of the currency in which they are expressed, if policyholders are not to be cheated of their reasonable expectations. We are solidly behind the Government in their intention to restore credibility to our currency.

INVESTMENT CONDITIONS

During the year we saw a remarkable reversal of the gloom which prevailed towards the end of 1974. The change in market levels during the year added approximately £200m. to the value of the assets shown in our accounts a year ago. We judge the value of our assets by the security of the capital and the income they produce and not by their market value at a particular moment. Our judgments are naturally less volatile than those of the market; this approach brought us reassurance when we contemplated the fall in market values at the end of last year but, per contra, we must guard against undue elation at the recovery. I shall have further observations to make on this subject when I come to discuss the results of our actuarial valuation. One reason which must temper our enthusiasm at the market's recovery is that the rewards to be derived from investment in industry do not appear to have improved in line with changes in share prices, and this is bound to cast some doubt on the attractiveness of U.K. ordinary shares as an investment at present.

There has been much, and largely ill-informed, criticism in recent months that the investing institutions have not adequately provided finance for industry. I am not persuaded that this claim has any foundation in fact. It is true that industry has invested less than might be thought healthy, but this is a direct consequence of a series of factors beyond the control of industry or indeed of the investing institutions. Management sees on the one hand ample evidence of worker resistance to the introduction of new and more efficient manufacturing processes, and on the other the erosion of profits brought about by continually increasing costs and price controls on the finished product. Uncertainty as to the Government's aims and policies does not breed confidence and the extent of the Government's own borrowings has increased the cost of raising new capital to a prohibitive level when compared with the profits likely to be derived from its investment. This is the crux of a problem which will not be solved by tinkering with symptoms or setting up any elaborate organisation which will not in itself tap any new source of funds for equity investment. A reduction in Government borrowing and a recognition that the life blood of commerce and industry is net profits out of which further investment can be financed are essential.

LEGISLATION

The year has seen no reduction in the volume of legislation which directly or indirectly affects our business and materially adds to our operating costs. Our policyholders are paying heavily for the abuse by a comparatively small sector of the market of the taxation privileges accorded to life assurance companies. One cannot wonder that the authorities have felt driven to take action; the pity is that in blocking the loopholes they often interfere with utterly blameless transactions to the detriment of the innocent. It is, for example, incredible, but true, that one of our staple contracts, the with profit whole life policy by uniform annual premiums which we have been selling for over 150 years should now at younger ages fall foul of the new regulations governing what contracts are eligible for life assurance premium relief.

Apart from the direct administrative cost of complying with ever more complicated rules there is a hidden and insidious growth in the costs our policyholders are being called upon to bear as a result of various legislative enactments which have as their object the protection



of the consumer. Unfortunately, in the context of our business, such protection is likely to benefit only a minority and for the majority the price at which it is purchased may be high. The Consumer Credit Act 1974, for example, if it is administered as we have been informed, will, by its complications, make it uneconomic to continue to grant loans on security of our policies as an automatic right. Such loans have long been one of the cheapest sources of credit available and so in the apparent interest of a small number of consumers all future policyholders will be deprived of a valuable right.

A further example is the Policyholders Protection Act which reached the Statute Book during the year. This unsatisfactory Act did not add to the funds available to meet the claims of policyholders as a whole. Its limited purpose was to ensure that the losses of the minority who through ill-luck, cupidity, or bad advice had entrusted their savings to unsound companies, would be shared by the larger number of policyholders of more prudently managed companies. However, recent events seem to have denied it even this modest measure of success and it is sadly apparent that if the Department of Trade had instead used the extensive powers they already possess to amend the obsolete regulations governing the winding up of life insurance companies, it is likely that some of the unfortunate minority would by now have received some payments under their policies and that unnecessary delay and expense would have been avoided.

NATIONAL PENSIONS

The Social Security Pensions Act 1975 is now on the Statute Book and employers are faced with the decision whether or not to join the government scheme or to provide equivalent benefits under their own occupational schemes. The choice is not easy, and cannot be based purely on immediate comparisons of cost. The future is too uncertain for that. In times of high inflation the cost of providing pensions which are linked to final salaries can be frightening. There is no investment medium available whose return can be relied on to keep pace with rates of inflation at the levels we have been experiencing. It is certain that, if inflationary tendencies continue unabated the holders of pensions which are, like those of the government scheme, misleadingly described as "inflation-proofed" will be due for a bitter disappointment when the bill is eventually presented and national resources are insufficient, as they will be, to meet it.

The Government has repeatedly stated its desire to encourage good occupational pension schemes, and the Department of Health and Social Security has shown itself sympathetic to the representations which the pensions industry has made on the need to find some means of limiting the liability to revalue accrued pension rights of employees who leave before pension age. The open-ended nature of this commitment was undoubtedly inhibiting decision and the introduction of new occupational schemes. The announcement made in mid-February that one of the solutions for which the industry had pressed was to be adopted was therefore most welcome.

The way is not, however, entirely clear. The Government have decided that, with minor exceptions, the cost of new or improved pension schemes must count against the £6 maximum allowable increase in wages. This does not make for good pensions planning. We have reluctantly accepted this decision on the grounds that the fight against inflation must have absolute priority, but we must hope for an early relaxation.

CANADA

Last October a new chapter was opened in Canada when the Federal Government abruptly reversed its stance of only a few months previously and introduced a programme of economic restraint including wage and price controls and monetary and fiscal tightness. The Canadian economy has in fact experienced only a mild recession but export markets were weak, inflation persisted at about the 11 per cent level, inflationary expectations were worsening and there was an alarming increase in wage demands during the year. Our Canadian colleagues naturally feel that it is much too early to make any prediction of the results of this new programme. While there is a general expectation that it will go some way to control and even to reduce inflation, there is also an atmosphere of great uncertainty while labour leaders organise themselves in opposition to the programme and leaders in business and industry try to see the way ahead amid the enormous complexity of the regulations for the implementation of wage and price controls.

Our business in Canada is largely weighted on the side of pensions and annuities and as might be expected in a period of inflation there was a continuation of the growth in our liabilities for annuity and pension business and the assets covering them. On the life assurance side of our business, progress was minimal during 1975 largely because of the difficulties experienced in adding to the number of men representing the Company in the field. This and a general strengthening of our field organisation is a major project for the next few years.

The Company's reputation in Canada is high and is continually maintained by the excellence of the results of its with profits policies and of the investment return on its funds of which there can be no better evidence than the growth of the volume of money committed to us for investment management which now amounts to about \$300m. at market value.

VALUATION RESULTS

As mentioned earlier the market value of our assets is now such that the provision of £250m., transferred in 1974 to the Investment Reserve, is no longer fully required. Other things being equal we should not normally expect to see the value of our "long-term insurance funds" fluctuating from year to year with changes in market conditions. We must, as their name suggests, take a longer and more dispassionate view. As compared with 1974, however, other things are not equal. So far the Government's counter-inflationary policy appears to be working, and rates of interest are reflecting this by their continued downward trend.

The main source of our strength, and our ability to meet with success the strains we were put to last year lies in the margin which we have always maintained between the rate of interest we actually earn on our funds and the rates which the actuaries assume will be earned when making their calculations. The changed conditions, and the feeling that the rates of interest ruling at the end of last year were surely abnormal, have led them to feel that the rates assumed in the valuation of our liabilities should be reduced so as to preserve the strength of our valuation basis. We have therefore taken credit for £150m. of the appreciation which has occurred in the value of our assets and we have applied virtually the whole of this sum to meeting the cost of the alteration in the basis on which our liabilities have been valued.

The high rates of interest available have increased the revenue surplus available for distribution, both here and in Canada, and have permitted a modest, but significant, increase in our rates of reversionary bonus. The drop in the rates of interest assumed in our valuation allows us to put a higher value on the future income expected to be derived from our equity portfolio than in 1974 and this has resulted in an increase in our rates of terminal bonus. For twenty-five years, now, the "Economist" has compiled tables comparing the claim values of policies effected at a fixed premium with different companies. We have been consistently among the leaders in these comparisons and I believe that the current declaration will enable us to maintain a record which is equalled by few and surpassed by none.

STAFF

I must first refer to the retirement of our Pensions Manager Mr. T. W. N. McCallum. His experience in the company was wide-ranging, and he was an acknowledged expert in his subject. He was a devoted servant and his many friends and colleagues will miss him. In South Region too age has taken its toll. Mr. H. W. McLellan, Regional Manager, Mr. A. H. Johnston, Regional Pensions Manager, and Mr. Stanley White, Regional Agency Manager, have all joined the ranks of our pensioners. Each in his own way has made an immense contribution to our success in a challenging and competitive market and has left his successor with an organisation well fitted to meet these demands. These four men have earned their retirement, and we wish them well.

The new business figures contained in the Directors' Report show that we have more than maintained our share of the market and are a tribute to the energy and knowledge of our sales staff. Success on this scale brings its problems and our administrative staff have responded to these with enthusiasm and have maintained the standard of service without which the sales staff would labour in vain. It is worthy of note that all this has been achieved with no increase in the numbers of our staff. I am very grateful to them all.

Standard Life

The largest mutual life assurance company in the European Community.

Head Office: 3 George Street, Edinburgh.

FINANCIAL TIMES SURVEY

Wednesday March 10 1976

CALCULATORS

The explosive growth of the calculators market is a phenomenon of this decade. The upshot is a proliferation of models in most ranges and some rugged competition as new entrants bid for a share. Prices are keen, and margins are under pressure.

World
demand
will
rise

More than a year ago observers were predicting a boom but a sharp downturn in the market because of a sharp fall in the price of silicon chips. Their financial strength and technical abilities, however, would enable them to make mincemeat of the specialist groups, however well established, because they were principally engaged in the assembly of parts and assembly of some of the big names suffered swinging losses, saying "a market share, two may not continue what has turned out to be a seriously expensive operation that even their cost forecasting failed to for, published companies with own traditional outlets suffered in the measure rock-bottom price possible, level out at a little over the

that they stuck to what they knew to have been successful in the past. When they ventured into uncharted waters such as the extremely expensive operation of own calculator chip design they lost—but not in proportion to the gains. Possibly because of the moves by TI, National and Rockwell, chip quality from Far Eastern sources has improved dramatically. DIXONS, for instance, report less than 1 per cent. returns on own-brand machines, carried, a proportion of these still being due to "finger trouble" where the user has not read the instructions. This low figure should not be surprising because the company demands 100 per cent. quality assurance from suppliers and has its own resident controllers at their plants. Meanwhile, unlike charity, a multitude of labels continue to cover a very few makers' names and over the next few months buyers may notice a number of striking similarities in machines ostensibly from very different sources. It would be invidious to predict whether or not those who have suffered most will remain in business. Plant closures and production reshuffling do not always mean a retreat. The market has presented a such novel phenomena since the mushroomed suddenly at the turn of the decade that most of the pundits have been wrong. Founded and, while £10 at one time, was believed to be the world market is tending to level out at a little over the

Discerning

Appearances and the addition of percentage and logs can go a long way to selling the low-cost machines now that the public is becoming more discerning. And it is extremely interesting that school children in growing numbers are asking marketing outlets such questions as the accuracy of the log, and trig. functions on various machines. Indeed, while the fathers are coming back to the market for machines with the added sophistication of VAT calculators or 50m. unit a year mark, with world output of 63m., 22m. for the U.S. and 20m. for Europe, U.S. (40 per cent. of all units) and predicts continuing expansion in about two years, to be followed by Europe in 1980, others have quite different ideas. Casio—which claims to lead the world with its 14m. unit target this year—says 1976 will see a



Assembly of CBM hand-held calculators at the Eaglescliff factory.

change. One factor that could have a major effect would be a change of attitude by education authorities to permit general use of calculators in schools rather than excluding them from branches of mathematics as at present.

Be that as it may, the appeal of the calculator as merely a gimmick seems to have faded and people are beginning to discover just what they can do—and demanding the changes needed to make them easier to work with. It is in the measure that the changes are complied with that makers will be successful.

The outlook for the U.K. market seems to be one of accelerating sales, with Dixon predicting 2m. for the current year after 1.2m. last year. There has been some reshuffling of machines carried by such big outlets as Curry's, Boots, Woolworths and W. H. Smith in some instances, due to unsatisfactory service arrangements. It has left CBM with by and large half the types presented and a programme for the current year of 14m. machines from Eaglescliff, which is about one-third of CBM world output. CBM expects to turn last year's comparatively small loss into profit and has had an auspicious first quarter. The company expects to increase its present excellent penetration of the German market.

Insofar as Sinclair is concerned, the Oxford range, out of the unsuccessful courtship with the giant Gillette

group, seems to be picking up well despite the company's pre-concentration on digital watches. It is understood that the abortive U.S. venture did not cost the company real money since tooling costs were covered. It did, however, waste valuable time which could have been better spent refining the Cambridge models and improving support for them.

All the foregoing relates to hand-held or "pocket" calculators, events which have had some effect on the desk-top printing calculators at the low end of the price range.

Brothers

The simplest of these are now cheap enough to attack the market previously held by the electrical or hand-operated adders. But their big brothers in the £2,000 plus class are something very different and the rules of the game as expressed so far do not apply.

Most of the multiple-memory programmables now on offer are more versatile, as delivered, than any mini computer, especially for scientists and engineers. Many incorporate microprocessors to do relatively simple operations fast. Most can work with plotters, printers and extra storage and be used with an evergrowing library of program routines devised by makers or by their users' clubs.

Of course there is some penalty of inflexibility to be paid but the latest improvements in electronics engineering have

taken these machines a very long step ahead, insofar as making complex operations easier to command by the average human being—and that is probably where the calculator builder will score most heavily over the computer engineer.

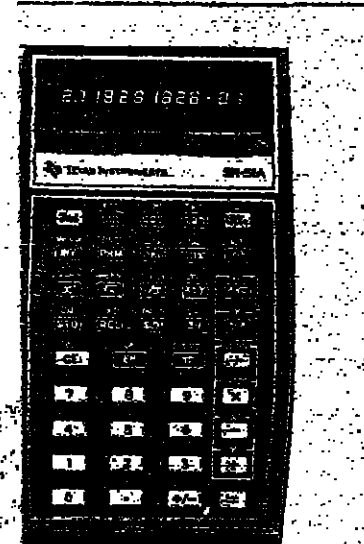
It is possible to use relatively simple desk-top programmables to do standard commercial routines, and units of this type have been on the market for some time. It may be that users were not ready for them. But if computing costs continue to rise while electronic mass production costs tend downward and the end-product grows continuously more complex yet more reliable, the intelligent calculator could oust the small computer before the latter has done a good job of getting rid of the larger general-purpose machine.

Of course, the chip design and/or purchase rules for the the hand-held markets do not apply here and builders frequently steal a march by a clever piece of proprietary chip design or a great improvement via process line. But this is selling research and development and not high quality mass production.

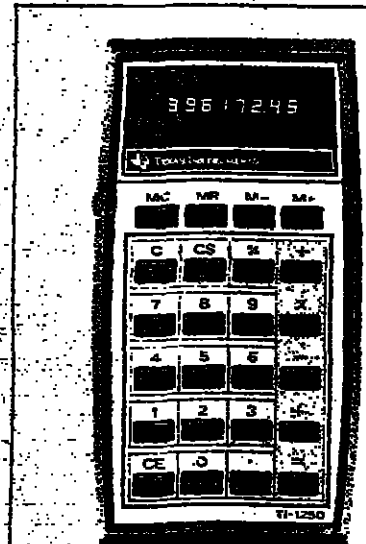
Where the next marketing thrust will come is hard to say. Prices cannot be cut any further at the low end and margins for the medium machines are under heavy pressure. Ease of use, reliability and ease of service will continue to be the key factors.

Ted Schoeters

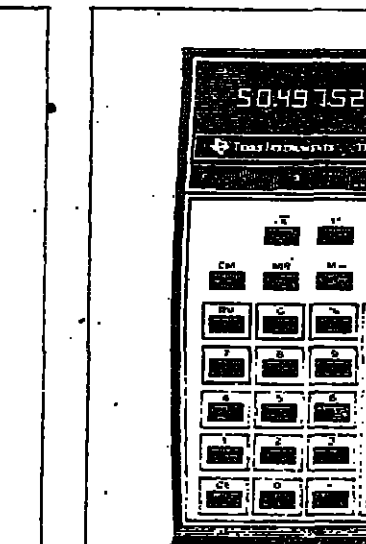
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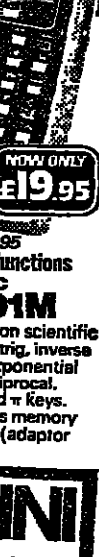
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Manufacturers' views of the market

"THE MOST difficult problem in this business has always been getting a profile on the end-user." Apart from the specification used by some American firms, this may seem an astonishing statement to an American. The calculator industry—whose phenomenal growth since 1971 has often been attributed to marketing sophistication.

Leaving aside the question of whether it really does warrant such marketing acclaim—which is debated below—the paradox of the calculator industry in 1976 is in fact epitomised by the remark. An industry which is at last approaching maturity, in terms of technology, pricing and the weeding-out of its weaker members, is more uncertain than it has ever been about where it goes from here.

The complexities of the situation and the utterly contrasting views of the industry's leading executives—which surprisingly do not always accord with their obvious vested interests—are best examined under six inter-related sub-headings: 1. Price trends; 2. Market growth or stagnation; 3. Will "trading-up" catch on as prices stabilise, and will users go for extra functions? 4. The much-vaunted printer boom, which has still to materialise; 5. Hand-held versus desk-top machines; and 6. Can office equipment dealers stage a comeback against the mass-marketing chains?

1. Price trends. In 1973, before the U.K. market for electronic calculators reached even 1m. units a year, the average

price of a four-function, eight-digit machine with floating decimal point (the "benchmark" machine) used by some manufacturers to denote the "basic" end of the market, came from a leading light in the calculator industry—whose phenomenal growth since 1971 has often been attributed to marketing sophistication.

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Pricing

Higher up the scale, there is naturally more room for price movement. Morgan Stanley, the Wall Street investment house which has a highly respected semiconductor specialist, has followed pricing policy particularly closely, and its graph of four Texas Instruments "price histories" (see opposite page) illustrates that the trend of average monthly 4.5 per cent price falls continues to apply in the United States, with little variation in Europe (except that the average price levels are higher). The four machines were introduced between January, 1974, and March, 1975.

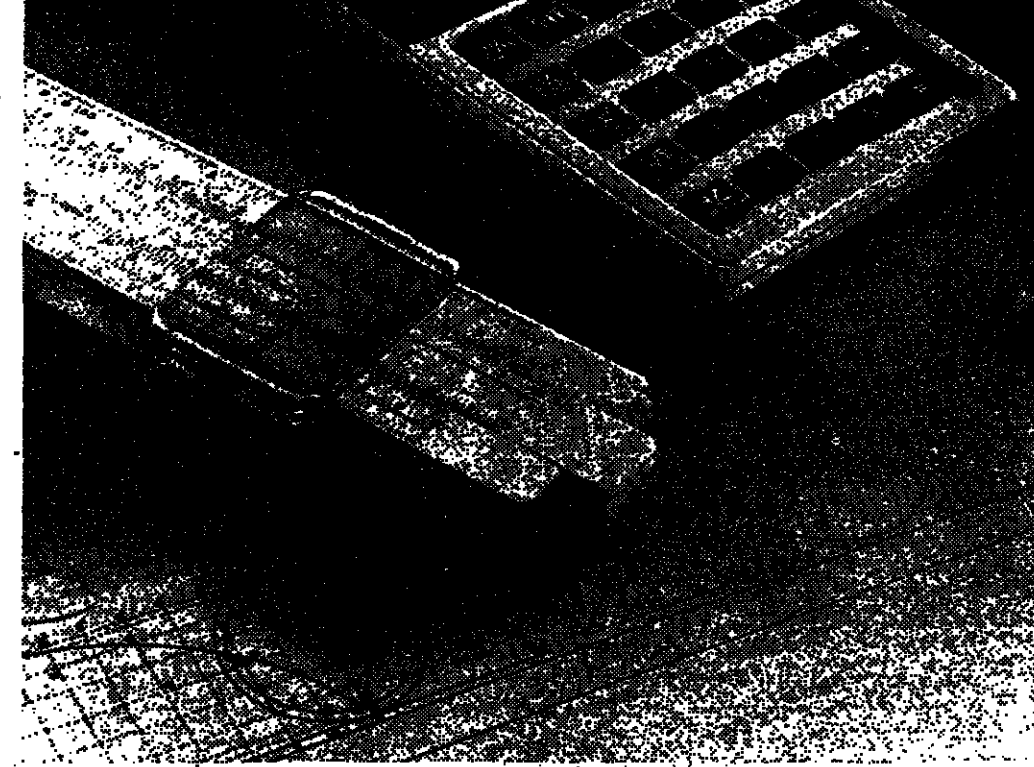
These case histories lend support to forecasts that lower-end scientific machines will eventually fall to £7 or even less, with those in the SR 50-31 range coming down from their current level of about £40 to half the current £80 or so. Timing is uncertain, but the people making the most radical cuts, little more than the price forecasts admit that much depends on whether they will be successful in producing even larger chips in reliable quantities, whether the assembly of

displays can be automated, and whether the current move from manufacture of three inch to four inch silicon wafers is successful.

The point everyone accepts is that technology and therefore prices still have some way to go in this middle-to-top sector of the market. But divergencies of view on the extent to which this will happen still leave some executives forecasting full scientific at no less than £30, and others £20, some seeing basic desk-top machines (see section 5) at £20, others at £10.

2. The size of the market—this has hitherto been very price-dependent. But will it remain so, especially as the decline falls off at the bottom end, and as manufacturers and retailers put more and more emphasis on styling, extra functions and reliability? Again, expert views range right across the spectrum, with Clive Sinclair and Tom Self, of Commodore, respectively reflecting the bearish (Mr. Sinclair would say "realistic") and bullish points of view.

There is a general consensus, despite all the difficulties of getting true market estimates (in part because there has often been a large stock buffer between manufacturers' deliveries and retail sales) that U.K. consumers and office managers took 18-month-old forecasts of AML, the U.S. semiconductor company, men to offer what they are given, rather than vice-versa. "We've ended up selling what it is possible to make," agrees a major competitor. This situation counsels caution in considering whether the engineers are right in thinking that "trading-up" will work. Some people actually feel that they have already been "oversold" a range of complicated functions, and this underlines Mr. Ofeld's conviction that there is a large latent demand for basic desk-top machines for the office (see point 5).



The Litronix 2210 slide rule calculator

All these unit totals were considerably higher than the engineering-oriented, with the 18-month-old forecasts of AML, the U.S. semiconductor company, men to offer what they are given, rather than vice-versa. "We've ended up selling what it is possible to make," agrees a major competitor. This situation counsels caution in considering whether the engineers are right in thinking that "trading-up" will work. Some people actually feel that they have already been "oversold" a range of complicated functions, and this underlines Mr. Ofeld's conviction that there is a large latent demand for basic desk-top machines for the office (see point 5).

Nevertheless, there is little choice for most manufacturers than to go "up-market" in some form or other. Many are beginning to put more emphasis than in the past on robustness, reliability and appearance—for example, there are now one or two attractive, metal-fronted machines which are slim enough to be sold as part of a pocket-book set, and cost about £25 though their functions can be had for only half that.

In some, though by no means all cases, this will be combined with more functions for little extra cost. Most of the talk is about "scientific" (defined here as anything with trigonometrical functions), and one U.S. subsidiary forecasts that they will account for more than a fifth of the European market in unit terms this year, and nearly a third in 1977. The proponents of scientific deny that the machines are attractive only to students, claiming that many people will want the functions, "just in case," even if they seldom or never use them.

In assessing this bullish forecast, one has to decide whether the average business man is attracted by technology for its own sake, or whether he is daunted by it, and prefers to avoid things he cannot understand or use. A middle road is to say that there will be a major "sub-scientific" segment, costing perhaps £12 or so, offering such functions as square roots and metric conversions into which the current owner of a basic four-function calculator might move. There may also be a series of medium-sized specialist markets, for the likes of pilots, civil engineers, electronic engineers—as there already are in the financial sector.

4. Printing Calculators. This is one specialist market for which several suppliers have high hopes. The Macintosh consultants report on office equipment last year appears to all this shows clearly, it is that all market for calculators, but one of its conclusions received considerable support at the time: that the proportion of printers in the overall desk-top market would at least double over the five years to 1979—possibly as high as 60 per cent. Roger Helmer of Novus sees printers as the only desk-top machine to have major growth potential, but Commodore's Tom Self is more sceptical, pointing out that a boom has been forecast for the last five years. "One of their major disadvantages is portability," he says, pointing out that they have failed to take off in spite of the fact that prices are now only a quarter the level of a few years ago.

This position is not dictated by CBM's absence from the market—it has several machines on offer. The answer may be twofold: that the U.K. office user is taking much longer than expected to demand a written record of calculations (especially compared with the Italians according to Barry Ofeld when he says and Spanish, and that the breakthrough awaits the development of a cheap thermal printer which uses plain paper.

5. Desk-top Market as a Whole. Tom Self is equally sceptical about this point. "The human arm is only three feet long," he says, implying that all but the smallest hand-held calculator could be operated and its display clearly seen from one side of a desk to the other—especially if displays and keyboards were tilted a little more than usual.

The denigrators of desk-tops point out the disadvantages of cost (such as mains power equipment), convenience (mains cords), and, of course, portability. But will portability matter very much when basic desk-tops are cheap enough for an office not to have to share and move them around? There is clearly an attraction for a company like Sumlock Anita to go for this market, in view of its historical strength with office equipment dealers. Barry Ofeld is confident that there is a sizeable market for a machine with just four functions, a percentage key and possibly also a memory. "This is why £300.00 calculators are still selling," he comments. A stress on extreme reliability even under the roughest use is what he envisages for the near future in the desk-top market.

Whether his confidence is justified, and Mr. Self's scepticism unwarranted, depends very much on the final Point 6, whether the office equipment dealers can recover the position they have so clearly lost to mass retailers like Dixons, Currys and Boots. Equally, their recovery chances partly depend in return on whether the demand for desk-tops will indeed take off.

Shrunk

As late as 1973, the calculator market was still their province, and at the start of 1974, for example, 70 per cent of Sumlock's products were still going via them. But by the end of that year, the proportion had shrunk to only 20 per cent, and suppliers with less loyalty than Sumlock to their traditional distributors had exceeded this ratio some months before.

If Mr. Ofeld's view of potential desk-top demand is correct, then the office dealers may benefit, since not all mass merchandisers may be prepared to devote the extra (and costly) display space required in each store. But the issue is not only dependent on this uncertainty. Some suppliers would also argue that the mass-chains will not be prepared to devote the extra cost to training shop assistants in the intricacies of scientific. And so, they forecast, the top end of the hand-held trade will gravitate back to the office equipment business—covering the more complex scientific, as well as all professional grammars.

Once again, Mr. Self is not so sure, pointing to the way that at least one mass chain is attaching greater importance to specialisation among its shop staff, and is already selling high-quality "complex" scientific machines.

So has the office equipment trade, which badly underestimated the way calculator demand would develop by leaps and bounds, missed the boat for ever? This is one of the key questions for the future of the European manufacturers versus the U.S. and Japanese majors, and the Far East assemblers—prospects which are examined in the next article.

Christopher Lorenz

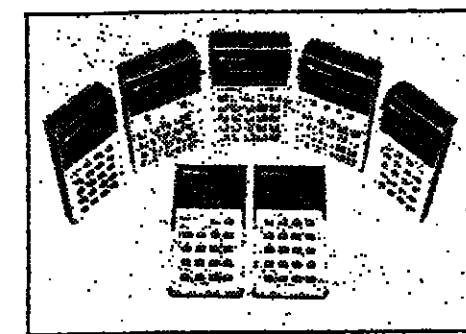
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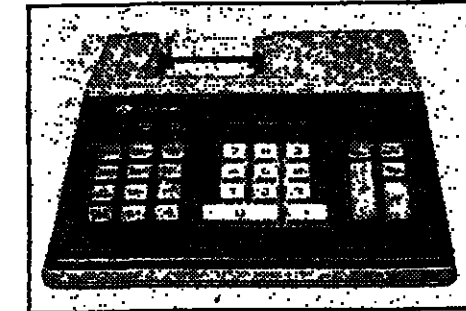
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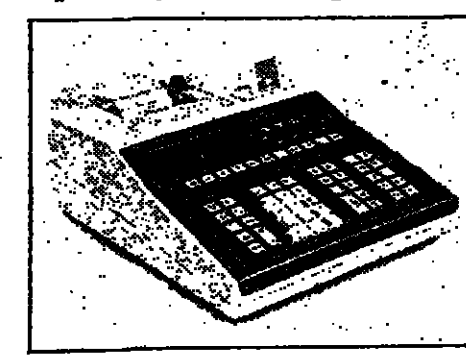
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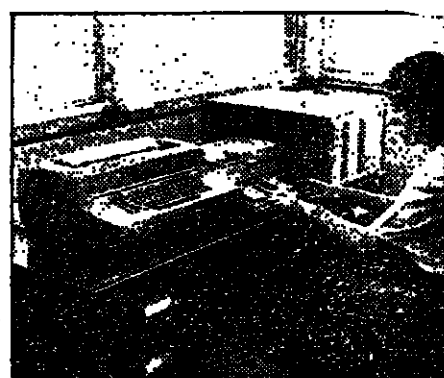


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European industry fights hard

WHETHER the Europeans? All house manufacture, plus styl- ing, aggressive marketing and easy reputation—in the form of the European calculator indus- try could survive the intensifica- tion of U.S. and Far East competition have been basically negative. One of the most serious drawbacks, partly due to the failure of European semi- conductor manufacturers to produce the goods—with the notable exception of the U.S.-owned General Instruments—was thought to be the lack of an integrated operation. Only a year ago was the "chip" manu- facturers who were seen as the sole likely survivors in the busi- ness—hence Bowmar's tragically expensive attempt to get into the manufacture of micro- circuits.

It was partly this argument which took Sumlock Anita into the arms of Rockwell Interna- tional less than three years ago. But this January's decision to close its Portsmouth assembly operation (mirrored by the closure of Rockwell's Mexican plant), underlined two other problems which are inherent to the European scene: the relatively small scale of manu- facture (with CBM now the only significant exception), and the relatively high cost of labour.

Now that the assembly time on calculator modules at the bottom end of the market has come down to only about five minutes in the most efficient cases, the importance of relative wage rates in the making of "basic" machines has declined—though not for more complex calculators—and the benefits of lower wage rates to Far East assem- blers can now be offset by their freight rates. But a fourth problem has recently caused considerable concern—the way European tariffs discourage in- digenous assembly.

Weakness

The relative weakness of the European industry is illustrated by estimates of last year's im- port penetration: over two- thirds of the total market in the U.K., and as much as 90 per cent. of the premium market. West Germany (in spite of the fact that it has by far the largest number of manufacturers/assemblers of any European country). The last two years have seen the departure of a host of lesser-known European names, and the best-known of all, Sinclair, has taken a bat- tle—especially in the ex- port markets but also at home—largely because his bottom-end machines have become uncom- petitive.

But it is not all gloom. The most dramatic success story of the past two years has been the Canadian-owned CBM (Com- modore Business Machines), which started manufacture at Eaglescliffe, Co. Durham, in mid-1974.

In Germany, too, the last two years have seen the growth of at least three companies, In- terton (now shifting assembly to Ireland), Aristo and Faber- Castell. Which all goes to show that cost-control, marketing flair, and the old European policy of finding market "niches" can still be successful even if production is not inte- grated. But there is no deny- ing that the toughening of com- petition is forcing some of the established names to conduct a thorough re-think of their sur- vival strategy.

Sinclair provides the clearest example. A year ago, it was raising monthly throughput (all sub-contracted to outside firms) to an annual rate of 1.2m., com- pared with under 480,000 in Sep- tember 1974 and 380,000 in March 1975, and was talking of raising it to an annual 1.8m. But a new form of technology, rather than a piece of jewell- ery, is now running slightly below target for this year (with a large volume are not expected for at least a year).

Most of the other major European manufacturers of ical innovation (including, crucially at the start, control of chip design—though not in-

least they have confined their own output to a few product areas, and have filled out their ranges by buying-in from the Far East. The market strategy of the best-known names, Olivetti and Olympia, was reflected in the previous article, points 4-6, dealing with the prospects for desk-top machines, printers, and a revival of office equipment dealers in the calculator trade. Their products lend themselves to Euro- pean assembly, since they include a high proportion of mechanical components (prin- ters) and materials other than chips and displays (such as casing).

Two more recent additions to the list of German manufac- turers, Aristo and Faber-Castell, are following an even more specialised policy towards retail outlets. Both traditional makers of slide rules, and now natu- rally facing the prospect of their business being taken over by the "electronic slide-rule," they are concentrating marketing on their traditional outlets, the stationery shops.

But the most notable recent entrant to European manu- facturing, and the one which epitomises the way in which high-volume assembly of a wide

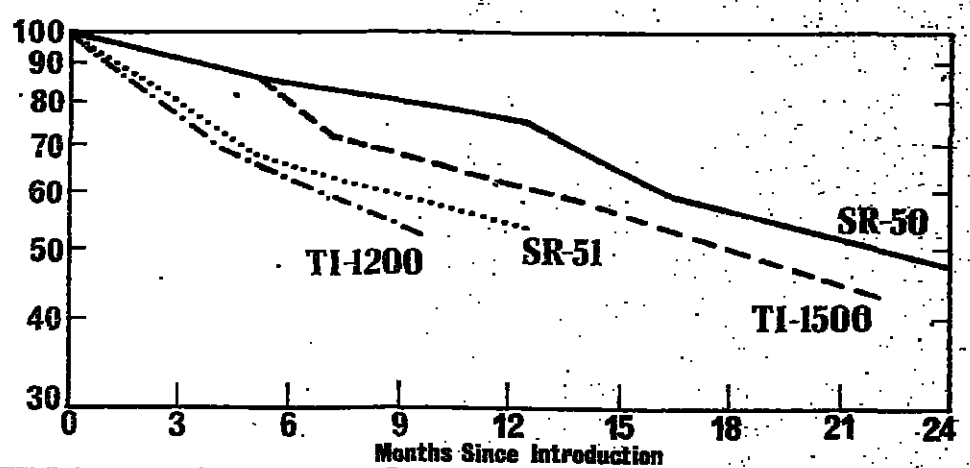
Ambitious

The moderation of his volume ambitions in the calculator market is partly due to his diversification drive, which has already taken him into digital watches. Sinclair claims to have sold almost 20,000 of his stylish "Black Watch" last month, and with early quality teething-troubles under control he may achieve the aim of a 50-50 split between the two product areas.

The move has been criticised by some outsiders as extra- ordinarily risky, since the digital watch business is even tougher than calculators. This is mainly because the new- comers are competing with established makers of tradi- tional watches, who have to master electronic technology, but whose marketing networks are unparalleled. Sinclair's emphasis on selective products is even stronger than it was in calculators two years ago—he claims the major semiconductor makers have misjudged the market with their wide ranges of jewellery-style watch cases, and that digital watches are being bought because they are a new form of technology, rather than a piece of jewell- ery. Sinclair's much-vaunted two-inch television is again due for launch this year (with a large volume are not expected for at least a year).

Most of the other major European manufacturers of ical innovation (including, crucially at the start, control of chip design—though not in-

Selected TI Calculator Price Histories Index



range of calculators can be profitable even in high-cost Europe, is CBM. Eaglescliffe is now on a par in terms of size with the company's plant in Osaka, Japan, and is larger than the one at Palo Alto, California. Out of a worldwide total of about 3m. machines, County Durham accounted for 2m. in calendar 1975.

second, the efficiency of Government to reactivate mount- assembly, and third, its market- ing drive.

But, like Sinclair, its task is being made unnecessarily hard by European tariff regulations, and by the way certain clauses are being interpreted by the customs. Presumably in order to stimulate the European semi- conductor industry, the duty on integrated circuits and light-emitting diodes (LEDs for dis- plays) was set at 17.6 per cent, compared with only 12.7 per cent. for complete calculators.

Instead of encouraging Euro- pean assembly, the failure of all but a handful of indigenous semiconductor makers to pro- duce adequate components of either type has had the reverse effect.

Complete

The problem has been com- pounded by the fact that certain countries—including some of the main calculator assembly areas such as Korea, Hong Kong, Singapore, Taiwan and the Philippines—were accorded complete exemption from duty on completed calculators, within certain quotas. Pressure from British manufacturers last year prompted the EEC and the

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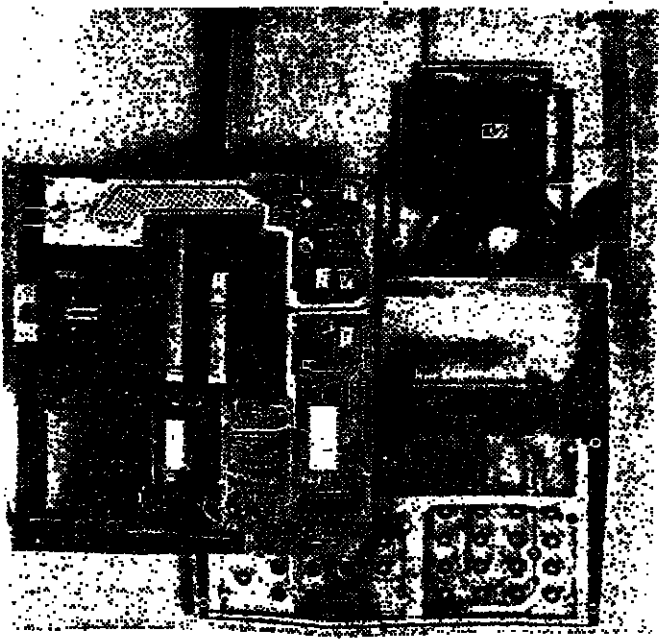
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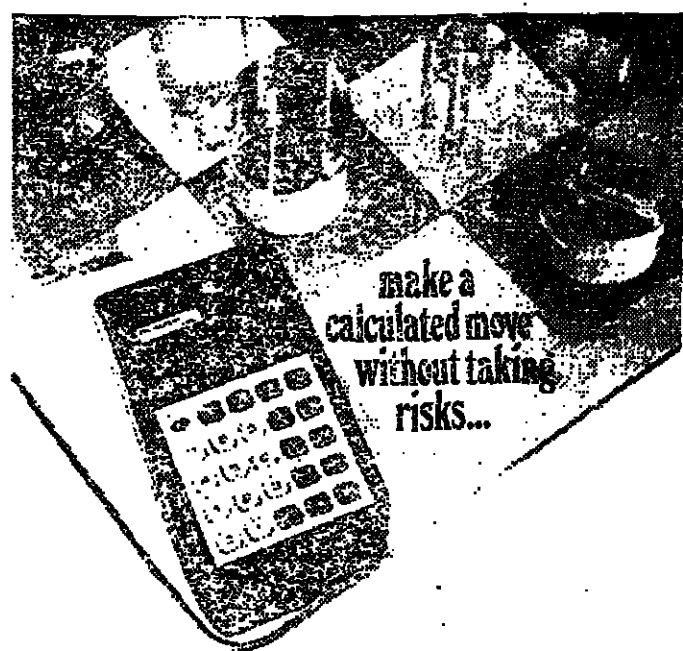
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A RECENTLY conducted U.S. market survey of the hand-held group of calculators suggests that what users want principally is floating point, memory, rechargeable batteries, a percent key, constant and last number or last entry clear key—in that order.

This is absolutely in line with recommendations listed in a three-four year old paperback written to teach potential users how to use these machines for a variety of purposes including education and purposes via car maintenance and leisure pursuits.

The same survey rather surprisingly showed that average price paid in 1975 was \$65 against \$135 in the preceding year, both of which prices appear inordinately high even allowing for the Atlantic price gap—but since some school children are buying £30 machines it is possible that they are about correct, also remembering that they are lumped together with £4,000/£5,000 units.

It seems quite obvious that a number of other factors must be added to the above, the first of which is ease of use. Key design and spacing is of crucial importance. Many keys, though they have good and positive action, are too closely spaced for comfort or accuracy. So the manufacturer is facing the dilemma of having large dual function keys well spaced or a mass of single function keys which nevertheless improve accuracy and speed.

Reliability is absolutely vital, and though it has improved as the internal layout of the equipment has been simplified through putting many more functions into a single circuit chip, it is still not high enough. The same analysis reports a 12 per cent. returns against 12 per cent. in 1975 which is in sharp contrast to the figures from Dixon's showing below 1 per cent. returns involving Far Eastern manufacturers.

Legibility of the display is a neglected factor but if the industry is to open up the last really big market, the schools, it too must be carefully considered. The calculator handbook, sponsored incidentally by Bowmar which has fallen by the wayside in the fierce battle for markets, does a good job to the adult by depicting the fiendish difficulties of arithmetic by long hand contrasted with the "fun" aspect of "watching the illuminated digits flashing across the display."

It is not surprising that many educationists are already regarding the advance of the calculator as one of the worst threats yet to the tottering numeracy

in Britain's schools where, this year, many of the 3m. or so machines expected to be sold this year will find their way.

Most parents reading this will agree that such abilities as mental arithmetic are not being fostered, and while there is little "fun" to be gained out of long-hand extraction of square and cube roots, there is no gain-saying that the educationists have good reasons to fear an over-enthusiastic reception of calculators by some teaching staff who could well see in them salvation from the drudgery of hammering home certain calculating techniques.

They—the educationists—have no illusions as to whether or not the problem will present itself. The only question is, when? It is already clear from the observations of the equipment distributors that school goers know they can save themselves a great deal of homework time by using a simple scientific machine to do their trigonometry, and gallop through long table jobs that would have taken hours with printed tables.

Rethink

There is a clear need now to rethink maths in function of training children to use calculators and computers effectively, even though the capabilities of both groups of equipment are changing so quickly. And the rethink must be along the lines of the most effective use and a progressive understanding of how the equipment works. Otherwise there is a real science fiction danger that conversational keyboards programmed in a teaching mode will turn more and more people into automatic button pushers with no reliable mental resources if anything goes wrong.

This is not always the case

when new forms of data education to the fact that the problem is pending. In that case it would appear that we collectively are lost since the educational apparatus—for want of a better word—is already in a turmoil so grave that the outcome is a matter for conjecture.

Perhaps it is as well to limit targets and not expect Education and Science to do more than alert its upper echelons in

little effect. All this takes one a long way

Ted Sci



Permitted use of calculators by students at Scaunsea University. (Photo: Ltd.)

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Maintenance

The big desk-top machines, do, however, represent a totally different product needing a trained sales staff and fast back-up in case of a breakdown. This is becoming less likely all the time as electronic engineering technology continues to progress by leaps and bounds and builders move to the use of large-scale integrated circuits and microcomputers on a single silicon chip, grouping them on function boards easy to replace. This brings much nearer the day of user maintenance.

But since manufacturers are using all the components of computers, as well as computers themselves, it is becoming impossible to draw a line that will leave computers on the one side and calculators on the other. A top-of-the-range calculator uses fast cycling, semi-conductor memory, fast on-line data storage and peripherals that include data input from several media. They can handle a range of printing, display and graphical outputs with all the appearances of simultaneity because their internal operations are so fast. Lastly, they can be equipped with transmission interfaces to work to large-scale computers. In effect, they are more "intelligent" than many intelligent terminals.

In some ways such equipment could be considered a fresh burden on the curriculum for business and scientific training. A handbook is not enough to teach a user how to get the best out of a machine and specialist operators are becoming increasingly expensive.

Because of this problem, appropriate courses are being set-up at centres such as Abingdon College which has a tradition of teaching machine accounting as part of a business studies qualification. At the moment, work is centred on the use of an advanced calculator to simulate the accounting process—normally run on a large general purpose computer—in teaching principles of computer-based administration.

Turning from business to scientific applications for a moment, it is significant to recall that some years ago Hewlett-Packard—already known for the excellence of its small scientific machines—sent a thrill of real excitement through the ranks of users with its HP-65. This is a hand-held machine with many mathematical functions, able to take instructions from a tiny magnetic program strip containing up to 100 programming steps. These can be prepared by the user or drawn from a continuously expanding library of engineering, scientific and mathematical routines to speed operation; there are five user-defined keys which indicate starting points for various programs.

Fourth

Almost a tiny computer, the HP-65 was one of several steps the company has taken towards the final sophistication of the latest member of its desk-top 9800 series: the 9825A, brought out in January as fourth in the series and called deliberately the "conversational" calculator. Briefly, its characteristics include a display, thermal printer, typewriter-like keyboard, tape cartridge slot, three input-output channels and four slots for read-only memories. It can be used to compute or to control a whole instrumented system for industrial and scientific applications.

A "live" keyboard means that calculation in other fields can be carried out while a program is running and the language used to program it is one which provides a great deal of "hand-

holding" to prevent errors while being easy to learn. Standard memory is 6,844 bytes expandable to 31,320 and the cartridge used is a high density one with capacity of 250,000 bytes. Printer speed is 190 lines a minute with up to 15 characters per line. The unit is about a tenfold advance in power on its predecessor and has been engineered around circuitry made by Hewlett-Packard itself following a process not yet available as standard from the component builders.

One inference to be drawn from the details of this equipment is that to compete on the fringe of computing, designers have to draw on the most advanced technologies. Another is the simplicity of command and control calculator layout permits. Actual running costs are negligible and a unit such as this, even with a number of peripherals such as plotter and extra storage, could be purchased for a comparatively few months of scientific time-sharing computer terminal rental.

The same could be for the advanced manufacturers and Wang among the only question which ask is whether—since the makers of these are also makers of computers—they are like marketed as vigorous small brethren, or they will continue to predominantly at a few and engineering market.

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Automation in the office

ONE OF the important themes for management in the 1970s is the automation of processes in the office. This is a spin-off of the technological revolution that started with the space programme and has already affected so many other areas of business.

For some reason the office was left out in the cold. But it is now beginning to catch up and with a ferocity and pace that has alarmed many people. There are, of course, strong underlying reasons why many routines in offices ought to be automated. Not the least of these is the spiralling cost of labour which means in many cases that it is cheaper and more productive to get a machine to do a job than a person. Because of rising labour rates, we are beginning to price ourselves out of the market. Human labour is becoming more expensive than the cost of the machine. Another reason for the automation of the office is the requirement to get work done on a shorter time base. Time is money and the quicker work can be produced and reproduced, the less costly it becomes.

Increasingly, executives will have to adapt to this new way of working. And in becoming familiar with new electronic gadgetry one of their first confrontations will be with the calculator.

Many executives to-day probably have one kind or other of pocket calculator. The sales boom in hand-held calculators as a result of sharply reduced consumer prices is by now well known. But, having brought down the cost of the basic technology, it is quite possible that we are still to witness a similar boom in office calculators.

One reason for this is the idea of distributed or decentralised computer power. Because of the way that computers have developed over the past five years, it is not necessary to have a large central computer to do office work. It has become possible to use small mini-computers to do jobs that even a few years ago required a large mainframe machine.

This concept can be stretched even further by the use of the programmable desk-top and even portable calculators that are becoming more popular in business to-day.

Even many of these machines can do the work that required computers only a few years ago. Their main use is in small businesses that have weekly routine jobs like payroll, or VAT calculations, discounts and other

repetitive functions. In many instances the use of these machines can eliminate the need to employ additional staff. By so doing it makes the work more productive.

The main advantage of these calculators over a computer is that although the memories are much smaller and the calculating power not as great, the work that is done on the machine is immediately at hand because it is done on the premises by the staff. Once the programmes have been accepted, the processed information is immediate.

In addition, because the machines do not normally involve a great many routines (although they can have the capacity for up to 200 programme steps), no time is lost in tuning the equipment, the results can be immediate. Programmable calculators can be bought for between £200 and £1,000 and even at this price can be cheaper than using a computer, even through a computer bureau.

More and more, the calculators are being combined with other equipment to form complete invoicing systems. The combination of an electronic calculator with an electric typewriter is one simple example of a system which requires little or no operator training.

Handle

Programmable calculators can basically be divided into two groups: pocket machines and desk-top. These vary in the programmable steps and data memories they can handle. Pocket programmables cost up to around £500 and can be used for the basic accounting functions of a small firm including payroll, investment calculations and similar calculations. These machines offer the alternative of cards or keys for input, which is really a convenience device.

According to Mr. Ian Jennings, product marketing manager at Texas Instruments, this is one of the biggest unexplored sectors of the market. "At this level there is little realisation in business what these type of calculators can do," he says. With the current low penetration in the market, there could be scope for rapid growth in this sector.

It is in the desk-top range that the machines begin to be compared with mini-computers. It is not uncommon to find other machines that provide over

2,000 programmable steps and over 200 data memories. As a stand-alone unit costs can vary between £500 and £2,000 depending on the extent of the capabilities.

The main advantage of using this advanced calculator rather than a minicomputer is that the user is not dependent on software and, also, that the hardware is normally cheaper per programme step or item of memory.

Conversely, the user is forfeiting ultimate flexibility because it is normally not possible to add on peripheral storage capacity. He also misses the wider flexibility of being able to create his own programmes (albeit at a cost, of course). The high and increasing cost of software is one factor against the widespread use of minicomputers and is being overcome by the wider standardisation of programmes—thus reducing the overhead.

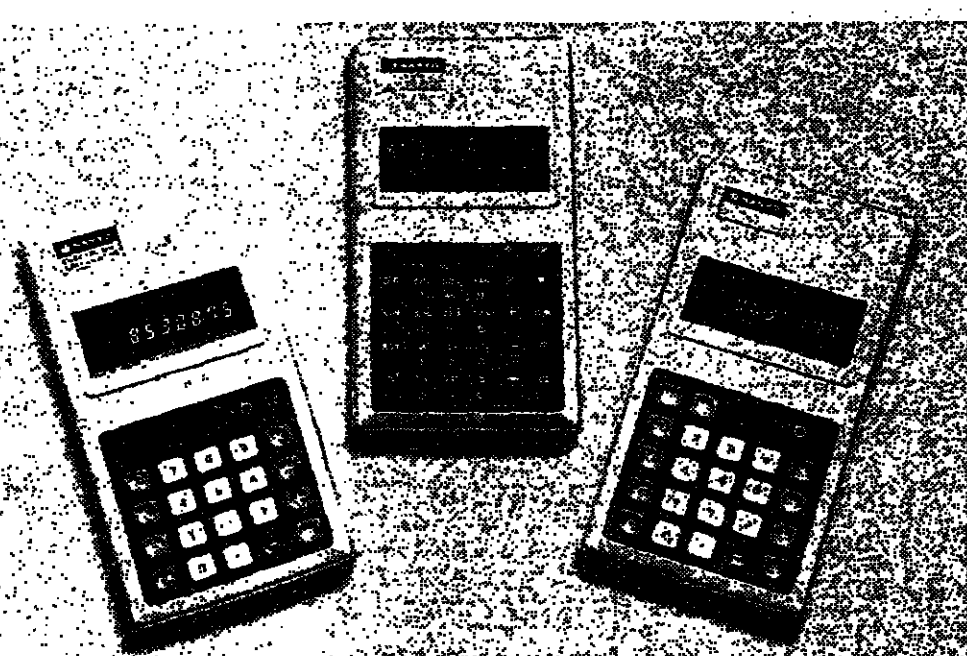
Given the obvious scope in the marketplace for programmable calculators to do mundane clerical work including payroll and accounts, there is an increasing research and development effort in this sector at most of the calculator companies.

Over the past two years the main growth has been in the consumer end of the market with hand-held calculators. The major investment by companies has been in the development of the chip, in getting this as compact as possible and down to as few parts as possible. The success in this venture is one of the reasons for the drastic fall in calculator prices.

There is still some research work to be done in other components such as better keyboards or displays or the printed circuit boards. If these (or the parts that make them up like plastic) can be made at lower costs then calculator prices may still come down.

In the meantime, there will be as much activity in the marketing side—how to get the more sophisticated calculators on the market. The debate about whether they should be sold through the normal retail outlets (as pocket calculators are) or whether they should be sold by specialised salesmen or through the dealer network is still carrying on. Perhaps what needs to be done first is to determine who are going to be the big users of these calculators over the next five years.

Roy Levine



A trio of calculators by Sanyo Marubeni (U.K.). Left: CX 8031—basic 8-digit calculator with built-in constant system. Centre: CX 8141—advanced calculator including trig and log functions and degree/radian selector. Right: 8-digit calculator with independently addressable memory.

Guiding role for management

IN THE SAME way that television threatened the literacy when its use became widespread, so the popularisation of the electronic calculator is threatening our numeracy.

When the mass public started buying or renting television sets during the 1950s and 1960s there was widespread alarm that many of our children would never learn the skills and joys of reading. While the fears were perhaps at times overdone, it is still difficult to deny that our overall literacy rate is not something we should at least be concerned about.

So what should we be doing to ensure that a parallel situation does not arise with regard to our numeracy skills? I well recall the occasion during my training as a chartered accountant when we were prohibited from using adding machines either as articled clerks during the course of an audit or as students during the accounting examinations. The reasoning behind the ban was that we ought to learn how to rely on our intellectual hardware even though (even at that time) mechanical hardware was available.

That kind of discipline is, I believe, an essential part of the training, especially for a numerate job. But with the increasing numbers of sophisticated electronic calculators coming on to the market, it is becoming rarer.

Perhaps the best that can be done in educational establishments in an age of increasing automation, is to ensure as close as possible that the right kinds of machines are being used by the right ages of students. Then at least people will learn how to cope with different levels of sophistication in hardware and software as they approach the relatively more complicated problem-solving situations.

At the same time all students (and especially those who pursue careers that are oriented around numbers) should be given the chance to develop their mental skills, without the use of gadgetry.

Mid-career

Dealing with this problem at school level is one problem—for many people the learning curve has only started in mid-career. Having taken up an office job involving figures every day and handling them on mechanical machines, they are suddenly faced with the option of using far more productive equipment which require more skills in some cases.

To some extent there is a duty for management to ensure that their staff is fully capable of handling the equipment that it considers will make the firm more productive. So training programmes can often be a good start to the introduction of new and more sophisticated hardware. This can be done on an in-company basis or by employing specialist consultants.

Of course, once again, the training programme can only be successful if the right people are trained for the right jobs or the right kind of equipment. No degree of training can eliminate the efficiencies that

are caused by the mismatching of jobs or personalities through using the wrong equipment.

To some extent this is also the role of the calculator industry itself. For some years it was more orientated towards its engineers than towards its salesmen and the market place. Calculator companies were more concerned about what they could produce rather than what the market really needed.

Because technology prices were coming down all the time (with a resultant fall in prices of calculator products), the immediate impact was not felt in the market—things were then developing too quickly for most people to notice. Prices were coming down and the pocket calculator was making a hit not only in the home but also increasingly in the office.

Having come through the front door as a pocket calculator, the concept has broadened and there are now signs that there is a general upgrading of the jobs that calculators are being asked to do. The idea has become respectable.

While this brings undoubted benefits to many organisations, it also brings its headaches. One of the most serious from a general management point of view is where to distribute the

calculating power. At the moment there is a debate in the industry about the benefits and disadvantages of using computers as against programmable calculators. Right through the spectrum of machines there are distinct grades of calculator power that can best be used by different kinds of jobs. But the demands are often too diffuse in any one organisation to be able to make everyone happy.

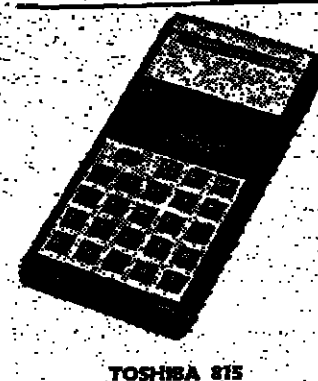
Perhaps the best that can be done is to imprint a single management style—one that favours either centralised memory and calculating power or one that embraces distributed power in its widest senses. Each organisation will have to decide its own parameters on this topic and make its choice of hardware accordingly.

The best then can be said about the position is that at least management has never had such a wide choice before. Wisely used it can bring great cost and efficiency benefits. But as with the first computers in the early 1960s, management can lose a great deal of money if the wrong equipment is matched with the wrong needs.

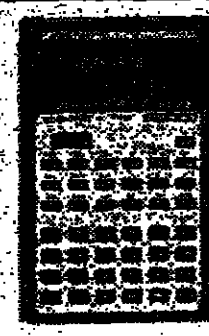
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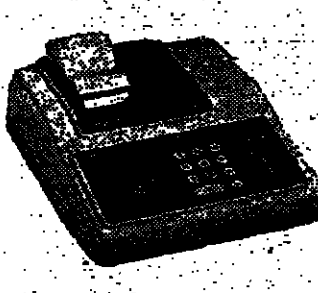
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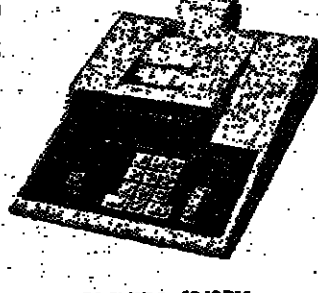
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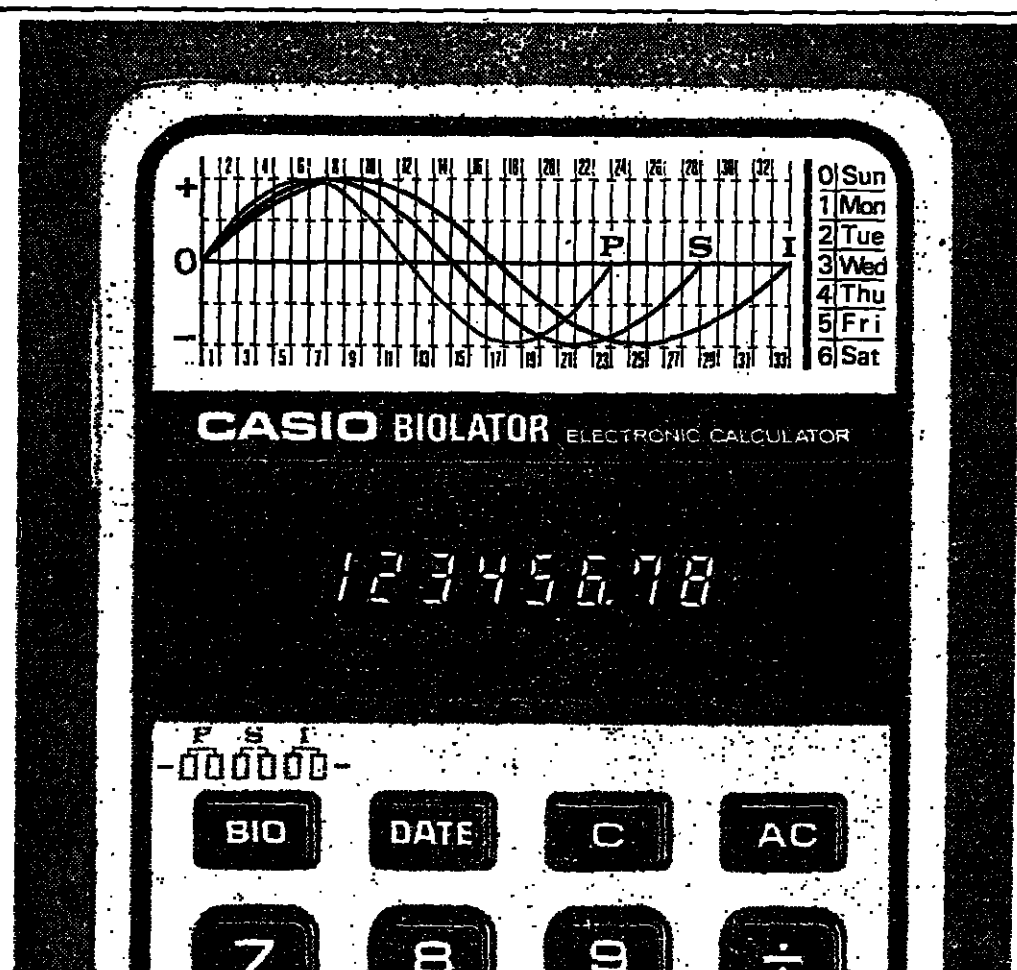
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Farmers hit back at price award protests

But the 14 per cent. rise, against costs increases of 11 per cent., was a belated attempt to rectify the severe deterioration in the incomes of farmers which were 14 per cent. below last year's level and nearly 30 per cent. below what they were two years ago.

The NFU also condemned the EEC's short-term plan for disposing of the estimated 100,000 tonnes surplus and criticised the inadequacy of the settlement for arable farmers.

The Potato Marketing Board also criticised the 43 per cent. rise in the potato guaranteed price which brings it up to £40 a ton. It said £50 a ton was necessary in view of to-day's growing costs of more than £500 an acre. An inadequate guaranteed price raised a real threat to the future viability of the industry and to stability in consumer prices.

On the 16 per cent. increase in the milk producers' average guaranteed price, the Milk Marketing Board said the U.K. dairy farmers would still be getting less than the European average price. However, the award should encourage continued recovery in milk production, it added.

A tightrope between U.S. and Cuba

kilograms lower, while that of the South Indian gardens was 6m. kilos up at 106m. kilos. The net position comes to a 3m. kilos fall.

Call for world sugar pact

CALI, Colombia, March 9.

PRESIDENT Alfonso Lopez Michelsen of Colombia has proposed the drafting of a new international sugar agreement under which consumers will be assured of stable supplies in exchange for guaranteed prices, reports Reuter.

Speaking at the opening of a meeting of regional sugar producers here, Sr. Lopez said the time was ripe to start negotiations with the traditional importers for a fair and permanent agreement.

Our commodities staff writes: World sugar values eased on the London terminal market in the face of the steadier tone of sterling which seemed to have taken some of the nervousness out of futures trading. The London daily price was fixed 52

SEAL CORRESPONDENT

Corn. Elsewhere grain prices were covered from Rouen to Esport at £7.60 per cwt. for March and from Antwerp to Constantinople at £8.75 f.i.o. for spot. Overnight a cargo of grain product was booked from Brazil to Denmark at \$16 f.i.o. for March.

Wheat. The following charters have been secured:

Macrap from Beaumont to West Coast U.K. at \$16.50 f.i.o. for March and from the Gulf Coast to Japan at \$19.00 f.i.o. for April. A 10,500-ton chartering incident occurred on 15,500 tons for April.

Tinmecharterers fixed a vessel of 34,539 tons d.w.t. for a trip from Bombay to London at \$25.00 ton d.w.t. for March and at \$25.00 long d.w.t. for a voyage from Japan to U.K. Cont. at \$4.55 for March.

COCOA

Cocoa prices were near the day's highs after a nervous day's trading in relatively narrow range, reports Gull and Duffies.

nian tourist economy the Bahama Banks.

[illegible]

The Bahamian law has been honoured by the U.S. because similar legislation covers the Maine lobster. Federal agent

April	42.50-42.50	42.50-43.00	42.50
May	42.50-46.25	45.00-45.00	
June	42.50-41.75	42.55-45.00	42.50-42.00
Sept	44.25-45.00	44.00-44.00	44.25-45.00
Oct	46.00-46.25	45.25-46.25	46.00-42.50
Nov	47.50-48.00	47.45-47.47	47.20-46.00
Dec	49.00-49.00	49.50-48.50	48.25-43.50
Jan	49.50-50.00	49.25-49.25	49.20-49.70
Feb	50.00-51.00	49.75-50.50	50.25-50.50

Sales: 310 (232) lots of 15 togses.

Physical closing prices (cents):
 Jan 42.50; Feb 42.01; April 42.50 (40.47); May 42.50 (41.00).

GRAINS

approximately 100,000
miles, 94 per cent. of
the sea. The outermost
of the Bahamian land
islands, however, has
not deterred the
several acts of terrorism
carried out by Cuban
Americans against
Bahamian interests in
Florida.

ported grains market experienced very
all trading conditions. Feed grain
prices generally tended firmer where
changed but milling wheats were mostly
unchanged.

Wheat: U.S. Dark Northern Spring No.
14 per cent. April-May 1925 50. May

There is also the likelihood that Washington will take a much less moderate view of the

within 50 miles of
Caribbean, within 20 miles
and within 60 miles of
Enforcement of the
principle is there-
fore desirable under the con-
cess three.

what it calls a
"amic approach," the
Government has in
ars moved towards
ance with the Carib-
as a more effective
projecting Bahamian

tic relations with
e established in 1974
the precedent set by
ommodation however
n to have repercus-
S. relations, Political
conflict are already

request for fishing
year followed
Government order last
signating the spiny,
and spotted lobster a
f the Bahamian con-
elf. The effect was to
square miles of the
ative lobster grounds
a Florida commercial
overnment has stated,
a policy, that fishing in
as is to be reserved
for Bahamians. The
fishing proposal was
the fishing grounds

Bahamian interests in Florida.
There is also the likelihood
that Washington will take a much
less moderate view of the
Bashamian violation of this and
other issues if there is any
agreement with the Castro
Government

Reservations

The U.S. has indicated that
it is prepared to accept the
Bahamian archipelagic position
even though there are reserva-
tions as to the long-range effect
this might have on the rights
of free passage.

In the south-eastern Bahamas
the Crooked Island and Mira-
Por Vos Passages serve shipping
to and from ports in the Carib-
bean and Central America and
to and from the U.S. and
Canada; in the north-west
Bahamas, the north-east and
north-west Providence Channels
are the shipping lanes through
which pass practically all the
commercial traffic between the
Gulf of Mexico and Europe.

Because of its position astride
some of the world's most heavily
trafficked shipping lanes, the
Bahamas is strategically im-
portant to the security of North
America. Any signs of Cuban
commitment with its wider
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ing. It was, major threat to the

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Ambassador remarked not long
ago.

wood support funding

SYDNEY, March 9.

on woolgrowers' returns.

Meanwhile, the Australian
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annual "Perspective 1970"
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In the south-eastern Bahamas, the Crooked Islands and Mira Por Vos Passage serve shipping to and from ports in the Caribbean and Central America and to and from the U.S. and Canada: in the north-west Bahamas, the north-east and north-west Providence Channels are the shipping lanes through which pass practically all the commercial traffic between the Gulf of Mexico and Europe.

Because of its position astride some of the world's most heavily trafficked shipping lanes, the Bahamas is strategically important to the security of North America. Any signs of Cuban commitment with its wider ramifications of Soviet involvement will not be taken lightly. "If any major threat to the security of the U.S. developed through the Bahamas you can bet the U.S. will act," a former Ambassador remarked not long ago.

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Reuter.

U.S. Markets

Good rains see wheat price drop

COPPER FINISHED lower on Commission House limitation, and wheat declined due to good rains in growing areas. Sugar closed slightly higher with good news because of a weaker sterling. Coffee was down on price prohibitions.

projecting Bahamian

wool support funding

SYDNEY, March 9.

The Australian Wool Corporation has stated in its latest monthly "Perspective" that wool consumption may tend to level off in Japan, West Germany and the U.S.—the countries where it started to rise earliest.

Reuter.

Any further moves of free passage.

[illegible]

to have repercussions on S. relations. Potential conflict are already

[illegible]

request for fishing
year followed a
Government order last

[illegible]

STOCK EXCHANGE REPORT

British Funds revive but equity leaders mark time

Share index eases 0.1 to 411.4—Properties on offer

Account Dealing Dates
Option
First Declared Last Account
Dealing Date Dealings Day
Feb. 23 Mar. 4 Mar. 5 Mar. 16
Mar. 23 Mar. 18 Mar. 19 Mar. 30
Mar. 22 Apr. 1 Apr. 2 Apr. 13

A useful revival in British Funds provided one of the main points of interest in the stock markets yesterday. A comparatively steady performance by sterling coupled with the sharp fall in U.S. Treasury Bill rates and satisfaction with the slow-down in wholesale prices helped the sentiment in this sector. Trading conditions were by no means active, but small buying met with a ready response. Final quotations were below the best, but a still range to a full point in the long and 1 in earlier maturities. The Government Securities index rose 0.32 to 62.42.

Leading Industrials fluctuated within narrow limits before closing without much alteration on balance. A few small buyers prompted the firmness, but lack of follow-through support saw prices drift off before turning a little better late in the strong opening on Wall Street. Up 1.4 at 10 a.m. the FT 30-share index reacted to show a loss of that amount at 3 p.m., but closed only a net 0.1 lower at 411.4.

News of the suspension of dealings in Amalgamated Investment and Property unsettled the Property sector where closing falls ranged below the best, but the FT-Actuaries index for the section fell 2.7 per cent to 173.07. Nevertheless, overall conditions were slightly better, this being reflected in the FT 30-share index over falls by about 2.1 in quoted Industrials and a rise of 0.3 per cent in the FT-Actuaries All-Share index, to 167.46.

Corporations improved and the new GLC 12½ per cent, 1983, issue rallied to 8½, or 1½ discount in £10-paid form.

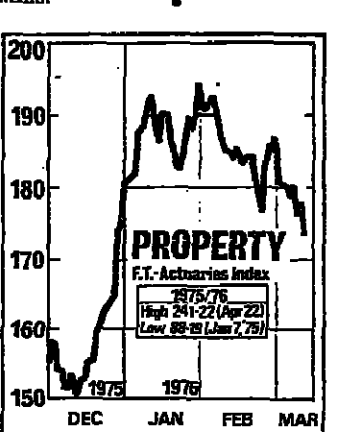
A calmer day in sterling was reflected in the investment currency market where a low volume of business moved the premium between 100½ and 103½ before a close of 101½ per cent, up 1 on balance. Yesterday's SE conversion factor was 0.8896 (0.8653).

Brokers wanted

Insurance Brokers came in for a fair amount of support yesterday as buyers, realising the sector's strong overseas earnings potential, forced prices sharply higher. Leslie and Godwin were additionally helped by a revival of old bid rumours, with talk of a still range to a full point in the long and 1 in earlier maturities. The Government Securities index rose 0.32 to 62.42.

The big four Banks were upset by the suspension of Amalgamated Investment and Property and immediately shed several pence. A late rally, however, helped prices close well off the bottom with Midland only 2 off at 270.0, after 269.0. A good business was transacted in the new £10-paid shares, which touched 11½ before closing a net penny down at 155 premium; the old were 2 off at 220, after 220. Among the FT-Actuaries issues, a combination of dollar premium and Far-Eastern influences left Hongkong and Shanghai 21 higher at 332.0.

Emu Wine touched 185p before closing a net 10 better at 185p on news that Thomas Hardy, private Australian concern, had entered the bid battle with an offer of 182½ cash; this is 12½ more than the price offered by Western Australia Worsteds and Woollen Mills.



Buildings were better in places. Carron finished 3 harder at 73p following the sale of their hydraulic division, while similar rises were scored by Miconcrete, 7p, John Mowlem, 5p, and Parker Timber, 9p. Anglo-American Asphalt advanced 5 to 173p, while Shellback Property contrasted with a fall of 5 to 30p.

Fisons featured Chemicals, falling 18 to 393p in active trading following the successful test case of 8m spots. Rights issue which accompanied the preliminary figures. ICI, however, hardened 2 further to 396p and Hickson and Welch moved up 3 to 342p.

The anti-inflation laws, HTV gained 3 to 119p, after 120p, reflecting its subsidiaries' American contract. Weyburn remained popular, assisted by the chairman's reference to a record first-quarter trading, and rose 40 to 370p, after 350p, in a very thin market. Davies and Metcalfe, 37 improved 1½ to 14p on the increased dividend and higher profits, while Midland Industries gained 1 more to 23p, encouraged by the chairman's remarks at 720. Land and Metcalfe, 37 improved 1½ to 14p on the increased dividend and higher profits, while Midland Industries gained 1 more to 23p, encouraged by the chairman's remarks at 720.

BSR case

After the previous two-day rise of 61 on the advance in the investment premium, Phillips' Lamp improved 16 more to 97p on the back of Wall Street's new-found strength. Other leading equity strength, however, was muted, with quiet trading. BICC closed 3 harder at 123p awaiting annual results, due shortly. GEC ended 10p firmer at 161p, but 23½ following the recent 40p rise on the interim report, finished 3 easier at 274p, after 277p. Elsewhere, BSR reflected some disappointment with the preliminary statement by closing 3 down at 118p. The first-half report left George Sturt a penny lower at 12p, but George H. Sturt, ahead of Friday's half-year figures, put on 2 more to 264p for a two-day gain of 8.

Stores fluctuated narrowly in quiet trading. Marks and Spencer, 102p, and "Gussies" "A", 214p, shed a penny apiece. Mothercare, at 183p, gave up the previous day's rise of 4 which followed news of the proposed acquisition of the U.S. retailing concern, Dekon Corporation, while Helene Marks, 102p, was 1½ higher at 71p on the announcement that a supplier of one of the company's subsidiaries has called a meeting of creditors. Shoes had a couple of firm spots. J. J. Brown, 102p, rose 2 up at 40p, and Pittard, 21 to the good at 77p.

Leading Engineering showed little net change, but selected medium-sized concerns were to the fore including Clarke Chapman, 77p, and 600 Group, 73p, while the South African Electric hydro-electric power station order helped CompAir improve 2½ to 81p, while Haden Carrier

gained 3 to 119p, after 120p, reflecting its subsidiaries' American contract. Weyburn remained popular, assisted by the chairman's reference to a record first-quarter trading, and rose 40 to 370p, after 350p, in a very thin market. Davies and Metcalfe, 37 improved 1½ to 14p on the increased dividend and higher profits, while Midland Industries gained 1 more to 23p, encouraged by the chairman's remarks at 720. Land and Metcalfe, 37 improved 1½ to 14p on the increased dividend and higher profits, while Midland Industries gained 1 more to 23p, encouraged by the chairman's remarks at 720.

AIP suspension

The surprise temporary suspension of dealings in Amalgamated Investment and Property (AIP) at 1 p.m. yesterday at the company's request pending a further announcement, caused uneasiness throughout the Property sector. However, only moderate selling ensued which left losses extending to 4 in the leaders, as in MEPC, 73p, after with first-half results expected next Thursday, gained another 3 down at 178p, after 177p, and English Property 21 off at 60p, British Land, 32p, and Town and Country Properties, 16p, receded 3 and 2 respectively. Elsewhere, Property Holding and Investment declined 9 to 225p and Hammerston "A" 7 to 335p, while Glasgow Securities, 165p, and Haslemere Estates, 190p, lost 5 apiece. Law Land gave up 4 at 63p, Property Partnerships 3 at 30p, and Capital and Counties 1½ at 141p, while Midhurst White, in which Amalgamated Investment has a substantial stake, shed a penny to 10p. London Bridge Securities, however, after falling afresh to 10p on the half-year loss, rallied to close unchanged on the day at 13p. Still helped by the investment premium, Hong Kong Land rose 7 more to 137p, and the South African Sarsc improved 5 to 43p.

Transport Devel. rise

Miscellaneous Industrial leaders moved indecisively in thin trading to close a little easier for choice. However, after Monday's rise of 20p, closed unaltered at 202p, after 205p. Pilkington were 4 better at 320p, but Glaxo lost that amount to 376p. Elsewhere, Transport and General, 50p, rose 4 in response to the better-than-expected results. Press comment prompted an improvement of 3 to 38p in Thomas Witter, Steeley hardened 2 to 146p in front of to-day's annual figures. Drake and Cubitt gained 3 at 16p on light support. On the other hand, Photopia International declined 4 to 30p for a two-day fall of 6 on the half-time profits contraction. The withdrawal of the bids from Transworld, 1 better at 11p, left Bank Bridge 1 down at 21p and British Broom 1 down at 20p. Hong Kong Electric moved ahead on Far East advice and investment premium influences. Jardine Matheson added 1½ at 402p and Hutchison 6½ at 51p.

Motor and Distributors had a quiet day. R. Stock's were raised 3 to 10p on the increased dividend. The chairman's statement, issued a penny to 70p following the interim statement in Garages. Among Overseas Traders, Sime

Lex Service hardened 1½ to a 197½ peak at 39p.

Investec's second-half loss was most unexpected and, with the statement on current prospects also making for gloom the price reacted to 65p before closing a net 3½ lower at 66p. Elsewhere in Paper/Printing, Resource improved 2 more to 59p ahead of tomorrow's preliminary results. Advertising Agencies featured by Kimpher, another 3 higher at 23p, and Ogilvy and Mather which, on increased profits, rose a point to 181.

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ACTIVE STOCKS

Denomina- No. Closing Change 1975/6 1976/7
Stocks (p) on day high low
Lloyds Bank 'New' 11 13 396 + 2 396 118
ICI 11 13 396 + 2 396 118
Burmah Oil 11 13 396 + 2 396 118
De Beers Deft. 11 13 396 + 2 396 118
Shell Transport 25p 11 396 + 2 396 118
Bentley 25p 11 396 + 2 396 118
Unilever 25p 11 396 + 2 396 118
British Leyland 50p 10 396 + 2 396 118
Dischamps 50p 10 396 + 2 396 118
Beecham 25p 9 396 + 2 396 118
Bentley 25p 9 396 + 2 396 118
Rank Org. 25p 9 396 + 2 396 118
Slater Walker 25p 9 396 + 2 396 118
BSR 10p 8 396 + 2 396 118
Barclays Bank 11 8 396 + 2 396 118

FINANCIAL TIMES STOCK INDEX									
	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1
Government Secs.	62.42	61.90	62.47	62.70	62.80	62.80	62.80	62.80	62.80
Fixed Interest	61.86	61.66	62.22	62.48	62.57	62.57	62.57	62.57	62.57
Industrial Ordinary	411.4	411.5	404.7	407.5	408.7	408.7	408.7	408.7	408.7
Govt. Mins.	172.1	172.1	172.1	172.1	172.1	172.1	172.1	172.1	172.1
Ord. Div. Yield %	5.05	5.05	5.13	5.08	5.18	5.18	5.18	5.18	5.18
Ord. Div. Yield %	14.65	14.65	14.65	14.65	14.65	14.65	14.65	14.65	14.65
Earnings/Share	10.09	10.09	10.09	10.09	10.09	10.09	10.09	10.09	10.09
P/E Ratio (excl. Govt.)	14.65	14.65	14.65	14.65	14.65	14.65	14.65	14.65	14.65
Dividend Yield %	7.45	7.45	7.45	7.45	7.45	7.45	7.45	7.45	7.45
Dividend Yield %	65.46	65.46	65.46	65.46	65.46	65.46	65.46	65.46	65.46
Equity Turnover Ratio	20.969	20.969	20.969	20.969	20.969	20.969	20.969	20.969	20.969

HIGHS AND LOWS									
	High	Low	High	Low	High	Low	High	Low	High
Govt. Secs.	62.42	61.86	62.47	62.70	62.80	62.80	62.80	62.80	62.80
Fixed Int.	61.86	61.66	62.22	62.48	62.57	62.57	62.57	62.57	62.57
Ind. Ord.	411.4	411.5	404.7	407.5	408.7	408.7	408.7	408.7	408.7
Govt. Mins.	172.1	172.1	172.1	172.1	172.1	172.1	172.1	172.1	172.1

Daily Improved 6 further to 113p on investment premium influences. Paterson Zochonis, U.S. interest rate on 1½, subsequently eased on local selling. Further interest caused a new low on the day with U.S. index down 3.5.

In the heavyweights, losses of around a second in S. Helen, Western Railway, West. Driftwater (22) the lower priced stock gave up 20 to 500p.

Overseas-based Fina generally firmer in the rise in the investor premium.

Gold falls

South African Gold shares lost around for the first time in four trading days following the initial modest fall in the bullion price which eventually rallied to close 32 to 172p on profit.

Elsewhere, Sabina rose 11 pence to 16p, after 15p, on a rise in the electricity market. Sabina's new lead-silver prospect held Minerals, however, fell 32 to 172p on profit.

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Tuesday, March 9, 1976										Highs and Lows Index			
GROUPS & SUB-SECTIONS		Index No.	Day's Change	Est. Yield (%)	Group Div. Yield (%)	Est. P/E Ratio	Est. P/B Ratio	Index No.	Index No.	Index No.	Index No.	1975	Since Completion		
Figures in parentheses show number of stocks per section.													High	Low	
1	CAPITAL GOODS (178)	155.17	+0.2	14.71	5.51	10.25	10.25	154.87	152.78	153.91	152.55	111.05	155.17	51.78	206.87
2	Building Materials (29)	145.19	-0.5	11.26	6.02	13.37	13.37	145.88	143.80	145.43	143.49	99.96	150.18	45.11	223.54
3	Contracting, Construction (23)	235.85	-0.2	14.97	4.12	10.43	10.43	235.37	232.28	234.32	233.37	199.96	150.18	45.11	223.54
4	Electricals (16)	276.14	+0.6	15.79	4.39	9.28	9.28	274.83	268.22	271.58	267.82	203.30	286.11	36.48	350.04
5	Engineering (Heavy) (13)	175.40	+1.0	18.64	6.73	8.72	8.72	173.66	169.74	171.31	168.75	134.41	181.58	64.39	202.57
6	Engineering (General) (63)	142.47	+0.3	15.52	5.98	9.66	9.66	142.07	140.68	141.00	140.28	94.81	150.18	45.11	223.54
7	Machine and Other Tools (9)	57.96	-0.1	14.87	6.46	12.37	12.37	58.00	57.40	56.89	57.16	40.29	58.00	20.11	128.70
8	Miscellaneous (25)	133.17	+0.4	15.01	6.51	10.24	10.24	132.70	131.68	132.21	132.42	102.46	132.70	45.11	223.54
CONSUMER GOODS (DURABLE) (56)		139.95	+0.5	13.88	4.46	10.91	10.89	139.48	137.83	137.92	136.77	85.64	139.95	38.39	227.78
9	Electronics, Radio TV etc. (15)	158.96	+0.3	12.01	3.36	12.44	12.44	158.56	156.78	156.44	155.53	100.29	158.96	38.39	227.78
10	Household Goods (15)	179.93	+0.5	18.32	6.26	8.25	8.23	179.04	180.01	180.14	180.50	128.57	184.94	50.43	263.22
11	Motors and Distributors (26)	63.82	+0.4	15.17	5.59	10.15	10.15	63.48	61.84	62.28	61.06	42.51	63.82	38.39	227.78
CONSUMER GOODS (NON-DURABLE) (168)		155.69	-	13.50	5.68	10.97	10.86	155.78	154.02	154.43	154.06	121.07	162.24	51.92	226.08
12	Breweries (15)	165.08	-0.4	12.83	6.01	10.85	10.85	165.74	162.32	165.80	165.51	136.23	174.43	38.39	227.78
13	Wines and Spirits (7)	161.95	+0.9	10.17	6.54	14.92	14.92	160.31	175.96	178.19	176.60	142.86	185.57	50.43	263.22
14	Entertainments, Catering (15)	209.60	-0.8	11.41	6.04	13.82	13.23	211.26	209.65	209.68	205.71	121.20	209.60	38.39	227.78
15	Food Manufacturing (22)	167.02	-0.2	12.52	5.04	11.23	11.20	167.37	165.21	165.26	165.65	126.48	174.43	50.43	263.22
16	Food Retailing (16)	143.10	+0.7	11.63	4.84	12.51	12.51	142.04	140.75	143.75	141.88	121.41	155.08	57.15	235.06
17	Newspapers, Publishing (15)	163.28	+0.2	12.51	5.51	12.19	12.19	162.86	161.54	162.16	161.52	134.21	163.28	50.43	263.22
18	Packaging and Paper (13)	109.15	-0.2	19.98	7.00	7.45	7.45	109.32	108.24	110.35	109.38	86.90	112.50	45.42	135.89
19	Stores (34)	130.61	-0.1	11.59	3.17	13.25	13.25	130.76	130.57	132.15	130.55	105.18	136.94	56.63	204.29
20	Textiles (22)	174.38	-0.1	13.72	6.22	9.39	8.82	174.30	171.19	175.17	173.50	115.64	182.19	61.78	206.87
21	Tobacco (3)	217.13	+0.3	20.08	6.53	7.59	7.59	216.48	215.56	215.60	214.84	185.61	225.52	109.92	339.15
22	Toys and Games (6)	68.99	-0.8	19.48	5.68	7.15	7.15	69.42	67.75	66.81	66.93	40.21	68.99	38.39	227.78
OTHER GROUPS (94)															
23	Chemicals (24)	221.63	+0.1	11.80	4.35	11.71	11.70	221.35	217.71	218.97	216.54	141.26	221.63	73.14	221.63
24	Office Equipment (10)	90.29	-0.6	14.74	6.74	10.27	10.27	90.82	90.51	92.30	92.78	94.22	90.29	61.78	206.87
25	Shipping (12)	377.46	+0.3	19.14	6.56	6.68	6.43	376.47	374.09	376.21	375.78	374.21	377.46	194.38	517.00
26	Miscellaneous (48)	170.04	-0.1	13.94	6.22	10.64	10.64	169.94	168.02	169.64	168.15	125.53	170.04	60.39	258.23
INDUSTRIAL GROUP (496)		161.51	+0.1	13.72	5.45	10.71	10.65	161.19	159.21	160.93	159.31	118.96	161.51	59.19	230.17
OILS (4)		348.01	+1.0	14.46	4.63	7.72	6.93	344.48	335.48	337.78	332.90	206.58	347.71	104.93	451.66
51	500 SHARE INDEX	176.92	+0.2	13.83	5.31	10.18	9.85	176.55	174.01	176.75	173.91	126.65	176.92	62.49	227.95
FINANCIAL GROUP (100)		140.49	-0.2	-	5.10	-	-	140.25	140.07	141.59	140.48	126.34	140.49	66.50	341.41
32	Banks (6)	158.50	-0.5	19.24	5.34	7.99	7.99	158.28	158.22	165.88	163.18	144.52	158.50	12.60	65.58
33	Discount Houses (10)	174.92	-	-	7.03	-	-	174.92	176.80	176.58	177.16	156.41	174.92	61.78	206.87
34	Hire Purchase (5)	130.48	-	-	4.83	-	-	130.48	131.30	130.45	138.78	122.42	130.48	42.81	433.78
35	Insurance (Life) (9)	138.25	-0.1	-	5.33	-	-	138.25	137.93	138.25	138.26	102.61	138.25	44.85	194.45
36	Insurance (Composite) (7)	114.61	+1.7	-	5.99	-	-	113.66	110.90	110.78	110.06	92.47	114.61	61.78	206.87
37	Insurance Brokers (9)	242.49	+4.5	8.51	3.87	17.82	17.82	231.95	231.26	234.18	232.41	159.34	242.49	88.96	362.57
38	Merchant Banks (17)	87.88	-0.3	-	6.92	-	-	87.87	87.22	87.89	88.13	51.51	87.88	31.21	77.87
39	Property (32)	173.07	-2.7	2.68	2.81	70.11	65.42	177.85	176.07	180.11	178.60	196.36	173.07	61.78	206.87
40	Miscellaneous (5)	87.17	-	14.74	6.23	10.64	10.64	87.17	87.17	87.89	88.58	70.49	87.17	61.78	206.87
42	Investment Trusts (50)	165.48	-1.1	3.15	4.38	32.92	32.90	163.70	160.67	162.75	164.14	142.93	165.48	73.43	245.79
43	ALL-SHARE INDEX (650)	167.46	-0.3	-	5.23	-	-	167.04	165.00	166.74	165.20	126.55	172.64	62.16	228.18
COMMODITY GROUPS (Not included in 500 or All-Share indices)															
44	Rubbers (9)	443.59	-	14.45	7.57	10.62	10.60	443.70	443.29	445.43	447.10	453.95	443.59	281.66	555.37
45	Teas (8)	125.73	-0.4	84.08	9.87	3.98	3.85	123.27	124.19	124.16	124.34	87.48	125.73	76.78	155.31
46	Coppers (3)	197.59	-2.7	80.03	9.70	2.00	2.00	200.08	198.83	190.46	192.05	432.75	197.59	183.83	267.87
47	Mining Finance (11)	93.87	-0.1	12.59	5.36	8.98	8.98	93.74	89.72	86.87	86.18	110.76	93.87	60.39	258.23
48	Tins (8)	95.12	-2.9	12.74	9.28	11.43	10.83	92.48	93.67	93.83	93.87	91.51	95.12	61.78	206.87
49	Overseas Traders (13)	232.82	+0.1	14.49	4.44	9.04	9.03	232.56	230.19	231.91	239.73	205.17	232.82	97.37	252.23

1974/75	High	Low	Stock	Price	+ or -	Div	Yr	Chr	Chr
111	415		Buffett 25	395	-20	1010%			
112	350	890	Boiler 15	830	-50	2180%		1.4	1.1
113	100		Deere 100	135	-5				
114	124		East River 10	460	-10	2710%			
115	127.5		Electrolux 10	600	-15	975%		1	6
116	180	140	Elmendorf & Clifton 20	180	-5				
117	150	125	Flamingo 10	240	-5	933%		0.13	0.1
118	150	125	General 10	613.50	-10	1000%		1.0	1.0
119	135	130	Gold Gold 10	470	-10	95%		1.0	1.0
120	135	130	Liberman 10	500	-20	2410%			
121	135	130	Southwest 50c	380	-5	95c			
122	135	130	Southwest 50c	380	-5	95c			
123	135	130	Southwest 50c	380	-5	95c			
124	135	130	Southwest 50c	380	-5	95c			
125	135	130	Southwest 50c	380	-5	95c			
126	135	130	Southwest 50c	380	-5	95c			
127	135	130	Southwest 50c	380	-5	95c			
128	135	130	Southwest 50c	380	-5	95c			
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148	135	130	Southwest 50c	380	-5	95c			
149	135	130	Southwest 50c	380	-5	95c			
150	135	130	Southwest 50c	380	-5	95c			

MINES—Continued									
FAR WEST RAND									
1784	1785	1786	1787	1788	1789	1790	1791	1792	1793
High Low	Stock	Price	+/-	Ch	Div	Yield			
111	415	Blyvoor 25c	435	-10	0.010	1.4			
112	950	Buffels 17c	890	-50	0.010	1.4			
113	124	Buffels Rand 20c	133	-9	0.010	1.4			
114	124	Buffels Rand 20c	133	-9	0.010	1.4			
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BR Eastern Region paralysed by strike

BY CHRISTIAN TYLER, LABOUR STAFF

MOST OF British Rail's Eastern region was paralysed by strike action yesterday on the second day of protests by train drivers about service cuts. BR announced that still more trains in the region would probably be halted today.

As thousands of passengers looked for other ways home last night, emergency talks between the drivers' union ASLEF and the British Rail Board failed to produce an agreement. Mr. Ray Buckton, ASLEF general secretary, said BR had refused his union's request that economy cuts introduced on March 1 be removed and status quo restored pending further discussions.

The railways joint consultative council is due to meet on Friday when the issue could be raised again. Meanwhile all three rail unions are due to start their annual pay negotiations with the Board this morning.

Eastern region last night said

more than adequate time had been allowed for consultation. After allowing for transfers only 30 jobs were at issue, but no dismissals were contemplated "at this stage." Only 84 out of 5,220 drivers' shifts were involved.

Disrupted

The protest widened yesterday to hit 20 depots, including Stratford in East London serving Liverpool Street station. Services on a minimum both on Inter-City and commuter lines. But trains from Liverpool Street to Southend were running almost normally, BR said. Fenchurch Street station remained unaffected.

Although local services continued north of Doncaster, the East Coast main line between London and Scotland, including the overnight sleeper services, was badly hit. The spread of strike action to Stratford disrupted services from East

Anglia, Cambridge, Bishops Cleeve, Colchester and Chelmsford.

The dispute began in Leeds when a driver objected to a new schedule and was sent home. Sympathy action spread rapidly through Yorkshire and down to London.

Last night police asked car-owning commuters to offer lifts to-day and people wanting lifts to "indicate in some way their required destination."

Charing Cross Station, London, will be closed all week-end because of engineering work, and trains diverted to Cannon Street.

Trains to and from Waterloo station, London, and some services in the South and West may be delayed to-morrow when railwaymen are being asked to stop work for 15 minutes at 3.15 p.m. as a token of respect to Mr. John Budd, a 52-year-old guard who died after an incident at Norbiton station, Surrey, in January.

New pay policy will not emerge until June

BY ROY ROGERS, LABOUR CORRESPONDENT

THE FORM of pay policy to replace the £6 limit, which expires at the end of July, is unlikely to emerge until June, although the TUC will begin sounding out member unions later next month.

This becomes clear in a confidential document to be considered by the TUC economic committee to-day, shortly before an afternoon meeting with Mr. Denis Healey, Chancellor of the Exchequer, who will be urged to inject an extra £1.9bn. into the economy in his April Budget.

The TUC, led by Mr. Len Murray, general secretary, will urge the Chancellor to follow the suggestions set out in the TUC's Annual Economic Review, published early this month, which centre on moves to reduce unemployment and provide more finance for industry.

The morning, the economic committee will consider a TUC office document entitled "Follow-up to the Economic Review," which spells out the TUC's timetable for wage policy negotiations with the Government, who seem willing to let the TUC make the running.

TUC leaders see the April Budget, especially its effect on unemployment, as an integral part of a continued social contract.

In the document they suggest that by the middle of April it should be possible to assess the relationship between the Economic Review, the Budget and the next round of pay policy.

The second half of April might be an "opportune period" for consultation within the trade union movement, says the document, which goes

on to suggest a "consultative" conference of union executives in late April or early May, where unions would be free to air their views on wages policy.

This strategy, if adopted, would no doubt take some of the heat out of the pay argument. This is developing among unions over whether the next phase of pay policy should be on a flat rate basis again or whether, as Mr. Healey has suggested, something should be done to help restore differentials.

But there are certain to be elements within the TUC who will seek to make any special conference policy-making rather than just consultative, on the grounds that the new policy will be not only agreed but implemented before the annual TUC Congress takes place in September.

It is also envisaged that the special conference of executives will discuss items such as the Government's proposed expenditure cuts and the introduction of selective import controls, improved pensions, tax concessions for the lower paid and restriction of top salaries to around £20,000.

But the TUC leaders have stressed repeatedly that their main concern is with unemployment levels which they want the Government to take steps to reduce to 600,000 by 1978.

Softer line on worker participation, Page 10

THE LEX COLUMN

Fisons' £20m. fertiliser

Fisons' 1975 performance is satisfactory, and its £20m. rights issue is no surprise. So yesterday's price reaction—the shares fell 18p to 393p—may be seen as a comment on how underwritten issues have to be pitched these days. The rights price represents a discount of just over a fifth on Monday night's close, and Fisons is forecasting no more than a standard 10 per cent. dividend increase for 1976.

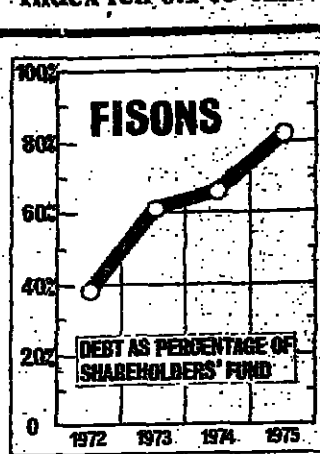
However, the trading background remains favourable, after 1975's profits rise of a seventh to £16.7m. pre-tax. In particular, profits in the pharmaceutical division jumped a third in the second half following 12 months of stagnation. The group claims that volume played a bigger part in this acceleration than U.K. price rises of about a fifth, and although the U.S. market has plainly been disappointing so far, Fisons is still hopeful of better things.

Elsewhere, 1976 sees the first substantial sales of the new herbicide and pesticide products, and the suggestion is that these could ultimately achieve an annual sales rate equivalent to over half the agrochemical division's current turnover. Margins should be higher than on the bulk business, and to take such a step as suspending the insecticide development forced by market price movements.

Of course fertilisers still account for nearly two-fifths of special arrangements with its pre-interest profits, and the first half performance here may not be inspiring. But the outlook for the year seems stable support can be negotiated. Last enough, and overall it would March 31 it had total debt of over £120m., and nominal equity of £107m. rested heavily on valuation of investment properties totalling £209m. when dated from 1973. Major developments like Amalgamated House in the City and the Pacific Bureau in Paris remain unlet. The group's total deficit for 1974-75, including capitalised outgoings, was over £10m.

United Biscuits is £8.47m. higher at £22.27m. pre-tax for 1975, and a second half recovery in the U.K. is just as much a feature of the result as the performance of the Keebler acquisition in the U.S. Overall, and that interest rates term high grade bond overstretched property com-

Index fell 0.1 to 411.4



panies—prices of Amalgamated Investment and Property, Town and Commercial, and Capital and Counties have all hung close to their lows, although British Land, MEPC and Town and City have shown substantial gains. The sudden surge in AIP was the kind of event the sector had been waiting for, though there had been no advance selling of the shares at 16p. AIP's holding statement was not followed by any hard news last night, but plunking the group's finances must be in a very serious condition for it to take such a step as suspending the insecticide development forced by market price movements.

The background is that AIP's account for nearly two-fifths of special arrangements with its pre-interest profits, and the first half performance here may not be inspiring. But the outlook for the year seems stable support can be negotiated. Last enough, and overall it would March 31 it had total debt of over £120m., and nominal equity of £107m. rested heavily on valuation of investment properties totalling £209m. when dated from 1973. Major developments like Amalgamated House in the City and the Pacific Bureau in Paris remain unlet. The group's total deficit for 1974-75, including capitalised outgoings, was over £10m.

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For instance, the based S and P Composite is still about a sixth below 1972-73 peak, while the Stock Exchange remains roughly a quarter of the all-time high hit in the end of 1963. Whereas the p/e on was around 15 ten years ago, multiple may no longer be a reliable indicator. Interest rates seem provided the immediate current rally, so it is not surprising that in London, Mr. Henry Kaufman of Brothers was prepared to credit market would decline to under 8 per

Clearing banks lend £99m. less

BY ANTHONY HARRIS

SLACK demand conditions, and probably some loss of business to other lenders, caused a decline of £99m. in advances by the London clearing banks in the four weeks to February 16, shown in the figures published today.

Credit demand may well have been more depressed than the bare figures suggest, since some tax payments which in earlier years would have been made in March were brought forward into January this year, and might have been expected to cause some rise in borrowing.

Deposits with the clearing banks also fell, by £235m., rather less than the usual seasonal drop.

However, this figure may also be distorted by the fact that the clearing banks were unable to respond as promptly as some smaller institutions to the rapid fall in money rates during the month. In these circumstances the banks tend to lose some marginal lending business, but hold more than their usual share of deposits.

In spite of the calling in of the £235m. of special deposits released six weeks earlier, the

system as a whole remained in a comfortable reserve position. Compared with the minimum requirement of 12 per cent., the clearing banks ended the month with a reserve ratio of 13.7 per cent., and the other banks, notably the accepting houses, held substantially bigger reserve margins. For the system as a whole, the Bank of England reports, the ratio was 15.4 per cent., only 0.1 per cent. down from January.

The quarterly analysis of clearing bank advances, also published to-day, shows that industrial companies were for the most part preoccupied with improving their liquidity. Apart from the chemical industry, which is engaged, unlike most other groups, in a large capital investment programme, the only significant rises in borrowing—higher than can be accounted for by the debiting of debt interest—are by relatively weak industries, textiles, leather, clothing and vehicles, which were possibly unable to generate enough cash to reduce their liabilities. The motor industry was also engaged in an effort to raise output following unexpectedly buoyant home market sales in January.

There was also a small rise, for the second successive quarter, in lending to property and financial companies, a reflection of the continuing slow progress of the property "lifeline". A rise of £70m. in lending to personal customers, reversing the recent trend, is attributed to the debiting of debt interest rather than any revival in loan demand.

Because of the alteration in the timing of tax payments, and developments within the markets as a result of rapidly falling interest rates, neither the clearing banks nor the authorities are prepared to draw any conclusions from the figures about the underlying growth of the money supply. Because of tax influences the figures will only be reliable in the March figures, which will be available for the whole system some six weeks from now, that a clear trend can be established.

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Currency burden tax relief sought

By Margaret Reid

Strong plans have been made to the Government from the City for tax relief to help companies with foreign currency loans whose repayment has become more costly in sterling terms as a result of the pound's decline.

After the pound's fall by a third in the past four years, there is some concern in the City about the increased burden companies face in paying back loans raised in dollars, deutsche marks, Swiss francs and other strong currencies.

Accordingly, ahead of the Budget, Mr. Denis Healey, the Chancellor, is being asked whether some tax concession can be introduced to ease the problem. Representations are believed to have been made on the subject by some of the principal banking associations.

It is thought that the claim is essentially for tax relief on the cost of repaying the principal of such loans, which in a number of cases will be risen by a substantial percentage compared with the original sterling value of the borrowing. The hoped-for relief is envisaged as being against realised losses from the cash-raising operations. The increased sterling cost of paying interest during the life of a foreign currency loan presents less of a problem, since this is a cost for which tax relief can normally be obtained.

Certain proposals for relief on the repayment of foreign currency loans were made before last year's Budget, but were not followed by action. Since then, the pound has declined further, emphasising the problem.

The matter is of concern to companies which have borrowed in foreign currency to finance investment in sterling in the U.K. Others which have made matching investments abroad will generally have better prospects of obtaining foreign currency resources to provide repayment.

Rates bill increase less steep this year

FINANCIAL TIMES REPORTER

FOR THE HOUSEHOLDER the average increase in local rate demands next month is likely to be about 8-10 per cent. in Greater London, 12-13 per cent. in metropolitan areas and about 15 per cent. in the rest of England and Wales.

For business ratepayers the average percentage increase will be slightly smaller—probably about 6-8 per cent., 10-11 per cent. and 11-12 per cent. respectively.

These estimates, which allow for county and other precepts and the general service charge levied by water authorities, are based upon returns from two-thirds of the 456 local authorities.

They suggest that, with certain notable exceptions, most local authorities have responded to the Government's call for a standstill in real current spending in 1976-77. Last year the average increase for householders was 35 per cent. and for business ratepayers 31 per cent.

As usual, however, the average figures conceal wide range of individual variations. So far, 88 authorities have reduced their rate call or precept, 51 have made no change,

and 159 have announced increases. This is before allowing for the service charge for sewerage.

At district level, the changes range from a 25 per cent. reduction by Nottingham to an increase of 33 per cent. by one of the Northamptonshire districts while at county level the Surrey precept has been increased by 20 per cent. and Leicestershire's has been reduced by 4 per cent.

The above-average increases in county precepts in the Home Counties and some other areas are largely attributable to changes in the distribution of Government grants.

The repercussions of the House of Lords decision about the payment of the sewerage charge by unconnected properties has also led to exceptional increases in the charge paid by other ratepayers in Wales, the West of England, and the Severn-Trent area.

The Government's decision not to increase the household rates relief grant this year means that domestic ratepayers face a higher percentage increase than business ratepayers.

Lestor post goes to another Left winger

By Philip Rawstone

MR. HAROLD WILSON with a touch of irony yesterday appointed another Left-wing MP to succeed Miss Joan Lester, who resigned as Parliamentary Secretary for the Environment in protest against the public expenditure cuts.

The post goes to Miss Margaret Jackson, a Government whip, who entered the Commons at the last General Election by ousting former Labour Minister, Mr. Dick Taverne at Lincoln.

Miss Jackson, a former Transport House researcher, was at one time an adviser at the Ministry of Overseas Development to Mrs. Judith Hart, also now a leading figure in the Left-wing campaign against the Government's economic policies.

Motorway proposal withdrawn

RESIDENTS IN Nottinghamshire, Derbyshire and North Leicestershire have won their "stop the M42" campaign.

The proposal for a 24-mile motorway route from Appleby Magna in Leicestershire to Stanton by Dale, near Nottingham, was withdrawn yesterday by Mr. John Gilbert, Transport Minister, "after a review of economic and other factors."

The Department of the Environment will consider more southerly routes for an M42 motorway link between the M1 and the M6 to run from the Tamworth section at Appleby Magna to the M1 at Kegworth, Leicestershire.

Aid proposals for newspapers

BY OUR LABOUR STAFF

CONCESSIONARY Government loans of at least 4 per cent. below commercial rates are recommended in the interim report of the Royal Commission on the Press expected to be published next week.

But the report, now in the hands of Mr. Peter Shore, Trade Secretary, stresses that the scheme is conditional upon the approval of the joint union-management standing committee set up yesterday to supervise the introduction of new technology in the national newspaper industry.

Under the Commission's proposals it would be up to newspapers to approach the Government and negotiate individual agreements. These are designed purely to help papers out of the short-term difficulties involved in bringing in computer-based technology and reducing their labour forces accordingly.

The Commission believes that the loans can be made within the scope of the Industry Act, 1972 and would therefore not leave the Government open to

accusations of providing preferential treatment to the industry.

National newspaper publishers and printing unions yesterday reached provisional agreement on the proposed structure and terms of reference of a joint standing committee on technology.

The agreement now has to be ratified by the executives of the unions concerned and by the council of the Newspaper Publishers Association as well as the Mirror Group, which is not a member of the NPA.

The committee will become operational as soon as the current management-union talks on the future of the newspaper industry have produced agreement on a number of outstanding issues, including compensation terms for people volunteering for redundancy.

Under the proposed terms of reference, the employer members on the committee would be invited annually to submit